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# FINANCIAL TIMES

Wednesday March 25 1992

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## UN sets Libya deadline on bomb suspects

Libya was yesterday given 24 hours by United Nations secretary-general Boutros Boutros Ghali to supply a written commitment to surrender the alleged Lockerbie bombers to Britain or the US. Britain, the US and France have said they will not push through a UN resolution calling for sanctions against Libya until Tripoli has replied. Page 16

**How Lloyds-Midland deal was blocked**  
A merger between the two UK clearing banks, Lloyds and Midland, was ruled out when Midland chief executive Brian Pearce threatened to resign only hours before the announcement of the merger talks was to have been made. Page 17; Lex, Page 16

**Cathay Pacific Airways**, International airline subsidiary of Hong Kong's Swire Pacific group, exceeded market expectations with a second-half recovery helping it record net profit for the full year of HK\$2.85bn (US\$380m), only fractionally below the 1990 figure. Page 18

**No laughing matter:** An American publisher has expressed interest in buying Punch, the 150-year-old British satirical magazine. Its owner has said the magazine will close next month unless a buyer is found. Page 16

**Russians off course:** The Russian government looks as though it will fail to meet nearly all its budgetary targets for the first quarter with reports pointing to a budget deficit of Rbs84bn. An opinion poll in Ivestia showed that trust in the government and its reforms has fallen with only one-third of Muscovites questioning believing President Boris Yeltsin (above) would pursue reforms which would improve living standards. Page 16; Ukraine approves currency plan. Page 2

**Poll setback for Roh:** South Korean voters handed President Roh Tae-woo a stunning electoral setback, stripping his Democratic Liberal party of its parliamentary majority, according to state television projections. Page 4

**Hoechst:** German chemical group, warned that there had been no sign of an upturn during the first two months of 1992. Group sales rose 3 per cent in this period compared with the same period last year, but more than half this increase was due to an improved dollar exchange rate. Page 19

**Boost for Halifax:** Tight control of costs was largely responsible for a 6 per cent rise to £235m (£1.05bn) in pre-tax profits at Halifax Building Society, the largest UK mortgage lender, in the year to January 31 1992. Page 22

**Setback for Italian state banks:** Banca Commerciale Italiana and Credito Italiano, public sector banks owned by Italy's IRI state holding company, both reported sharp falls in profits last year owing to heavy investments, higher taxation, and non-recurrence of extraordinary items. Page 20

**Virgin wins South Africa route:** Virgin Atlantic plans to start flying from London to Johannesburg before the end of the year in a move signalling South Africa's intentions to adopt an "open skies" airline policy. Page 4

**Kurdish protests in Germany:** About 300 Kurds demonstrating against action by security forces against Kurdish rebels in Turkey occupied the North Rhine-Westphalia state parliament for 30 minutes before leaving peacefully. Earlier a Turkish bank in Wiesbaden was firebombed.

**Petrol prices slashed:** Saudi Arabia, already one of the cheapest places in the world to fill up a car, has slashed domestic petrol prices by 37 per cent to 86 cents a litre. Page 4

**McDonnell Douglas stakes:** A study of the proposed acquisition by Taiwan Aerospace of a large stake in the commercial aircraft operations of McDonnell Douglas of the US are expected to be known by the middle of April. Page 5

**Senegal explosion:** More than 60 people were reported to have been killed when a tank containing ammonia exploded at a peanut-processing factory on the outskirts of Senegal's capital, Dakar.

**US recognises Georgia:** The United States is to open diplomatic relations with Georgia, the last of the 12 former Soviet republics to gain American recognition.

**Atlantis in space:** The US space shuttle Atlantis was launched on an eight-day mission to study the Earth's atmosphere with a crew that included the first Belgian astronaut. Picture, Page 16

## Perrier battle ends with something for everyone

By Alice Rawsthorn in Paris

ONE of Europe's most tortuous corporate sagas came to a close yesterday when Nestlé, the powerful Swiss food group, disclosed the details of its agreement with the Agnelli family of Italy to take control of Perrier in a deal worth FF15.46bn (\$2.76bn).

"Reason has prevailed," said Mr René Domeniconi who, as director-general of Nestlé, led the fight against the Agnellis for control of Perrier, the famous French mineral water. "We have a clear, comprehensive agreement," he

continued. "Everyone has ended up with something. There are no losers in this affair."

Mr Domeniconi could easily afford such magnanimity given that Nestlé has ended up with exactly what it wanted from the Perrier battle, namely the eponymous mineral water.

The Agnellis, who found themselves pitted against the full force of the French financial establishment, have suffered a serious setback in their attempts to expand in France.

Nestlé has been pursuing Perrier on the Paris bourse and

through the French courts ever since it fired the first salvo with a FF13.42bn bid, made with Indosuez, the French bank belonging to the Suez industrial group.

Under the terms of the agreement, finalised in the early hours of Monday morning, Nestlé and Indosuez will increase their offer for Perrier from FF14.75 to FF15.700 a share. Exor, the French property company that controls Perrier, has promised to support the new offer. In fact, an Agnelli vehicle, is the biggest single shareholder in Exor for which

it has launched a FF5.6bn bid. The Agnellis will emerge with a substantial cash profit estimated at over FF1bn on Exor's Perrier shares. They will also keep Exor's property interests, believed to be worth around FF15bn, and Château Margaux, the French vineyard.

"We have all got what we wanted," said Mr Domeniconi, not entirely successfully attempting to play down the acrimonious aspects of the affair. "There are often misunderstandings in episodes like this but all the parties maintained a dialogue throughout. There is certainly no antagonism between us."

However, there is still a chance

that the stormy saga could continue for yet another chapter. The European Commission is now approaching the end of its preliminary inquiry into Nestlé's bid and has until tomorrow to decide whether or not to mount an in-depth investigation.

"Such an investigation would involve freezing the bid for four months," Mr Domeniconi said. "And given that this affair is so very complex we have to assume that the Commission may well decide to do that."

Feature, Page 14

## O&Y shake-up at top as debts exceed \$20bn

By Robert Peston and Vanessa Houlder in London

OLYMPIA & YORK, the world's biggest property developer, last night announced a management shake-up and the appointment of financial advisers to guide it through the reorganisation of its borrowings, which an executive close to the group said was "in excess of \$20bn".

Mr Paul Reichmann, O&Y's chief operating officer, said Mr Tom Johnson, former president of Manufacturers Hanover, the US bank, had been appointed as president of Olympia and York Developments, O&Y's main property subsidiary.

He also said JP Morgan, the US bank, and James D Wolfson, the corporate finance advisory firm, had been appointed to advise O&Y on its negotiations with banks to ease financial pressure by restructuring its debt.

Mr Steven Miller of Wolfson will work closely with O&Y. Mr Miller was a vice chairman of O&Y. He was a vice chairman of Chrysler where he carried out a reconstruction of the US automotive manufacturer.

However, bankers said yesterday that the reconstruction of O&Y's balance sheet had less in common with Chrysler reorganisation than with rescheduling negotiations held in the 1980s with Latin American countries.

The banks are forming their own steering committee to handle negotiations with O&Y. Bankers said that Canadian Imperial Bank of Commerce would head the steering committee.

O&Y has also formed a planning committee to manage the negotiations with the banks. This will not be chaired by either of the Reichmann brothers, who own O&Y. Mr Johnson will be chairman. Another member will be Mr Michael Dennis, who is in charge of O&Y's Canary Wharf project in London's docklands, which is the biggest development of new offices in Europe.

"Mr Dennis's appointment demonstrates the continuing commitment of O&Y to Canary Wharf," said an executive. "It scotches any suggestion that O&Y is going to pull out of Canary Wharf."

It also emerged yesterday that the future of an extension of London's underground railway to docklands has been thrown into doubt by O&Y's financial difficulties. It became known that O&Y had not yet signed the agreement to contribute £400m to the £1.3bn (\$2.2bn) Jubilee Line project, which was agreed in principle in 1989.

"You won't find a leak building the Jubilee Line," said a banker who has a close relationship with the Canadian company. "O&Y made a commitment to the government that it would fund the construction. But that had nothing to do with the banks."

However, he said there would be detailed discussions between the banks, O&Y and the government about how to finance the underground railway line.

O&Y is due to make its first contribution to the Jubilee Line extension, of £25m, at the end of this month with another £80m due at the end of March 1993. The balance is not due to be paid until the construction of the extension is complete in 1996.

A meeting took place two days ago between Mr Dennis, Mr William Newton, chairman of London Regional Transport, and civil servants to discuss the Jubilee Line agreement. O&Y said negotiations were confirming.

It also emerged that O&Y is planning to put pressure on the UK government to move ministerial departments to Canary Wharf to improve the project's viability. However, there is little the company can do to persuade the government to take action at the moment, with the UK election only a fortnight away.

The doubts over O&Y's ability to finance its contribution is likely to reignite political controversy about the project. The Conservative government was accused of favouring the Jubilee Line over other more attractive projects because of the private sector contribution.

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Campaign pause: British prime minister John Major on the election trail in the north of England. Opinion polls show the opposition Labour party in the lead. Report, Page 16

## Prospect of German rate cut recedes

By Andrew Fisher in Frankfurt

THE PROSPECT of an early cut in Germany's official interest rates receded further yesterday with news that money supply growth last month was still far higher than the Bundesbank's target.

The central bank said that M3, the broad monetary aggregate, expanded at a seasonally adjusted annual rate of 8.5 per cent compared with the average in the fourth quarter of 1991.

This was a slight decline on the 9 per cent rate in January, but economists said that M3 expansion was still too high to allow the Bundesbank any scope for relaxing monetary controls. The target range for this year is an increase of between 3.5 and 5.5 per cent.

The Bundesbank lifted interest rates by an unexpectedly high 0.5 percentage points in December to leave the discount rate at 8 per cent and the Lombard rate at 9.75 per cent.

Chancellor Helmut Kohl is understood to have backed the Bundesbank's tough monetary line - which also reflects its concern over present inflation rates and high wage claims - when he attended its council meeting last Thursday for the first time in four years.

There had been earlier expectations in financial markets that the Bundesbank might be ready

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UK rates, Page 10  
Lex, Page 16  
European bond markets, Page 17

## Russian nuclear leak revives reactor fears

By John Lloyd in Moscow

FEARS over the safety of nuclear reactors in the former Soviet Union were revived yesterday following a leak of radiation from a Russian nuclear power station at Sosnovy Bor, 60 miles west of St Petersburg.

The leak initially registered three on the seven-point scale of seriousness devised by the International Atomic Energy Agency (IAEA) to classify nuclear accidents. The 1986 Chernobyl explosion was registered at level seven.

The state nuclear inspectorate, Gosatomizdat, said radioactive iodine and inert gases leaked into the reactor's machine room early yesterday and had been transmitted by the ventilation system into the outside atmosphere.

The agency said an emergency control system immediately came into operation and the stricken reactor had then been closed and was being cooled.

There were conflicting reports about the significance of the accident. Mr Yuri Rogovkin of Gosatomizdat said the "degree of the incident is serious, with possible consequences for the environment and the population".

But there was "no comparison" between the incident and the Chernobyl disaster, although the Sosnovy Bor reactor was of the same type as that at Chernobyl.

Mr Carl Bildt, the Swedish prime minister, said the government viewed the incident "with

the greatest concern", adding that he had recently expressed worries about the Sosnovy Bor reactor.

Swedish inspectors who visited Sosnovy Bor in January noted that two of its four reactors lacked safety fixtures to prevent radiation leaks.

Germany renewed its call for the closure of all Chernobyl-type RBMK nuclear reactors in the former Soviet Union.

The Chernobyl accident killed 31 people, led to the evacuation of hundreds of thousands of people and left a similar number suffering from the effects of radiation.

Mr Matti Vuorinen, head of the Finnish Centre for Radiation and Nuclear Safety, said there had been no rise in radioactive levels on their monitors.

Despite the assurances, western governments and environmentalists expressed concern over safety standards for reactors in the former Soviet Union and renewed calls for unsafe plants to be shut down.

The incident also highlighted concern, especially in neighbouring countries, over the future of ageing reactors kept in service in republics which have no alternative sources of power - especially at a time of falling supplies of oil, gas and coal.

Mr Carl Bildt, the Swedish prime minister, said the government viewed the incident "with

## BANK ON A BANK WITH FAR SIGHTEDNESS.

The world does not stop at the horizon. This basic principle has never had

more truth than today. The world is getting smaller and markets grow

together. Even so the overall picture must be kept in view whether it's

with creative minds or with computers. Because the better our overall

picture, the more promising the perspective. Bank on our far sightedness.

Mr Klaus Toepler, German environment minister, said yesterday's leak showed there was no alternative to shutting down all 16 plants powered by Soviet-designed RBMK reactors in Russia, Ukraine and Lithuania. The plants account for half of all the nuclear power produced in the former Soviet Union.

"We remain convinced that the RBMK reactors cannot be reequipped and that they must be switched off as soon as is at all possible," he told a news conference.

Mr Alan Johnson, chairman of the British Nuclear Task Force, said recently that adequate containment zones had still not been built round the RBMK reactors, and that "there is still good cause to be concerned".



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## CSCE decides urgent action on Karabakh

By Robert Mauthner  
in Helsinki

THE 51-nation Conference on Security and Co-operation in Europe will organise a special conference "as soon as possible" to sponsor a peace settlement in the war-torn Trans-Caucasian enclave of Nagorno-Karabakh, the subject of a bitter dispute between the former Soviet republics of Armenia and Azerbaijan.

Foreign ministers from the member countries, meeting to decide on the future role of the CSCE following the end of the cold war in Europe, mandated Mr Jiri Dienstbier, the Czechoslovakian foreign minister, to visit the region at the end of this month to try to establish a ceasefire between the two warring parties.

The chairman of the conference, which is to be held in Minsk, the Belarus capital, will be chosen by Mr Dienstbier, the current president of the CSCE. Several names have been mentioned so far, including that of Sir Geoffrey Howe, the British former foreign secretary. The 10 CSCE member countries to participate in the conference will be the US, Russia, Turkey, Germany, France, Italy, Czechoslovakia, Sweden, Armenia and Azerbaijan.

A dispute between Armenia and Azerbaijan over what status Nagorno-Karabakh should have in the conference was finally resolved by an agreement that the chairman of the special conference in Minsk would have the last word on the subject. Azerbaijani originally wanted representatives of the enclave to be part of its own delegation, while Armenia wanted them to report to the conference in their own right.

The membership of the CSCE, which opened its fourth "Helsinki Follow-up Conference" at ministerial level, was increased from 40 to 51 by the formal admission of Croatia, Slovenia and Georgia.

Croatia and Slovenia used to have only observer status, while the recent civil war in Georgia had prevented it becoming a member when the other former Soviet republics were admitted as independent states.

The need to strengthen the CSCE's capacity to deal with the regional and ethnic conflicts which are likely to con-

## Azeris are on move towards war footing

**AZERBAIJAN**, rocked by setbacks in its fight with Armenia, moved yesterday towards putting itself on a war footing to retake the disputed enclave of Nagorno-Karabakh. Reuter reports from Baku.

The "open skies" treaty, signed by the US, Russia and other members of Nato and the defunct Warsaw Pact, allows signatories to make surveillance flights. The foreign ministers of Russia, Ukraine and Belarus signed the pact in place of the former Soviet Union. Georgia, which had not ratified the treaty, nevertheless signed in its first act as a CSCE member state, bringing the total of signatories to 25.

"All plants and enterprises must go on to a military regime," the acting president, Mr Yagub Mamedov, told legislators. "We must be strict and demand discipline in the republic. This is the only way to repel the aggressors." The ministers of defence and interior affairs echoed that call. Others sounded the alarm for a witchhunt, demanding the names of officials responsible for recent setbacks in the field.

"No state in which there is no discipline can win a war. All the mechanisms of state must work for victory," said Mr Tair Aliyev, the interior minister, a former deputy police chief in Nagorno-Karabakh.

Parliament was later to consider a proposal by the opposition Popular Front to abolish the presidency and create a specifically military role but favour the use, at the request of the CSCE, of peace-keeping troops furnished by organisations such as Nato and the nine-nation Western European Union.

Mr Mamedov said talk of military preparations did not mean Azerbaijan was insisting on a military solution. Iran, Turkey, the United Nations and other international bodies are pursuing a political settlement.

But the message from the provisional government was clear. Any talks had to be held from a position of strength. "We must all concentrate on the creation of a national army. Now, this is question number one," Mr Mamedov said.

His predecessor was forced out largely for failing to create an adequate armed force capable of protecting the Azeri minority in Nagorno-Karabakh.

That policy exploded last month with the capture by Armenian irregulars of the strategic Azeri-populated town of Khojaly. Baku says more than 1,000 Azeri civilians were slaughtered, a charge Armenia dismisses as wildly exaggerated.

Whatever the number, it is clear that Mamedov and his allies are determined not to make the same mistake.

## Nato concern at pull-out

NATO, worried about strains on its vital trans-Atlantic ties, will ask Canada to drop plans to withdraw all its troops from Europe, alliance sources say. Reuter reports from Brussels.

The sources told Reuter that an internal report about to be presented to Canada criticises the decision, announced last month, to bring home all its

forces by 1994. "We are asking Ottawa to reconsider and say that, if it cannot do so, it should agree to assign certain home-based forces to the defence of Europe in case of crisis."

Canada has about 7,000 troops in Europe. Ottawa had planned to reduce their number to 1,100 by the end of 1994.

Canada is to present its plan calling for the rapid introduction of a separate Ukrainian currency, as a means to break economic ties with Russia, was approved in principle by a wide majority of the Ukrainian parliament yesterday.

However, deputies refused to endorse details of the plan, which they said were poorly thought out.

The decision ended a day of fierce debate in a closed session of parliament, which pit-



Russian military cadets carrying refreshments to some French army cadets who were on a visit to their base in Noginsk yesterday

## Leak reawakens debate: improve old plants or scrap them?

## Closure of Soviet reactors urged

By Juliet Sychava

THE RADIATION leak at Sosnovy Bor nuclear station near St Petersburg yesterday has brought fresh calls for the urgent closure of the former Soviet Union's ageing nuclear power stations.

But it will also re-ignite the row between the nuclear industry, which wants to spend more on upgrading the stations, and environmentalists, who want to see them close.

"Western aid is being directed to patching up and bolting on gizmos, rather than developing alternative systems," said Mr Simon Roberts of the environmental group Friends of the Earth.

But Dr John Gittins of the British Nuclear Forum, said thousands would die of hypothermia if the former Soviet Union's nuclear stations, which supply around 15 per cent of the region's energy, closed.

Both sides agreed however that, six years after the international nuclear accident at Chernobyl, not enough has been done to prevent a repeat of the disaster.

There are conflicting reports as to how much radioactive material has leaked from Sosnovy Bor. At first the state nuclear inspectorate Gosatomzidov said the leak was "minor". Later it described it as "serious". By last night officials at the plant said the leak was giving "no grounds for concern" and radiation readings had returned to normal, indicating the leak had been contained.

One encouraging factor was that the safety systems were effectively activated, shutting it down before further damage could be done.

The incident was yesterday rated three points on an international scale for grading the seriousness of nuclear accidents. Chernobyl rated the maximum of seven.

The reactors at Chernobyl

and Sosnovy Bor were built on

the same design. Both are old-style light water gas-cooled reactors, known as RBMKs.

The incident will inevitably

raise international fears about

possible future accidents at

RBMK or other old-style Soviet reactors.

In particular, it will not

silence those who believe the

16 RBMKs in the Commonwealth of Independent States (CIS), together with the elderly

pressurised water reactors known as VVER 230s, should be shut down.

Germany's environment minister, Mr Klaus Töpfer, said yesterday there was no alternative to switching off all the RBMK reactors. His views were supported by environmental groups in the UK, which have long called for the closure of the plants.

But the price of closure will

be high. The republic of Armenia recently closed its one nuclear power station supplying 40 per cent of its energy needs - and now faces a crippling shortage of electricity for heating and industrial needs.

For this reason, former mem-

bers of the Soviet Union have

avoided closing plants down

and have invited western

nuclear industry experts to

help improve safety standards

and efficiency.

The international nuclear industry for its part has put considerable effort into establishing links with the CIS. Yesterday, coincidentally, western nuclear industry executives from seven countries met near Heathrow to plan a nine-month review of RBMK safety.

The meeting, attended by the

UK, France, Germany, Italy,

Finland, Sweden and Canada,

planned to seek funding from

the EC, which late last year

confirmed it would set aside

around £225m (£25.5m) to

improve nuclear safety in the

former Soviet Union.

The budget has been drawn

up in line with the IMF

and World Bank and fulfills

their recommendations," the

finance minister, Mr Ivan Koev

told parliament.

Bulgaria, whose economy

contracted by around 20 to 25

per cent last year, and which

is saddled with an \$11.5bn for

ign debt, needs the approval

of the IMF to attract foreign

investment and reach agreements

with its bank creditors.

The 1992 budget provides for

\$3.6bn leva of expenditure and

44.4bn leva of revenue. Last

year's budget originally set

revenue of \$38m leva and

expenditure of 70.5bn.

The new budget, the first by

a non-communist govern-

ment for four decades, slashes

capital and social security

spending.

"The budget is reasonable

and consistent with the ob-

jectives of the government, which

set priority on privatisa-

tion and development of the

private sector," said Mr Ivan

Koev.

The former communist

Socialist party protested at the

austerity measures:

• The government faced its

first crisis on yesterday when

miners and oil workers

demanding better working

conditions threatened to strike

against new economic policies.

The Podkrepa trade union

warned of strike action after

talks with the government

broke down over plans to close

down or cut production at ura-

nium, zinc, lead and iron ore

mines.

"We are protesting against

the lack of a government con-

cept for the country's mining

industries and failure to fulfil

promises given to us last year

on better working and pay

conditions," a union official

Mr Dimiter Dimov, said.

Coal miners and workers at

Bulgaria's largest oil refinery

in Burgas on the Black Sea

also threatened to strike.

The industry minister, Mr

Ivan Pustakov, said metal

production could survive only

with radical restructuring of

the industry and drastic man-

power cuts. He said the state

had spent more than 900m leva

recently to cover losses by

the mining industry.

In recent years Bulgaria pro-

duced an average 105m tonnes

of lead annually, but output

more than halved to 50m

tonnes last year.

## Bulgaria unveils austerity budget

BULGARIA unveiled a tough austerity budget yesterday, saying it was tailored to please the World Bank and International Monetary Fund (IMF). Reuter reports from Sofia.

The draft budget, which provoked heated debate in parliament, proposes a deficit of 9.8bn leva (£225.5m) or 4.6 per cent of gross domestic product (GDP).

Last year's budget deficit turned out to be 8.5bn leva, or about 3.9 per cent of GDP. It was originally set at 7.5bn leva.

"The budget has been drawn up in line with the IMF and World Bank and fulfills their recommendations," the finance minister, Mr Ivan Koev told parliament.

Bulgaria

## Berlin attacks Treuhand over sale of factory

By Leslie Corlett in Berlin

THE Treuhand agency came under fire yesterday from the Berlin city government and union leaders for selling east Germany's largest light bulb factory in east Berlin to a West German property developer.

Mr Norbert Meissner, the head of Berlin's economics department, criticised the Treuhand for seeking to "maximise" short-term profits from yesterday's announced sales of the Narva factory to the Erhard Härdt property company in Bavaria.

Although the price was not disclosed, the Treuhand said it would make a net cash gain of DM2.8m (\$1.68m) from the sale. The Social Democratic party of the Christian-Democratic-led coalition government expressed its "outrage" over the sale.

The privatisation agency was also taken to task by the influential German Federation of Industry (BDI). It said that instead of giving liquidity loans and guarantees to former state companies and assuming their losses - all totalling nearly DM40bn this year - the

Treuhand should grant clearly-defined start-up aid for a limited time. Although the Treuhand is to be allowed to borrow up to DM38bn annually under a draft law presented to the Bundestag, critics charge that it diverts too much money to cover running expenses of companies and too little to restructuring them.

The Treuhand said Härdt intended to close down the Narva plant (formerly Osram), which lost DM22m last year, and would bring medium-sized producers from southern Germany to a substitute east Berlin property. It will get the site from the Treuhand, which faces possible claims by the city on the original Narva property.

Härdt pledged to invest up to DM40m and to employ the remaining 1,080 Narva workers in non-industrial jobs for three years. The Treuhand agreed to assume nearly DM23m in Narva debts.

A Treuhand plan last August to sell Narva to a west Berlin property developer was cancelled under pressure from city officials who said it amounted to a "gift" of prime urban real estate.

The Treuhand agreed to assume

## French trade surplus declines

By William Dawkins in Paris

FRANCE'S monthly trade surplus narrowed sharply in February, underlining the extent to which any economic recovery there is dependent on the pattern of demand in export markets.

Last month's surplus was FF407m (\$72m), down from FF3.53bn in January, said the customs directorate yesterday.

Yet this still marks a big improvement year-on-year, bringing the surplus for the first two months of 1992 to FF14.5bn, as against a FF8.7bn deficit in the same period of 1991.

Moreover, France has maintained a FF7.6bn surplus with the rest of the European Community for the first two months of the year. This was a good result, which confirmed the increase in France's competitiveness thanks to its control of inflation and the costs of production, said the Finance Ministry.

The main reason for the narrowing of the month-on-month surplus was a sudden halt in the growth of overseas sales. Exports were roughly stable at FF103.8bn last month, while imports to France climbed by 3.2 per cent, from FF100.2bn in January to FF103.4bn in February. The change was most marked in industrial goods, where France swung into a FF1.8bn deficit last month, from a FF1.4bn surplus in January.

### NEWS IN BRIEF

## UN general urges end to skirmishes in Croatia

General Satish Nambiar, the commander of the United Nations peace-keeping operation in Yugoslavia, yesterday issued an urgent appeal to Serbian and Croatian leaders to halt all fighting after at least nine people had been killed in the worst day of bloodshed in Croatia since the ceasefire on January 3, wrote Laura Silber in Belgrade.

Artillery duels between Serbs and Croats spread across Croatia and into the neighbouring republic of Bosnia-Hercegovina. The death toll has now reached 16 in worsening skirmishes since Sunday. In the worst single incident yesterday, four people were killed when a shell hit a bus station at Otoček.

## Airlines warn Brussels on fares

The European Commission's third package of airline deregulation could backfire and lead to a more restrictive fares regime in Europe, the Association of European Airlines (AEA) warned yesterday, writes Paul Bettis, Aerospace Correspondent.

The AEA, which groups 22 European airlines, said it was worried by new proposals put forward by Commission experts which they fear would undermine fares liberalisation. In particular, one proposal suggests a return to the old system of "single disapproval of air fares" whereby one country could stop the

## Two die in Istanbul bus attack

Guerrillas with automatic rifles fired on a bus in Istanbul yesterday, killing two Turkish intelligence officers and wounding seven others, Reuter reports from Istanbul. The Dev-Sel (Revolutionary Left) group claimed to have carried out the attack. The group has joined forces with the separatist Kurdish Workers party (PKK), which has vowed to spread its rebellion to big cities. At least 55 people have been killed in south-east Turkey since Saturday in clashes between government forces and PKK rebels.

## Malta's Labour to select leader

Malta's opposition Labour party will select today a new leader, after the resignation of Mr Carmelo Mizdud Bonnici. Godfrey Grima writes from Valletta. Mr Bonnici, party leader for seven years, selected a successor, Mr George Vella, who declined to take over. Labour lost at the polls in February to the Christian Democrats under Mr Eddie Fenech Adami. The new contenders are Mr Joe Brincat, former justice minister Mr Lino Spiteri, a former banker and Mr Alfred Sant, a Harvard-trained economist.

## Amsterdam votes on the future of the car

A long battle for control of the streets culminates in a referendum today, writes Ronald van de Krol

AMSTERDAM'S girdle of graceful 17th-century canals is proof that the Dutch capital was built to accommodate boats, not cars. More than 300 years later, however, the quiet canals are used for little more than sedate tourist cruises, while the roads on either side of the waterways have become the scene of increasingly fierce battles between cars, bicycles, trams and buses.

Years of simmering resentment among car drivers, cyclists and pedestrians will come to a head today when Amsterdam holds a referendum on the future of the car in the city centre.

Amsterdam residents will be given two choices: they can either support the city's existing traffic policy, aimed at a gradual reduction in car traffic, or vote in favour of a drastic curtailment of automobiles in the inner city.

This more radical option would involve halving the number of parking spaces to 11,000 and restricting access to the canal zone itself.

The referendum - the first in Amsterdam's history - pits a coalition of environmental groups and cyclists' clubs against business organisations, shopkeepers and local unions, which argue that as many as



Two cyclists competing with cars and public transport for limited road space in Amsterdam yesterday. The city votes today in a referendum on further restricting or banning cars there

20,000 of the city centre's 80,000 jobs will be lost if the car is virtually banned. The anti-car lobby dismisses this figure as scaremongering.

It says some jobs would go but others would be created, as central Amsterdam becomes a more pleasant place to live, work and shop.

"Businesses which depend on cars do not belong in the city centre but on the outskirts," said a spokesman for the Car-Free City-Centre movement.

However, they would have to

compete for ever-fewer parking spaces.

The Amsterdam Chamber of Commerce believes the referendum - non-binding but sure to influence the city's policies - has already affected the business climate.

"Companies are hesitant to make new investments in the city until they know what the referendum will mean for them," a spokesman said.

"It has created an uncertain climate for decisions on business location," he added.

The referendum campaign by the pro-car and anti-car lobbies has been bitter, reflecting the animosity on the city streets between cyclists and car drivers, who rival each other in their disregard for traffic lights, speed limits, zebra crossings and pedestrians.

Proponents of a virtually car-free zone have filed a complaint with the Advertising Code Commission, accusing the Amsterdam business community of putting out misleading information in their promotional material.

They are particularly incensed about a cartoon showing road signs saying "Goodbye cars, goodbye business, goodbye restaurants, goodbye dogs".

Residents of the zone who own cars would be allowed to drive in and out.

Adding fuel to the controversy is the choice being

offered in the ballot itself. Critics say voters are unable to make an informed decision because they have not been told exactly how cars would be kept out of the city centre under the radical "Choice B" option.

Physical barriers and the issuing of magnetic passes to drivers exempt from the ban have been mentioned as possibilities, but no firm decision has been taken; nor have specific plans been drawn up to build the parking garages which would be needed on the edges of the city centre.

The fact that the referendum is taking place at all is a sign of Amsterdam city council's fear that people have lost faith in conventional politics and need to be mobilised through direct ballots on single issues.

In the last local elections, in 1990, voter turn-out was just 50 per cent, the lowest on record.

Further referendums may be in the offing.

One popular subject might be another perennial Amsterdam hazard - dogs and their excrement.

Of the nearly 900 referendum ideas forwarded to the city council in 1990, more than 40 per cent were related in one way or another to the pervasive dog nuisance.



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## NEWS: INTERNATIONAL

## Lockerbie puts Arabs in quandary

Max Rodenbeck finds Libya's allies bristling at western 'bullying'

**A** YEAR after Arab and western armies joined forces to expel Iraq from Kuwait, the test of wills between western governments and the Libyan regime of Colonel Muammar Gaddafi over its harbouring of the suspected Lockerbie bombers has forced Arabs to ponder their place in the new world order.

Since the confrontation began last November, Libya's Arab allies have battled at what is seen as bullying by Britain and the US. In private, though, they have advised Libya to be more accommodating.

Like Iraq's invasion of Kuwait, the affair has put pro-western Arabs in a quandary. Street opinion throughout the Arab world has strongly backed Libyan protestations of innocence. Libya's offer to try the suspects domestically was seen as reasonable, and its refusal to extradite them was

widely accepted as understandable in the light of Libyan mis-trust of its accusers.

By contrast, the west's uncompromising demand has been viewed as an assault on Arab dignity. US hints of resorting to force and the use of the UN Security Council, so as to step up international pressure, have created uncomfortable parallels with the beatings suffered by Iraq. As a result, many Arabs are again asking the west of applying double standards.

Moderate Arab governments, whatever their distaste for the Gaddafi regime, have been obliged to respond to public pressure. Also, they have been annoyed by the stridency of western demands, seeing these as having exacerbated the problem. Arab analysts note that, before the confrontation, Libya had shown signs of a desire to improve ties with the west. Moderate countries such

as Egypt assured their western friends that the Gaddafi leopard was trying to change his spots.

By coupling attempts to try the terrorist suspects with veiled threats of force, the west missed a chance to work out a quiet deal that would have preserved the revolutionary Libyan regime's legitimacy, Arab observers say.

As they see it, backing the Libyan leader into a corner could provoke him to extremism or - worse for his poorer neighbours - into cutting trade and expelling their surplus labour. Up to 200,000 Egyptians work in Libya and there are plans for 1m Egyptian farmers to settle there.

Destabilising Gaddafi countries like Egypt and Tunisia fear, could also bring gains to Islamic fundamentalism.

As time has passed, Libya's friends, Egypt in particular, have grown uncomfortable with Tripoli's dithering. They

have come to feel that Libya cannot expect to put its past behind it without paying some price.

To Libya's chagrin, the Arab League's 21 members turned down a draft resolution calling on them to defy sanctions against Libya, which the UN Security Council has threatened to impose. Instead, they urged the UN to delay punitive measures until the world court had ruled on whether international law requires Libya to hand over the wanted men.

In effect, the resolution declared sympathy with Libya, but within the framework of respect for international law.

With its earlier face-saving proposals rejected, Libya appears to have felt obliged to fall back on to the skimpy cover offered by its erstwhile brothers by volunteering to place the Lockerbie suspects in Arab League custody.

## Saudi king cuts domestic price of petrol

By Mark Nicholson,  
Middle East Correspondent

**S**AUDI ARABIA, already one of the world's cheapest places to fill up a car, has slashed domestic petrol prices by 37 per cent to 8.6 cents a litre.

The price cut is one of several on services and utilities made in a surprise announcement by King Fahd. The Saudi ruler, to "ease the burden of the cost of

living on the citizens".

The move appears in part designed to soften the effects of inflation in the kingdom since the Gulf war, which has risen substantially in the past year in tandem with the general buoyancy of the economy.

However, the decision can also be seen as a concession to Islamic hardliners in the kingdom, who have been increasingly critical of the ruling family since the war and who believe that payment for essen-

tial services is an unacceptable form of tax given the kingdom's vast oil wealth.

The price cuts certainly run counter to the government's general need to reduce expenditure, given that it is already slated to run an \$8bn (£4.5bn) budget deficit for 1992 - its 10th successive budget shortfall.

"From the purely financial standpoint, it makes little sense," said one Riyadh banker yesterday.

Mr Ali Hassan al-Shaer, the information minister, was quoted by SPA, the Saudi press agency, as saying that the king had decreed price cuts including a reduction of 30 per cent in domestic gas prices and a 28.5 per cent fall in electricity prices. Water prices would also be halved.

Registration fees for businessmen and traders will be cut by up to 87 per cent and cuts will also be made on port tariffs and exit visas.



Takeshi Kato leaving the Tokyo court yesterday

## RECRUIT CLAIMS FOURTH VICTIM

A JAPANESE former senior civil servant was yesterday given a suspended jail sentence and fined for his part in the Recruit bribery scandal which rocked Japan three years ago, Stefan Wagstyl reports from Tokyo.

Mr Takeshi Kato, once a vice-minister in the labour ministry, was found guilty of having accepted bribes from Recruit, an employment information company. He was sentenced to two years in jail, suspended for three years, and fined ¥6.81m (£23,700) at the Tokyo District Court.

Mr Kato is the fourth person to be convicted on charges

arising from the Recruit affair, in which the company offered cut-price stock to influential people in return for their favour. They include Mr Hiroshi Shimizu, ex-chairman of Nippon Telegraph and Telephone, the telecommunications utility.

Eight others are still on trial, among them Mr Takao Fujimura, a former chief cabinet secretary.

Mr Takeshi Nakagawa, the presiding judge, told Mr Kato the case was grave because he had damaged people's trust in the labour ministry and in the fairness of government officials.

Under the new bilateral air service agreement negotiated last year between the UK and South Africa, the two UK carriers will be entitled to a 60 per cent share of frequencies on the London to South Africa route, and SAA to 40 per cent.

The new Virgin flights still have to be ratified by the South African cabinet.

Mr Branson said Mr Welge-moeid pledged to fix up the current airline fare structure entirely by October and develop an "open skies" policy over the next few years.

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Mr Branson also confirmed Mr

Virgin had been approached by a South African investor

interested in acquiring a stake in Voyager Travel, the holding company which controls his airline.

Mr Branson is considering selling a 20-per-cent stake for about £5m and has also been holding discussions with potential UK investors.

Virgin is expected to acquire two more Boeing 747s to operate its new services.

Mr Branson indicated the airline would invest about \$250m (£130m) in facilities and equipment in South Africa.

Apart from the airline operations, Mr Branson is looking at other business opportunities, including a South African hotel joint-venture and introduction of his Virgin Megastore record shop to South Africa.

A Virgin official said South Africa offered interesting music retailing opportunities because the market was at present unsophisticated. Virgin is looking for sites in five South African cities to set up Megastore branches.

Mr Branson also forecast a buoyant business travel market in South Africa.

**The louder  
the row,  
the closer  
the deal**

Patti Waldmeir on  
talks S Africa-style

**S**OUTH AFRICAN airlines operate according to an inverse principle: when opposing parties broadcast their disagreement most vocally and vehemently, you can bet there is a deal in the making.

Negotiations are like that - no less so in South Africa where, over the next few months, black, white, Indian and coloured will try to thrash out a post-apartheid constitution.

When the African National Congress (ANC) has new heights of bluster and the white government yields a heavy rhetorical bludgeon, it is the sub-text that is important, not the superficial message.

The mock-clash on Monday between them - which involved Pretoria tabling proposals for a multi-racial interim government and the ANC rejecting them out of hand - was a classic example.

In public, ministers were keen to stress that they were not handing over power to the ANC (the charge levelled against them by the right wing in the referendum last week), despite their plans for multi-racial "transitional councils" to oversee key areas of government policy.

In private, they made clear that these councils (which would be dominated by the ANC and the ruling National Party, though they would

be known as lesser parties) would be able to give orders to the white cabinet, and that the cabinet would carry them out.

In public, the ANC condemned the councils as mere "toy telephones" to power, and dismissed the concept as "outrageous".

In private, ANC officials let it be known that they thought a deal could be reached on the issue, along with the much more contentious question of dismantling the ANC military wing, *Umkhonto we Sizwe* (Spear of the Nation), and abandoning armed struggle.

It is not surprising that neither side wants to broadcast the large number of compromises already made - and still to be made - before a new constitution is agreed.

If they did, the government would not have won the white referendum by such a large margin, and the ANC would risk a backlash in the townships. When they have met privately - in the bilateral talks where the real tough talking is done - neither side has proved reluctant to compromise.

That is not to say that agreement will be reached exactly along the lines set out by Pretoria. There are arguments to settle over the exact powers of the councils, who will appoint them, who will sit on them, and how many of them there will be. What is certain is that there will be a deal, and soon - perhaps as early as next month, as Pretoria predicted yesterday.

The battle to watch for is not that between the ANC and the government (which work so closely together that they are often accused of collusion), but rather between the two of them and Chief Mangosuthu Buthelezi and his mainly Zulu Inkatha Freedom party.

Bilateral agreement between Pretoria and the ANC will not be enough on its own; the 19 parties of the Convention for a Democratic South Africa (Codesa) must agree before an interim government can be formed.

The government and the ANC will want broad support for something as important as an interim government, and they will not risk the ire of Chief Buthelezi by forcing him down his throat.

He is the real wild card in South African politics, to be ignored at great peril. Progress towards interim government could depend, in the end, on whether his injured pride can be assuaged - he alleges insult to the Zulu people because their King, Goodwill Zwelithini, has no seat at Codesa - and whether the new government structure can accommodate his ambitions for power.

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China has called for talks with Britain on Hong Kong's legislature to be elected in 1993, two years before the British colony is to revert to Chinese rule, Reuter reports from Hong Kong. Analysts saw the call by Zhou Nan, head of China's de facto embassy in Hong Kong, as another attempt by Beijing to shape the colony's affairs before the 1997 handover.

Reforms enacted so far,

which have concentrated on attracting foreign investment to the manufacturing sector, were not allowing enough scope for potential growth, he said, calling for bold opening of the service sector.

"It is one-sided to take opening-up as merely using some preferential policies to absorb foreign funds and technology,"

the New China News Agency quoted him as saying. "To put economic questions in overly ideological terms has caused great losses for socialism."

Ma said capitalist-style policies such as the introduction of securities trading should be promoted, and suggested even more radical reform: "Foreign exchange rates should be adjusted so as to institute a free-exchange system." He added that a freely-convertible yuan would spur foreign business interest in China.

Ma's comments provide some of the first concrete clues as to what changes Beijing might have in mind.

"We should not link those things associated with a commodity economy - such as the market system, the stock-holding system, securities, more freedom for enterprises and the broadening of investment avenues - with capitalism," Wen Hui Bao quoted him as saying.

He is the real wild card in South African politics, to be ignored at great peril. Progress towards interim government could depend, in the end, on whether his injured pride can be assuaged - he alleges insult to the Zulu people because their King, Goodwill Zwelithini, has no seat at Codesa - and whether the new government structure can accommodate his ambitions for power.

## \$400m pledged for Zambia

Drought-stricken Zambia, one of the world's poorest and most indebted countries, yesterday received pledges from western donor countries of more than \$400m in balance of payments and emergency imports support. William Dawkins reports from Paris.

The pledges, made at a meeting of the World Bank consultancy group on Zambia, are a significant increase on previous years' aid. They cover the country's financing requirements for the year so far.

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Reuter reports from Hong Kong. Analysts saw the call

## NEWS: WORLD TRADE

## Taiwan, China could join Gatt on same day

By Frances Williams  
in Geneva

CHINA and Taiwan could both be members of Gatt a year from now, following an informal deal between China, the US and EC over Taiwan's application to join the 103-member world trade body.

Officials said yesterday the next meeting of Gatt's governing council, on April 30, was likely to set up a working party to consider Taipei's membership bid. Taiwan applied in January 1990 as a "separate customs territory", the formula used by Hong Kong and Macao, already Gatt members. But China first opposed the application, then insisted Taiwan could not join before it did.

The working party drafting China's membership terms, set up in 1987, was reactivated in February after a long hiatus that followed Beijing's 1989 clampdown on the pro-democracy movement and a slowing of economic reform.

The US, Taipei's principal sponsor, opposed a link between the two sets of membership talks but failed to gain the support of other Gatt members. Under the terms of the informal understanding, China will join Gatt first, possibly

only minutes ahead of Taiwan. "The most probable scenario is that they will join on the same day," one trade official said.

Since Taiwan has a market economy which has already taken steps to liberalise its trade regime, the negotiation of membership terms could be finished within 12 months.

Officials said yesterday a special protocol of accession for China, taking account of its largely state-controlled non-market economy, could also be completed in that time.

Despite recent moves by China to make its trading system more Gatt-compatible, special membership provisions are seen as essential since normal Gatt rules cannot apply to an economy where prices may bear no relation to output costs.

The accession protocol is likely to include special safeguards to protect trading partners against surges of imports from China.

The understanding reflects the desire of most Gatt members to have China in the fold, which they hope will cement economic (and potential political) liberalisation. But it could spark opposition in the US Congress, which wants tougher action against Beijing over human rights abuses and unfair trading practices.

## ABB and Marubeni set to sign \$684m Indonesia power deal

By William Keeling in Jakarta

THE contract for the \$684m (2395.3m) Tanjung Priok power station is to be signed today between Perusahaan Umum Listrik Negara (PLN), the Indonesian state electricity company, and a consortium of the Swiss-Swedish company, Asea Brown Boveri (ABB), and Marubeni of Japan.

Construction of the 1,180MW combined cycle (gas and steam) plant is due to begin next month, with the first of the six gas turbines operational by mid-1993 and the project complete in the first half of 1995.

ABB and Marubeni beat off a rival consortium of Mitsui of Japan and General Electric of the US to win the contract. Industry officials say Mitsui, in a consortium with Mission Energy of the US, remains a leading contender to build two 600MW units at Paton in Java, worth about \$1.2bn.

A contract worth more than \$2bn for two similar units at Paton was awarded last year to Intercontinental Electric of the US and PT Bimantara Bayu Nusa, an Indonesian company. Both projects are designed to be privately financed, but bankers say international market funds are limited and only one project is likely to proceed.

## Austria's EC entry carries trade risks, Gatt report warns

By Frances Williams  
in Geneva

AUSTRIA's prospective membership of the EC will result in more open markets for other Community countries but risks increasing still further its reliance on preferential trade arrangements, a Gatt report warned yesterday.

The report notes that about 75 per cent of Austrian imports originate in preferential sources, mainly members of the EC or the European Free Trade Association (Efta), to which Austria belongs. Trade under Gatt's non-discriminatory "most-favoured-nation" (MFN) principle "is therefore the exception rather than the rule".

Discussing the report in Gatt's governing council yesterday, trading partners focused on Austria's plans for closer European integration, through EC/Efta European Economic Area and a growing number of free trade accords with central and eastern European countries.

The report says EC membership and introduction of the common external tariff will result in a substantial cut in Austria's tariff barriers to third countries, which for industrial goods are well above the industrialised country average.

But Japan and the US were among those countries expressing anxiety yesterday that closer economic ties with

## Taiwan study into McDonnell Douglas stake delayed

By Lutieeta Mudie in Taipei

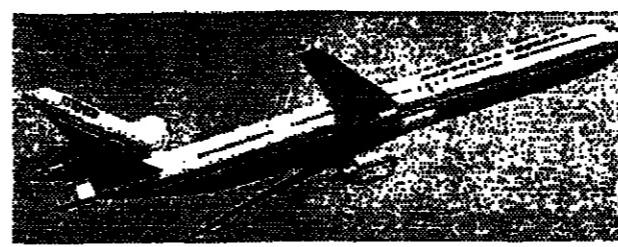
THE results of a study by China Steel, a state-owned Taiwanese company, of the proposed acquisition by Taiwan Aerospace of a large stake in the commercial aircraft operations of McDonnell Douglas of the US are expected to be known by the middle of April, Mr Yang Shijian, Taiwan's economics vice-minister, said yesterday.

Under an initial agreement reached last November, Taiwan Aerospace, a recently formed company, would buy a maximum of 40 per cent of McDonnell Douglas's commercial aircraft business for \$2bn (£1.1bn).

Taiwan Aerospace has since indicated the stake acquired could be as low as 25 per cent.

McDonnell Douglas will retain a 51 per cent stake, but the US company is already discussing with other investors from south-east Asia or South Korea, making up the shortfall in Taiwan's investment.

Faced with criticism in the



The MD-12: delay caused by uncertainty over plans

Taiwanese media and Yuan (parliament), the government in Taipei has denied it will be funding the deal.

It holds a 29 per cent stake in Taiwan Aerospace which, with a capital of \$200m, is not in a position at present to finance the deal alone.

The government says the money will come from the private sector, and from some of the larger concerns which already hold a stake in Taiwan

government in Taipei would continue to invest in McDonnell Douglas until it was successful.

Analysts said that, without government backing, the companies which have invested in Taiwan Aerospace would be reluctant to increase their stake in the venture, either individually or as part of the consortium.

If direct investment is not politically possible for the government, other carrots might take the form of tax incentives, guarantees and investment through the cabinet's development fund or state-owned banks.

Another question hanging over the deal is whether Taiwan will gain any transfer of aerospace technology if the deal goes ahead.

The issue is sensitive in the

US, where McDonnell Douglas has testified to Congress that the company would make no such commitment.

But Mr Ko says the question arises from what is meant by "technology". "What we want is quality-control methodology, know-how which is automatic in the US aerospace industry," Mr Ko said. "I think of that as technology."

Mr Robert Hood, president of the Douglas commercial aircraft subsidiary, said recently it was important for the company to secure a launch decision for the 400 to 600-seater MD-12 programme this year so as to ensure first deliveries in 1997.

The longer-term future of Douglas largely depends on securing financial backing from investors to expand its product range.

## Sabena cancels \$200m firm order for five Boeings

By Paul Bettis, Aerospace Correspondent

SABENA, the Belgian national airline, has cancelled a firm order for five Boeing 737-500 twin-engine aircraft, worth about \$200m (£115.6m), because of cash problems caused by the delay in its planned partnership with Air France.

But the Belgian airline said

Czechoslovak Airlines (CSA) had agreed to buy the five Boeing 110-120 seater aircraft as part of its efforts to replace its fleet of Soviet-built airliners with western jets.

The CSA agreement to take over the order means that the Belgian airline is not expected to face penalty payments for cancelling a firm order.

Sabena also has ordered five

other Boeing 737s, for delivery in 1994 and 1995.

The Sabena decision reflects not only the airline's own cash problems but the continuing softness in the commercial aircraft market.

Although Boeing expects to deliver a record total of 223 of its 737 narrow-body airliners this year, the manufacturer is planning to reduce monthly

737 production from 21 aircraft at present to 14 in October.

The Sabena move also represents the first time an airline has cancelled a firm order with Boeing.

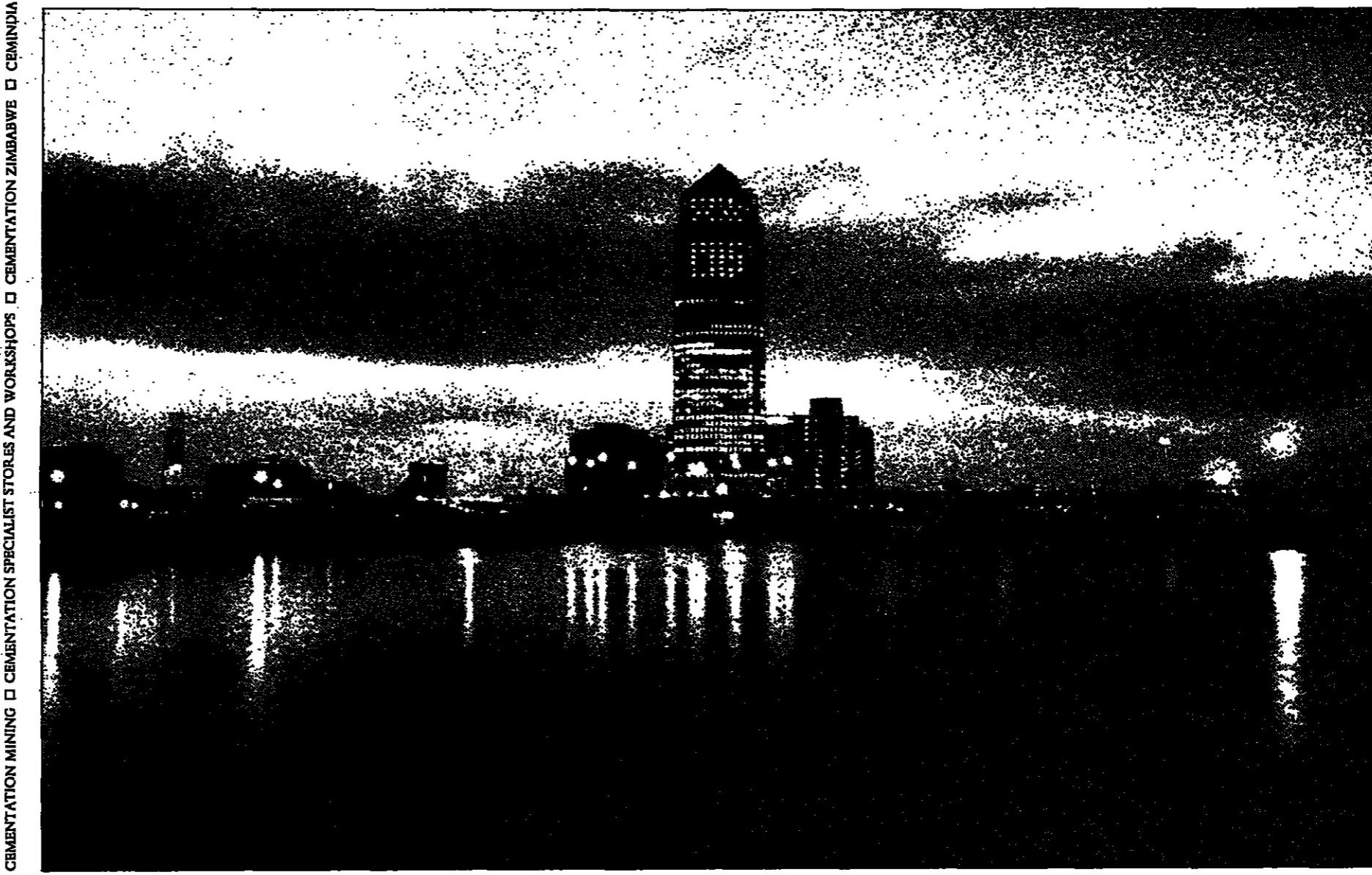
Sabena is still waiting for Belgian government approval for its partnership deal with Air France.

This would see Air France and Belgian investors acquire

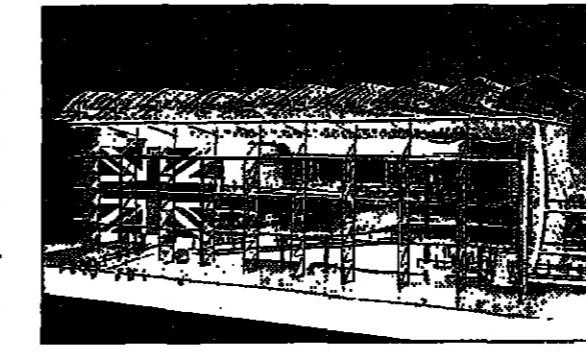
## Japan bidding

An \$800m (£462m) Japanese airport project has been approved for bidding by US groups under a Japanese-American construction-trade accord, the US Commerce Department said. Reuter reports from Washington. Architecture and engineering contracts on a Fukuoka airport terminal make up the first of six new market-opening projects to be announced.

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## NEWS: AMERICA

**Senator Rudman gives up on Washington**

By Jurek Martin  
in Washington

SENATOR Warren Rudman, a Republican from New Hampshire, said yesterday he would not seek re-election this year for a third term.

Unlike others, he is not leaving the Senate because he is an incumbent under threat, but because he does not like Washington.

He repeated that he has found life and work there "terribly frustrating". Though considered an effective senator, usually but not reflexively conservative, he said Congress had failed to address great issues, such as the rise in the costs of social security and Medicare.

Mr Rudman, probably best known as co-author of the Gramm-Rudman deficit reduction act of 1985, is also one of the poorer senators, most of whom are either independently wealthy or sustained by contributions. A consistent defence of members of the House of Representatives accused of writing overdrawn cheques on the House bank has been to point out the costs and complications of maintaining residences both in the capital and in their home states.

## Russian access to multilateral funds in prospect Former Soviet states near entry to IMF

By George Graham  
in Washington

WESTERN nations are close to agreement on a formula that would open the door for Russia and the other former Soviet republics to join the International Monetary Fund this summer.

IMF members are still arguing about how to calculate the republics' share of the fund's capital, which in turn would determine the size of their access to IMF finance, but they are expected to reach an agreement in the next fortnight on a Russian quota of slightly more than 3 per cent.

This in due course could allow the republic to borrow as much as \$4bn (£2.3bn) a year

from the IMF.

Entry to the IMF would pave the way for a comprehensive financial aid package for the republics of the former Soviet Union, possibly including a fund to help stabilise the ruble.

But Russian economists estimate that their country will need a total of \$12bn in foreign capital this year. Even if Russia's IMF membership were completed by the summer, an IMF facility might not be in place before the autumn, and

would be unlikely to amount in 1992 to anything like the full annual entitlement of about \$4bn.

IMF members, however, have not fully resolved the question of whether to calculate one global quota for the Commonwealth of Independent States, to be divided later among the republics, or to calculate each quota individually.

The US administration is coming under increasing pressure to step up its efforts to help Russia and the other republics, and President George Bush has begun to show more enthusiasm for a bigger aid commitment.

The debate on an aid package was spurred by former President Richard Nixon, who two weeks ago criticised the US response to the collapse of the Soviet Union as "pathetically inadequate".

His urgings have been echoed by senior senators from both parties, led by Democrat Sam Nunn of Georgia and Republican Richard Lugar of Indiana.

The two men met Mr Bush and Mr James Baker, secretary of state, at the White House this week, to encourage the administration to produce a substantial package of measures to help the emerging democracies of the former Soviet Union.

Among the measures proposed is a large US contribution to a rapidly stabilisation fund, increased humanitarian aid and the repeal of a number of Cold War curbs on trade with the Soviet Union.

Mr Nunn said he was "cautiously optimistic" that the president would offer more assertive leadership on the issue of aid for Russia, but said that he had received no concrete pledge from the administration.

Most politicians have been reluctant, in this election year, even to discuss any kind of foreign aid, some Congressmen report that voters in their home states seem ready to view Russia as the one exception where foreign aid may be justified.

## Noriega's lawyers subpoena attorney

By Henry Hammes in Miami

LAWYERS for General Manuel Antonio Noriega, whose drug-trafficking conspiracy trial in Miami is nearing its end, have subpoenaed Mr E. Lee Bailey, the noted US criminal attorney, to testify today about possibly inconsistent statements by a star prosecution witness.

The unusual last-minute subpoena was issued after Mr Bailey notified defence lawyers that he had previously written to the former Panamanian leader's prosecutors about testimony by Mr Gabriel Taboada.

Mr Bailey said the testimony by Mr Taboada, which placed Gen Noriega at a 1983 meeting with the Medellin cartel, was inconsistent with information which Mr Taboada had given him.

Mr Bailey said at one time represented Gen Noriega. Later, he was retained by Mr Taboada. In his letter to prosecutors Mr Bailey said Mr Taboada's testimony about the meeting contradicted assurances Mr Taboada had given him that he knew nothing which would cause a conflict for Mr Bailey in acting as lawyer for both the general and Mr Taboada.



Carlos Bolonia: 'You win no applause... but that doesn't bother me.'

## Peru's 'Babyface' holds up better than economy

AFTER 13 months in one

of the world's least enviable jobs, Mr Carlos Bolonia - "Babyface" to friend and foe - is showing fewer signs of strain than the Peruvian economic programme he administers.

A package of fiscal measures in the past month, partly modified under pressure of public opinion, has brought renewed calls for his immediate departure, from outraged business

men and union leaders alike. "We always knew 1992 was going to be a hard year," smiles Mr Bolonia, economy and finance minister. "And every month there are demands for my resignation."

The tax-raising measures which aroused national fury were primarily intended to combat the minister's principal preoccupation - a troublesome fiscal deficit amounting to more than \$2bn for 1992. Congressional decisions plus various miscalculations have meant that planned expenditure this year is equivalent to 12 per cent of gross domestic product while tax collections hover around 8.3 per cent.

"We are still in time to correct this," says Mr Bolonia, "but it means collecting at least 1 per cent more in taxes as well as cutting costs."

The controversial measures proposed a raising of the general sales tax from 16 to 18 per cent, a 20 per cent tax on dollar savings deposits and 50 per cent tax on insurance premiums. They would have eliminated long-standing tax exemptions on certain basic foodstuffs and products from Peru's economically depressed frontier and jungle zones.

However, after opposition, the government was forced to backtrack. It dropped plans to tax basic foodstuffs although it has levied a 5 per cent tax on some basic foods and applied the 18 per cent tax on imported foods. It halved the insurance tax and dropped the plan to tax savings.

The tax on savings, advocated by industry minister Mr Victor Joy Way and opposed by Mr Bolonia, had been intended, not to raise revenues, but to discourage speculative short-term capital. This has been flooding into the country to the tune of \$12bn (\$8.3bn) a month, attracted by interest rates double international averages. Oversupply of dollars, added to an unquenchable flow of greenbacks from the illegal drugs trade, has kept the local currency stubbornly strong - to the despair of exporters.

Mr Michel Camdessus, International Monetary Fund chief, on a flying visit to Lima in mid-February, underlined the importance of boosting government revenues in calling for "battlefield surgery" to stop a "haemorrhaging" budget. But it will take time to convince Peruvians, long accustomed to low taxation and high evasion, of the importance of paying taxes.

It is not just the deficit that is causing concern, however. After several months of improvement, recent economic indicators are troubling. Inflation in February rose again to near 5 per cent after seven months' decline. With steep food price rises this month as a result of the lifting of sales tax exemptions, accumulated inflation for first-quarter 1992 is now certain to top 15 per cent, making the budget target of 37 per cent for the year look untenable.

Worrying, too, is January's dip in output, admittedly by a small 0.7 per cent over January 1991, but still a hefty 8 per cent down on January 1990, which was at the end of the economic

cycle chaotic and recessionary. Alan Garcia, administrator, fishing, mining and industry, are the sectors worst hit. Mr Jorge Cárdenas, technical manager of the exporters' association Adex is accusing the government of "determination to kill off Peruvian industry".

Both exports and domestic manufacturers are continuing to suffer the effects of a dangerously overvalued local currency. The soi remains at a stubborn 0.95 to the US dollar while manufacturers and exporters calculate parity at about 1.60 to the dollar at current cost levels. Central bank attempts to weaken the local currency by buying dollars - \$40m last month alone

Economy minister thought 1992 would be a hard year - and it is, writes Sally Bowen

- have failed to produce any improvement. In another attempt to stem the flow, the government has agreed with leading banks to lower bank deposit rates. Most exporters claim to be losing money hand over fist; only two mining concerns, for example, announced profits for last year, while local costs edge up and imports become ever cheaper.

Since January, manufacturers have had to face competition from newly tariff-free imports from Andean Pact neighbours Colombia and Venezuela.

"At this rate, the entire productive apparatus of Peru will go bust," says Mr Carlos Meneses, managing director of one of the country's oldest and largest metal-working concerns.

Not so, counters the government. It points to a small, but measurable 2.6 per cent growth in output last year, though over a heavy recession in 1990. Gradually falling interest rates are starting to reduce heavy financing costs.

According to Mr Bolonia, businesses are experiencing a sharp fall in traditionally generous profit margins. "But they are learning to adjust and become more competitive," he claims. "Let us not deceive ourselves: despite all the clamour, Peruvian businesses never actually go bust."

Long-promised privatisation looks at last to be getting under way. Fourteen state-owned companies are scheduled to go under the hammer within the next two months and Mr Bolonia is determined to speed the process. Revenue from privatisation is hard to predict, but getting rid of losers will close a deficit which even last year reached between \$300m and \$700m.

Despite the modifications to his proposals, Mr Bolonia says he is not dissatisfied. Relations with Congress are more conciliatory, and his ministry is at last able to fulfil its financial commitments to the social emergency programme for the poor.

"You win no applause doing my job," he says, "but that doesn't bother me."

## Argentina rebuts pope's criticism of market reforms

THE Argentine government may extend its privatisation programme to companies in the state-owned CGV (Corporación Venezolana de Guayana), which controls the country's heavy industry, writes John Barham in Buenos Aires.

The Pope had said on Monday that Argentina "should ensure the poor do not become victims of adjustment plans, or marginalised by the dynamics of growth, to which they have contributed considerably". President Carlos Menem said his statements had been blown up by the press.

Mr Domingo Cavallo, economy minister and architect of free market reforms, stressed that the "legitimate demands of the poor" could only be met with sustained reform.

## Caracas considers sell-offs within state group

THE Venezuelan government may extend its privatisation programme to companies in the state-owned CGV (Corporación Venezolana de Guayana), which controls the country's heavy industry, writes John Barham in Caracas.

CGV, whose activities include steel, aluminium smelting and products, mining and hydroelectric power, has not previously figured in the three-year-old privatisation programme. But a projected fiscal deficit this year has caused the government to consider privatising parts of CGV, which includes companies fully owned by the state as well as joint-ventures.

**AMP SOCIETY**

AUSTRALIAN MUTUAL PROVIDENT SOCIETY INCORPORATED IN NEW SOUTH WALES MEMBERS' LIABILITY LIMITED.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the 143rd Annual General Meeting of the members of AMP Society will be held at the Regent Hotel, 25 Collins Street, Melbourne, Australia at 2.30 pm on Wednesday 29 April 1992 to receive and consider:

- (a) the report of the Directors;
- (b) the balance sheet, revenue account and related notes and the report of the Auditor;
- (c) the report of AMP Society and the AMP Society Group for the year ended 31 December 1991.

Proxy forms will be supplied to any member of AMP who applies either personally at any of AMP's major customer service centres or in writing to the Secretary at the address below.

Proxies

A member entitled to attend and vote may appoint a proxy to attend and, where there is a ballot, vote instead of the member. A proxy must be a member, except where the appointor is a corporation. Forms must be deposited with the Returning Officer at the address below not later than 48 hours before the Annual General Meeting.

AMP Society  
24th Floor  
AMP Building  
Alfred Street  
SYDNEY COVE  
New South Wales 2000  
AUSTRALIA

AUSTRALIAN MUTUAL PROVIDENT SOCIETY INCORPORATED IN NEW SOUTH WALES MEMBERS' LIABILITY LIMITED.

NOTICE OF GENERAL MEETING

NOTICE is hereby given that a General Meeting of the members of AMP Society convened by the Directors pursuant to By-law 9.1 will be held at the following address on the date and time of the Annual General Meeting to be held at the Regent Hotel, 25 Collins Street, Melbourne, Australia at 2.30 pm on Wednesday 29 April 1992 for the purposes of considering and, if thought fit, passing the following resolutions amongst the By-laws of the AMP Society:

1. To approve the By-laws if thought fit, to pass the following resolution:
- "THAT the By-laws Part 1 be and are amended by deleting the references to "the Companies (New South Wales) Code" and "the Companies (New South Wales) Code 1981" and substituting the "Corporations Law" in each case."
2. To consider and, if thought fit, to pass the following resolution:
- "THAT the By-laws Part 2 are amended as follows:

  - (1) Delete all references to "Code" wherever appearing in the By-laws and substitute "Law".
  - (2) Delete all references to the "Foreign Takeovers Act 1975" wherever appearing in the By-laws and substitute "Foreign Acquisitions and Takeovers Act 1975".
  - (3) By-law 1.1
    - (a) Delete the existing definition of "the Actuary" and substitute:
    - "the Actuary" means the appointed actuary from time to time appointed for the purposes of the Life Insurance Act.
    - (b) Delete the definition of "Appointed Actuary".
    - (c) Delete the definition of "Code".
    - (d) Delete from the definition of "Foreign Person", the word "Section 1(1) of".
    - (e) After the deletion of "Foreign Person", insert:
    - "Law" means the Corporations Law as it applies to AMP from time to time."
  - (4) By-law 2.1
    - (a) Delete "related for" and substitute "a related body corporate" of that other corporation for."
  - (5) By-law 5.1
    - (a) Delete the existing By-law and substitute:
    - "3.1 Subsidiaries
      - Where a Subsidiary is or proposes to become the Policyholder of a Policy as either trustee of, or on behalf of, one or more superannuation plans or other trust or as manager under management agreements entered into by the Director or by the relevant committee (and subject to any conditions that they may impose) determine that any person associated with the relevant plans, trusts or agreements as trustee, employee, beneficiary, creditor or otherwise who is specified by the Director or by a Member in list of the Subsidiary and is entitled to exercise a majority of votes calculated in respect of the relevant Policy under By-laws 15, 16 or 17 or more persons are so specified as the Members, the Directors shall determine how the available votes for the Policy shall be divided between them."
      - (b) Delete "Section 240" and substitute "Section 245".
      - (c) After "Section 245", insert "and annual general meeting".
      - (d) Delete the second sentence.
  - (6) By-law 14.1
    - (a) Delete the existing By-law and substitute:
    - "14.2 Results of a show of hands
      - (a) On a show of hands each person present (not being a Minor) who is a Member or a proxy, attorney or representative of a Member appointed in accordance with By-law 16 shall have one vote only.
      - (b) Notwithstanding By-law 14.2(a), on a show of hands the chairman shall have one vote as a Member and an additional vote for each Member who voted on the resolution by proxy in accordance with By-law 14.2, each such vote to be cast in the manner directed on the proxy vote.
      - (c) A declaration by the chairman that a resolution has been carried (or that it has been carried unanimously or by a particular majority), or that it has been lost, together with an entry to that effect in the minutes of the meeting shall be conclusive evidence of the result.

without resort of the number of votes for or against the resolution."

(10) By-law 14.4

- (a) Insert the existing By-law paragraph "(a)".
- (b) Insert the following paragraph "(b)":

"(b) Postal votes lodged under By-law 14.5 shall be taken into account as a ballot notwithstanding that postal voters have voted on the question at issue under By-law 14.2."

(11) By-law 14.5

- (a) Delete the existing By-law 14.5 and substitute:
- "14.5 Postal voting

After a show of hands in accordance with the Life Insurance Act, Members entitled to vote may have their names entered on that roll and those who do so may vote by post on the election of Directors and on the amendment of the Memorandum or By-laws."

(12) By-law 15.2

- (a) Delete "At" at the beginning of the By-law and substitute "Without prejudice to By-law 22.3(a), x".

(13) By-law 15.3(a)

- (a) Delete "CHASE AMP Bank Limited (or another bank selected by the Director)" and substitute "a bank selected by the Director".

(14) By-law 15.7

- (a) Insert a new By-law after By-law 15.6:
- "15.7 Determination of voting entitlements

(a) For the purpose of By-law 15.2, the number of votes which a Member is entitled to cast at a ballot shall be determined from the records of AMP as at the closest business day to the election date (as defined below) and the number so determined shall be final and conclusive in determining a Member's voting entitlement.

(b) The effective date shall be the day 21 days prior to the date of the relevant meeting or such later date as the Directors may determine; or in the case of an election of Directors, the date determined by the Directors under By-law 22.1."

(15) By-law 16.1

- (a) Delete "and/or" and "at a ballot".

(16) By-law 16.2

- (a) Delete the existing By-law 16.2.

(17) By-law 16.3

- (a) Re-number By-law 16.3 as 16.2.
- (b) Delete "Section 5(1) of".

(18) By-law 16.4

- (a) Re-number By-law 16.4 as 16.3.

(19) By-law 16.5

- (a) Re-number By-law 16.5 as 16.4.

(20) By-law 16.6

- (a) Re-number By-law 16.6 as 16.5.
- (b) Delete the first of By-laws 16.6 and substitute "Deposit accounts (including shares of units)".
- (c) Delete "deposited with and subsequently received by" and substitute "received by".
- (d) Delete the balance of By-law 16.6 after "lodged" and substitute:
- "(a) the proxy paper or power of attorney and any supporting documents required by these By-laws or a copy of the power of attorney certified by stamp, signature or electronic access to member;
- (b) valid votes made under By-law 14.5.

These valid votes may be deposited by facsimile transmission."

(21) By-law 16.7

- (a) Delete the first of By-laws 16.7 as 16.6.
- (b) Delete "16.3" and substitute "16.2".

(22) By-law 17

- (a) Delete the existing By-law 17.1 and substitute:
- "17.1 Number

The number of Directors shall be 12 or such number being less than 10 as may be determined by the Directors from time to time in accordance with By-laws 16.2 and 16.3, all such numbers being inclusive of the Managing Director and any Deputy Managing Director.

(b) Delete By-law 17.2.

(c) In By-law 17.3, delete "17.2".

(d) Re-number By-law 17.3 as 17.2.

(23) By-law 17.4

- (a) Delete the existing By-law 17.4 and substitute:
- "17.4 Number

The number of Directors shall be 12 or such number being less than 10 as may be determined by the Directors from time to time in accordance with By-laws 16.2 and 16.3, all such numbers being inclusive of the Managing Director and any Deputy Managing Director.

(b) Delete By-law 17.5.

(c) In By-law 17.6, delete "17.5" and substitute "17.6".

(d) Re-number By-law 17.6 as 17.5.

(24) By-law 18.1

- (a) Delete the existing By-law 18.1 and substitute:
- "(b) he is not a director, partner, auditor,

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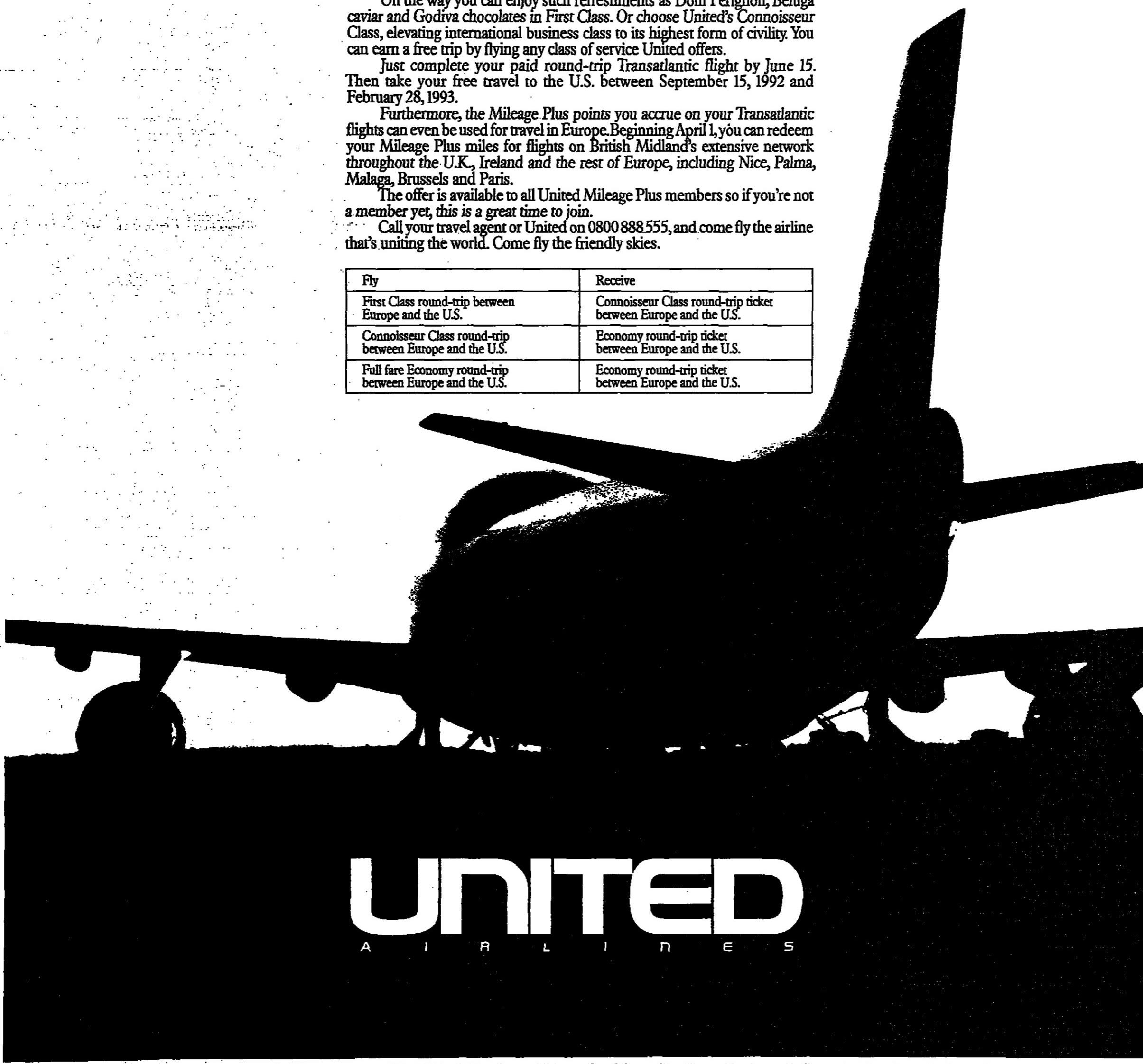
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Full fare Economy round-trip between Europe and the U.S.	Economy round-trip ticket between Europe and the U.S.



**UNITED**  
AIRLINES

FARE FACTS: To qualify, travel must be completed by June 15, 1992. Qualifying travel must use published full First, full Connoisseur or full Economy fares. Offer not valid on discounted fares in any cabin. Free award travel must be completed between September 15, 1992 and February 28, 1993 and Mileage Plus Award blackout dates apply. Reservations for award travel must be made at least 14 days prior to departure and must include a Saturday night stay. Certificates are not combinable with any United Airlines discount, coupon or promotional offer or with Mileage Plus travel awards. Certificates are not transferable except to family members of the same surname and may not be bartered or sold; violators may be prosecuted, and tickets may be confiscated at any point during travel. Free trips earned are in addition to regular mileage benefits and any bonus miles to which you are entitled. However, only one free trip can be earned for each qualifying trip, regardless of other special promotions for which you may qualify. Other restrictions may apply. Offer, routes and free travel are subject to local government approvals where required.

## ELECTION 1992

**Major keeps up attack with European accent**By Philip Stephens,  
Political Editor

MR JOHN MAJOR added a Eurosceptical edge to his election campaign yesterday as the Conservatives combined their harrying of Mr Neil Kinnock over taxation and spending with an attack on Labour's inexperience on the world stage.

Party strategists also seized on apparent differences between Mr Kinnock and his

shadow chancellor after Mr John Smith sought to clarify the type of credit controls that might be put into practice by a Labour government.

Mr Smith's insistence that such controls would not operate directly on borrowers was contrasted with Mr Kinnock's earlier suggestion that the policy might lead to the reappearance of mortgage queues.

Speaking at a Westminster press conference, Mr Major emphasised that a re-elected

Conservative government would take a hard line with Brussels over the Community's budget and farm policy.

Taking sideswipes at the interventionist instincts of some of Britain's European partners, he also indicated that he remained to be convinced that a single currency was practicable before the end of the century.

Mr Major, who was joined by Mr Douglas Hurd, the foreign

secretary, in his attack on Mr Kinnock's leadership in foreign affairs, said: "The question at this election is a stark one. Who can you trust to defend our interests and keep Britain safe?"

Using untypically abrasive language, Mr Hurd said that Labour's policy on Europe had moved from "total opposition to total subservience".

The Conservatives, however,

continued to direct most of their fire at Labour's tax and

spending plans, with Mr Major repeating his challenge to Mr Kinnock to "cost" Labour's manifesto pledges.

The prime minister said he would continue to put a £28bn price tag on the Labour manifesto until the Labour leader offered his own figures.

That strategy was underlined by Mr David Mellor, chief secretary to the Treasury, who launched an advertising campaign emphasising that the Labour party's proposals

would cost every taxpayer £125 a year.

Mr Mellor, however, agreed that the scope for any increases in public spending under a re-elected Conservative government would be severely limited by the impact of the economic recession on the Treasury's finances.

He said that the next public spending round would not be easy. While the Conservatives would maintain "priority" programmes, there would not be

scope for increases in other discretionary expenditure.

• Mr John Smith yesterday rejected suggestions that Labour would ration mortgages. Peter Norman writes.

The shadow chancellor said that the sole form of credit management considered by Labour was strengthening of the reserve asset ratios of credit institutions, but that would be unlikely at present because of the depressed state of the economy.

Mr Smith, campaigning in the West Midlands, accused the Conservatives of trying to create a "scare" on the mortgages issue. He said high interest rates - of the sort prevalent in the late 1980s - were also a means of credit control that "slaughtered industry".

Mr Smith said that Labour had four economic objectives: steady economic growth, low inflation, high employment and equilibrium in the balance of payments.

**A third of electorate remains undecided**

By Ralph Atkins

THE 1992 general election is being fought amid a level of indecision by voters not seen since at least the 1970s, according to opinion poll data collected during the first two weeks of the campaign.

A third of voters are "floating", according to figures compiled by the Mori opinion polling organisation for The Sunday Times. That is a significantly higher proportion than at the same period in either the 1983 or 1987 elections.

There are also exceptionally large numbers of "switchers" in this campaign. 7m voters are thought to have changed allegiance during the first week of the campaign; twice as many as during the same part of the 1987 campaign.

The size of the floating vote and the number of switchers are factors which help to explain the volatility of headline opinion polls.

The figures underline how open the election contest remains, but there are signs that the "floating voters" offer better territory for Labour or for the Liberal Democrats than for the Conservatives.

Mori polling for BBC TV's On the Record shows that the three issues chosen by floating voters as most important are unemployment, health and education. All three are seen as safer territory for Labour.

The Tories' focus on taxation in the first week of the campaign appears to have made little headway on floating voters.

A third said that Labour's Budget was the best for Britain, compared with 29 per cent who favoured the government's March 10 Budget.

"The Tories are being judged on their record, rather than their promises," said Mr Brian Gosschalk, director of political research at Mori.

The high number of floating voters reflects the long-running decline in the numbers of voters with fixed loyalties, a trend which explains ever-larger swings in by-election results since the 1970s.

There is no one definition of a floating voter. Mori uses those saying they may change their minds plus the numbers of undecideds.



Message interrupted: John Major and Douglas Hurd get in the way of their slogan, 'The Best Team in a Troubled World', at yesterday's press conference on foreign affairs

**Pollsters nervous over opinion fluctuations**

By Richard Evans

THE SPREAD in opinion polls from a Labour lead of five percentage points to a similar Conservative lead is worrying for pollsters nervous about their reputations, and puzzling to politicians and public alike.

In fact, the apparently wide variation in results is not as big as it seems. During the 1987 campaign, the Tory lead ranged from four to 18 points, but as the lead itself did not change much less attention was paid to the variation.

This time the range is 10 points, but because the lead has changed and the two main

parties are so evenly balanced, the differences in results are much more obvious.

Most vulnerable to criticism is the Harris Research Centre, which gave the Tories a five-point lead in yesterday's Daily Express - out of line with most weekend polls - and Labour a four-point lead in a poll for ITN last night.

Mr Robert Waller, Harris research director, said: "We do not think there has been a big shift of opinion. But most polls are based on interviews done during the week and our Express interviews were over the weekend. This could have made a difference." The dispar-

ity between the two polls was not as great as it first seemed, given the accepted error range of three to four percentage points, he said.

Weekend polling, especially in the home, is more likely to find commuters and professional people, and could therefore favour the Tories. Another factor in the disparity might be that the poll for ITN was based on more than 2,000 interviews - about twice the number for the Express poll.

Most published polls assess the state of the parties across the whole of Britain, excluding Northern Ireland, which has a different party structure. Five companies - Gallup, NOP, Mori, Harris and ICM - poll regularly using face-to-face interviews. All are members of the Association of Professional Opinion Polling Organisations, which lays down the ground rules.

Polls use the quota system, which ensures that interviewees are a representative demographic sample of a constituency, with divisions by sex, class and age. The results are weighted from experience to offset any limitations.

National polls conducted by in-home interviews by Harris and others aim for between 1,000 and 1,500 interviewees in 100 constituencies or sampling points, selected to give an accurate political reflection of the country as a whole.

ICM favours in-street inter-

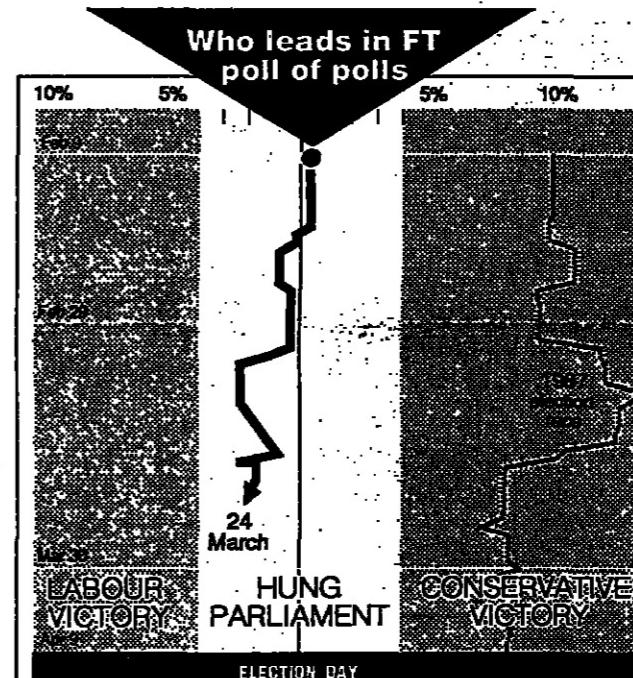
viewing in town and city centres and uses 54 sampling points. Some pollsters use both techniques and vary interviews between day and evening, and some do two-day polling. Audience Selection specialises in telephone polls.

What divides the pollsters is the order in which questions are put. Mr Bob Worcester, chairman of Mori and the doyen of British pollsters, argues that the main question of voting intention should be put first, whereas Gallup has always put it after "warm-up questions" on the government's record and standing of party leaders.

National polls are regarded as much more reliable than regional or constituency ones, as there is more information to assemble a national profile. Regular interviewers are trained - none of the organisations employing extra election rules.

Except in 1970, when all but one of the final polls picked the wrong winner, the record in recent general elections has been a good. There is already nervousness that this time the pollsters could find themselves publishing an accurate poll but still picking the wrong winner.

"It is a bit of a nightmare," said Mr Bob Wybrow, Gallup's polling director. "But if there is a hung parliament there could be another election by November and we'd cry all the way to the bank."



Last night's FT forecast	Latest opinion poll	Betting odds	Futures trading
Labour 38% (Labour)	40% (Gallup)	1/1	100
Conservative 52% (Labour)	50% (Gallup)	100	100

\* Weighted average of six most recent opinion polls computed daily. Does not include telephone polls, panel polls and those that omit sample size or field dates. The green compares the parties' leads at similar points in the last two campaigns. The middle line marks level-polling. If the black line moves left, Labour leads. The Tories lead if it goes to the right.

The Conservatives are trying to create a scare and suggest that there will be some plan for limiting mortgages. That is not the case and that is not part of the Labour party programme.

John Smith

Anybody who thinks I am going to get tired in this campaign doesn't know the extent to which both I and my colleagues can work with a degree of stamina.

Paddy Ashdown

Conservatives frighten me. Labour terrifies me and the Liberal Democrats make me feel suicidal.

Gwen Llwyd of Ynys Teesside, to the PM

Thank you for your vote John Major, replying

Sadly, we cannot make any commitment that we are going to reduce VAT.

Robin Cook

I always knew that Neil Kinnock belonged in the economic nursery. Now, God help us, we've got twins Michael Heseltine on John Smith

The hustings has one advantage - it means calling a spade a spade Dr David Owen

I think we can and must bring public borrowing down to a reasonable percentage John Major

City Watch: Barry Riley

**A golden opportunity for the gilts traders**

THE gilts market may have been quaking since the Budget, but every billion pounds added to future borrowing spells lucrative extra business for dealers in government securities.

Mr Robert Thomas, head economist at NatWest Treasury and Capital Markets, has been projecting how far borrowing might jump. The starting point is the official public sector borrowing requirement of £28bn for the financial year 1992-93. On a more cautious economic growth assumption than the Treasury's, Mr Thomas finds that even the Tories would be borrowing £36bn by calendar year 1994. If Labour wins, the PSBR could hit £46bn in the same year, he believes.

"Labour needs to do something about confidence," he observes.

At UBS Phillips & Drew, economist Mr Bill Martin thinks the PSBR could reach almost £50bn by 1996. His colleague, gilts specialist Mr Chris Anthony, also believes that whoever forms the next government will need to provide reassurance. "Investors will be

reluctant to place money into the market until a new economic package is unveiled," he says.

Back in October, when investors thought the Conservatives were likely to win the election, gilts were yielding only 1.3 percentage points more than German bonds. Now the gap has widened to more than 2 points - a measure of the extra risk perceived by foreign investors, who have recently been buying half of the newly issued gilts.

But too many domestic investors - private and institutional - have simply lost the habit of buying fixed-income securities. "We will continue to rely very heavily on foreign investors," Mr Anthony of UBS P&D predicts. It is fortunate, he adds, that "high-yield currencies are all the rage on European Community convergence arguments".

The big international bond houses which dominate the gilts market are looking forward to a prosperous few years of marketing large volumes of gilts to the world. Only signs that Britain's finances might go so badly awry that it would be forced to abandon its commitment to the ERM could seriously spoil the outlook. So far, none of the parties has put a foot wrong on that score.

For the moment, however, government bond prices are uneasy as investors face up to the prospect of a huge increase in new issues. But the rise in yields does not seem to reflect fears of inflation: index-linked gilts have also become

"lifeblood" of financial services.

Drawing on the experiences of the Japanese banking sector and of the City, Mr Kinnock claimed that Britain's falling share of international lending, from 27 per cent in 1980 to 18.4 per cent in 1990, was a direct consequence of industrial decline. "The manufacturing and service sectors share the same destiny," he said.

Mr Kinnock said the task of government was to create "an economically secure and

socially responsible environment within which enterprise can thrive and generate employment and wealth". This involved two broad tasks: creating a stable macroeconomic environment, and sustaining a "strong and adaptable" supply-side policy.

He argued that excessive deregulation of the financial sector had jeopardised long-term growth by failing to establish sound credit management. Labour's solution was to use credit controls based on

reserve-asset ratios in the banking sector. The Labour leader also pledged:

- Takeovers would require that predator companies prove their proposals are in the public interest. Labour would use powers under the Industry Act to ensure that short-term interests did not inhibit long-term investment strategies.
- Measures to ensure British innovations are developed in the UK.
- Strenuous efforts to build up the infrastructure and

transport system, drawing where necessary on private-sector finance.

Mr Kinnock said employers who dedicated less than 0.5 per cent of payroll to training would be obliged to contribute to a national skills fund. Good employers already spent more than that on training and would be unaffected by the levy, he said. "But the 20 per cent of employers who employ 50 per cent of the labour force and who do no training... will have to pay their fair share."

wanted is the right, included in Labour's manifesto, of union recognition in new plants.

The GMB is trying to persuade members who support the party to become individual members. Mr Jones has recruited 1,300 people for Labour in the past two years. The union might recommend a candidate to its members, he says, but individual Labour members vote by secret ballot so they cannot be coerced.

"Where the Tories go wrong is arguing that the Labour party is still controlled by the unions," he says.

Anecdotes about the GMB's culture vary from warmly affectionate to biting, but they hardly trouble the GMB. "We have a future," says Mr Anderson. "We are totally efficient that's why we are the best. So in the Labour party."

**Kinnock switches focus to industrial policy**

By Ivo Dawney, Political Correspondent

MR NEIL KINNOCK switched his focus from Labour's recovery package yesterday to a broader exposition of the party's longer-term prospects for building a stable industrial growth.

In a speech to business people in Manchester, the Labour leader stressed that a vibrant manufacturing sector shared the same destiny," he said.

Mr Kinnock, caretaker at the Newcastle headquarters of the General, Municipal, Boilermakers and Allied Trades Union, the north's biggest union, is volunteer driver for Mr Jones during the election.

Then they drove to West Cumbria for a meeting between GMB shop stewards from the Sellafield nuclear reprocessing plant and Mr Jack Cunningham, Labour's national campaign co-ordinator, who is defending a 1,694 majority in Copeland. Also attending was Mr Doug Henderson, the shadow trade and industry spokesman, a former GMB official and Labour MP for Newcastle North.

Mr Cunningham and Mr Henderson were two of the GMB's five sponsored northern-region MPs. Each received a £600 donation to his constituency party and 80 per cent - about £4,800 - of his general election campaign costs. The money comes from the GMB's political fund, levied from members' subscriptions. Those who object can opt out, Mr Jones stresses.

GMB activists help with dog-body tasks for the union's sponsored candidates and the three non-sponsored GMB members standing in the

region. They include Mr Peter Mandelson, Labour's former image-maker, in Hartlepool. Mr Alan Donnelly, Tyne and Wear's MP and former GMB northern officer, is organising the campaign tour of Mr John Smith, the shadow chancellor.

This general election, is the first in which Labour candidates have been selected under the electoral college system. This gives members the right to vote and limits affiliated bodies to 40 per cent of the votes. The party's aim of moving entirely to one-member-one-vote has GMB support.

## ELECTION 1992

# Formal pacts are scorned by Unionists

By Tim Coone in Belfast and Ralph Atkins in London

MR JAMES MOLYNEAUX, leader of the Ulster Unionist Party (UUP), yesterday ruled out a formal post-election pact with any of the main UK parties in the event of a hung parliament.

Speaking in Belfast at the launch of his party's manifesto, he welcomed Mr John Major's recent statement that there would be no coalition government. "However, his comments did not rule out an informal arrangement between the UUP and the Tories."

If there was a hung parliament, Mr Molyneaux said, the UUP would take into account what was said in the Queen's Speech by the new government on policy issues regarding Northern Ireland, the economy and the Maastricht Treaty.

Mr Molyneaux attacked the Liberal Democrats' ambition of participating in a coalition government. "It is unacceptable that a rump of a party could be dictating the future of the UK," he said, adding that his party was not "making any demands." But he warned that "whoever forms the government knows where we stand and will have to take care not to alienate us".

Mr Paddy Ashdown, Liberal Democrat leader, yesterday

ruled out taking part in any coalition government which relied on the support of Ulster Unionists. He said it would jeopardise progress the government had made towards peace in the province.

Mr Jim Nicholson, UUP chairman, said his party wanted devolution for Ulster and "would not countenance a devolved structure in Scotland only". He added: "We would be happy to be the guinea-pigs for new regional devolution arrangements - we, after all, have the most experience in this." He said that the UUP - which had nine MPs in the last parliament - would support a Labour administration if its policies were acceptable.

Mr Ken Maginnis, UUP security spokesman, said he may "make public" a recent letter he had received from Mr Major. He said it showed a "much more positive response" to Unionist demands for security in Ulster to be stepped up.

The UUP manifesto calls for:

- Restoration of the rule of law through the destruction of higher echelons within terrorist organisations.

- A clearly defined union with the Queen in parliament remaining supreme.

- Removal of the Irish Republic's claim to Northern Ireland and an end to the Anglo-Irish agreement.



James Molyneaux: attacked the Liberal Democrats' ambition of participating in a coalition government

## Total of overseas voters falls 10%

By Catherine Milton

THE number of overseas electors has fallen by more than 10 per cent since last year in spite of a £750,000 government campaign encouraging Britons abroad to vote.

Labour said the figures, down from 34,454 to 30,895, were a failure for the Conservatives, the main beneficiaries of the overseas vote. About 25 Britons living overseas are eligible to vote.

Labour said: "The Conservatives spent £750,000 of public money and £60,000 of their own pursuing overseas voters and the result is still a drop in the number registering."

The Tory party denied that the fall represented a failure, saying that the government advertising campaign was to publicise changes in the law allowing more Britons abroad to register.

Sources confirmed that the party spent about £80,000 on the political drive to win support from overseas electors.

Mr David Smith, director of Conservatives Abroad, which was set up to recruit financial and electoral support among overseas electors, said: "We think 70 to 80 per cent of those who have registered will vote for us. It may be a small number but in 1984 another 84 votes spread over three constituencies would have robbed Harold Wilson of his victory."

## Joe Rogaly

# Campaign diplomacy



If foreign policy determined the outcome of elections, the Conservatives would be assured of victory. You have merely to shut your eyes and think of Mr John Major and Mr Douglas Hurd working in tandem to protect our interests against the predatory and insatiate collection of foreigners that populates the globe. Comforting, is it not? Even if you cannot quite believe in Mr Major as shall we say, Palmerston or Disraeli, Mr Hurd must appear on any list of first-rate foreign secretaries. It is at the very least reassuring.

It should be a strong election. The Labour party cannot match it. This is not a comment on the diplomatic or personal qualities of Mr Neil Kinnock or Mr Gerald Kaufman. For all we know of their behaviour, should they reach office the former may be the Attlee and the latter the Bevin of the 1950s, although I suspect that he himself would doubt that. Unfortunately for Labour, neither looks the part. Neither has the necessary experience.

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Unfortunately for Labour, neither looks the part. Neither has the necessary experience.

The Tories have not always deserved such public confidence. Take just two post-1945 examples. Africa and Europe have frequently divided the party, to the detriment of the national interest. It is 30 years since Lord Salisbury called the then colonial secretary, Mr Ian Macleod, "too clever by half" for his cunning constitutional ploys during the process of withdrawal from Britain's African colonies. The phrase nearly destroyed the career of a man who is often cited as a role model by Mr Major. In the 1980s the Conservative right,

initially was also wrong about South Africa. She opposed sanctions at a time when they were a necessary weapon against apartheid. She was lucky: her support won the trust of the Afrikaners. That enabled her to be useful in facilitating the end-game. But you could not honestly

conclude that in the period 1979-90 the principal strands of foreign policy were safe in the Tory government's hands.

Nor is it possible to be sure that the Tories will get Europe right if they stay in office. They still aspire to win the election, but on present form they can only hope to do so as either the largest party in a hung parliament or by a very slim overall majority. In that circumstance, the legislation following the Maastricht treaty - a new "Europe Act" - might be difficult to get through the Commons. A small handful of Thatcherite Europhobes could easily destabilise the proceedings. The never-ending postwar argument, which first kept us out of the EC and then on the periphery of its affairs, would be resumed.

Yesterday the Conservatives edged a little towards Mrs Thatcher's side of this argument, partly to disadvantage Labour and partly in anticipation of a renewed debate after April 9. "Conservatives favour a free enterprise and outward-looking Europe," said Mr Hurd. "Labour... embraces the Community as a new source of regulation..." The Social Charter, which the Conservatives refused to accept, would "destroy British jobs". He questioned Labour's judgment on this and other issues, such as nuclear deterrence, EC membership, South Africa and the single market.

It is fair political discourse, and it might do well in an election campaign in another age. The greatness or otherwise of Britain is ever a saloon-bar topic, although I suspect less so now than, say, in the aftermath of the Falklands or Gulf wars. The contest due to be settled on April 9 is, however, about domestic concerns, such as the recession, education, and health. Turn away from that map of Europe: it is through the sickbeds of England that Labour proposes to march to victory.

## PM says recovery conditions in place

BRITAIN'S economy was poised to come out of recession "in the right way" with low inflation, a stable exchange rate and a continuing flow of inward investment, Mr John Major said last night. Ivor Owen writes.

The prime minister gave an upbeat assessment of prospects for the economy and for the Conservatives' chances of securing a fourth successive general election victory when interviewed on BBC's *Newsnight* programme.

Mr Major said most economists agreed with the government's judgment that Britain's annual inflation rate would be less than 4 per cent next year, and would continue to fall.

He again insisted on a prudent approach to any further cut in the basic rate of income tax. While hoping to reduce it to 20p in the next parliament, he stressed that he had made no explicit promise to do so.

## Lib Dems on attack over tax

LABOUR and the Conservatives are collaborating in a "tax is bad" campaign which will hinder future social provision by the government. Mr Des Wilson, the Liberal Democrats' campaign director, complained last night.

Liberal Democrats backed a one penny increase in the basic rate of income tax to fund £2bn extra spending on education because "it's the best investment we can make", said in a speech in Aylesbury.

Mr Wilson said Labour had lost its traditional understanding of the value electors placed on the use of tax for developing transport infrastructure, education and health service.

## Thatcher defends the union

MRS Margaret Thatcher said in Scotland yesterday that she did not believe Scots would abandon the union of the United Kingdom by choosing independence.

She said: "The union has done wonderful things for us all over the centuries. People may talk about breaking it but when it really comes to the point they will realise that you don't jettison something that has brought the world so much."

# Labour broadcasts its national health warning

By Gary Nead, Marketing Correspondent

LABOUR'S election broadcast last night appeared to be something of a mystery to the party's press office.

The broadcast, scenes of which are shown below, showed a young girl in pain

waiting for a National Health Service ear operation while another girl, whose mother writes a £200 cheque, receives private treatment.

The only available details were that the director was Mr Mike Newell, who made the film *Dance With A Stranger* about Ruth Ellis, the last

woman to be hanged for murder in England; that the song used, *Someone Really Loves You*, was a cover version of a Bill King song, and that the two girls were actresses. Production was thought to have been completed "quite recently".

Labour's press office said the broadcast's message was

"prompted by a letter from a father whose daughter had to wait 11 months" for a quite common childhood problem known as "glue ear". But officials said it was not an exact re-enactment of the case.

Mr Neil Kinnock, the Labour leader, says in the film: "If the Conservatives win, they will

continue to privatise the NHS and make it more like the American system."

The broadcast opens with the words: "The story of two girls with the same problem - one can afford private treatment, the other can't." It ends with the message: "It's their future, don't let it end in tiers."

## THE ISSUES: ENVIRONMENT

# Greens may rely on economy's move from red to black

THE environment is not exactly burning issue in this election. The Tories place it at the end of their manifesto; Labour assigns it to page 21 of its 28-page document; the Liberal Democrats put it higher up; but only the Green party gives it pride of place.

At the last election, pollsters tracked every blemish in the Green party's fortunes; now they lump green voters in with "others". The recession is largely to blame - the main parties have much more pressing social and economic issues on their plate, and protecting the environment can look expensive when times are hard.

However, while green issues may have lost some of their sharpness, they have also moved into the political mainstream. Voters expect politicians to be green these days; the question now is how they set about it.

The Tories are fighting on what they call their record of achievement. Their manifesto stresses that their party is not one that makes wild promises and fails to deliver.

The keystone of the Conservative strategy will be to set up a new environmental agency, a kind of super environmental watchdog that will combine the functions of the National Rivers Authority, the Pollution Inspectorate and local authority waste regulation. The body will have to produce an annual state-of-the-environment report.

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sharpness, they have also moved into the political mainstream. Voters expect politicians to be green these days; the question now is how they set about it.

If he wins, John Major will fly the green flag by going down to Rio for June's earth summit; he was one of the first national leaders to agree to attend.

However, the Tories look vulnerable on the environmental front. They may have lived up to some of their promises, but many were modest. The UK lags the rest of the EC, for example, in its plans to curb carbon dioxide and sewage emissions.

The daily battles between motorway builders and conservationists on Twyford Down in Hampshire coincide embarrassingly with the election campaign, and give Mr Michael Heseltine, the environment secretary, a distinctly anti-green tinge.

The Tories' policies also need to be tested against promises they are making in related areas, such as energy and transport. Can they curb the growth of traffic? Can they curb coal emissions and still make British Coal an attractive privatisation prospect?

Labour will be targeting the Tories' "languid and reluctant" green policies. Their central pledge is to establish a legal right to a clean environment, though the party has yet to spell out what this means.

There will also be greater

freedom of green information, and EC-driven environmental impact assessments. Labour wants to subject every policy to environmental appraisal, coordinated by a newly created cabinet minister for environmental protection.

Pollution rules will be enforced by an independent environmental protection executive, and there will be more stress on curbing waste and on eco-audits for business. Trade in toxic wastes will be banned. Mr Kinnock would also go to Rio if he wins.

Labour's policies seem to tie in more logically with its plans to invest heavily in public transport and curb traffic

causes: poverty, a tax system

growth. However, its commitment to the coal industry must raise questions about its ability to deal with carbon dioxide unless it promotes an effective energy efficiency campaign.

The Liberal Democrats propose a far-reaching fiscal and regulatory package to clean up the environment. There would be tough targets for cutting pollution, backed up by measures such as an energy tax, emission licences and the scrapping of the nuclear-power programme. Heavy investment would go into public transport, and money would be spent on roads only where necessary.

The Green party manifesto goes well beyond the symptoms of pollution to tackle what it believes are the root causes: poverty, a tax system

that penalises work rather than use of resources, and a Gatt regime which discourages environmental-friendly rules.

There is a lot about cyclists, windmills and energy-efficient light bulbs, yet the manifesto makes by far the most interesting reading of the four and will cause some voters to wonder whether the mida parties are only tinkering with the problems.

The Greens are fielding 250 candidates. At the last election they polled 1.5 per cent of the vote, though they managed to get up to 15 per cent in the 1989 European elections. However, they may have to wait until the next boom-time election to raise their showing.

David Lascelles

## No change on the bunometer

THEY take their politics seriously in the West Country. Not content to wait for the outcome of the general election, voters in the Somerset seaside resort of Minehead are expressing their political preferences daily through purchases at the local bun shop.

Steve Wells, proprietor of the Wheatsheaf Bakery in The Parade, is baking and selling buns with icing to match the colours of the political parties and recording purchasers' preferences through a bunometer in the shop window.

The results of the political bun-fight are unequivocal. Of the 250 buns sold since baking started on Saturday, 51 per cent have been blue, 37 per cent yellow and 12 per cent red.

Propagologists might note that the bun breakdown exactly reflects the running

order in the constituency at the last general election. Minehead lies within defence secretary Tom King's safe Conservative seat of Bridgwater: the turnout for the 51 per cent vote for King in 1987. The SDP Alliance polled 30 per cent that year, and Labour 18 per cent.

Flavour cannot be a factor since, apart from the colour of the icing, all the buns are the same.

At the top

One man who could be much in demand should Labour form the next government is Lord Richard of Ammanford QC. Still perhaps best known as Ivor Richard, he is being mentioned as a possible Labour leader in the upper house should the present incumbent, the 75-year-old Lord Clewys, wish to give way. He is also well in the running for the Lord Chancellorship, where Lord Mackay of Clashfern would not survive a change of regime. There is also talk of his returning to Brussels as Britain's senior commissioner.

Richard is getting on with his legal work and has written to Jack Cunningham, who is organising the Labour campaign, offering his services.

Nothing is yet fixed, but Richard is likely to be seen helping Alf Dubs to fight the marginal seat of Battersea.

Richard was MP for nearby Barons Court from 1964 to 1974. Harold Wilson then made him Britain's permanent

representative at the United Nations, after which he had what may turn out to be a first spell as commissioner in Brussels. Now aged 60, he is clearly open to offers, but talk of Brussels surprised him.

### Dunkirk spirit

Paddy Ashdown's energetic election tour is in danger of becoming a trifle eccentric. Liberal Democrat strategists are considering adding a brief foray into northern France on Sunday. The objective would be to stress Liberal Democrat support for European union - though it would destroy any pretence

### Mellor's gap

The Conservatives will have

to be more careful with their arithmetic. David Mellor, the chief secretary to the Treasury, repeated again yesterday the charge that John Smith's shadow Budget would represent "the largest ever increase in taxation" during

pe

## BUSINESS AND THE ENVIRONMENT

# Erasing the black marks

John Hunt on a controversial proposal to register contaminated land

The UK government's recent decision to postpone the introduction of public registers of contaminated land has given the property industry a breathing space for the next few months.

Local authorities were due to start drawing up the registers on April 1 under the section 143 of the Environmental Protection Act. But the industry protested that the scheme would severely blight much building land and knock millions of pounds off the value of property already built on such sites.

Following strong opposition the Department of the Environment will have further consultations with the construction and property industries and bodies such as the Royal Institution of Chartered Surveyors (RICS).

Friends of the Earth estimates there are 100,000 contaminated sites in the UK including old chemical plants, disused mines, 5,000 former rubbish tips and 5,000 old gas works. Herbert Smith, the law firm specialising in the environment, says the clean-up could cost between £100,000 and £1m per acre. Many sites contain chemicals and toxic metals that can pollute water sources or methane gas that can cause underground fires and explosions.

Developers are not opposed to the registers in principle but object to the form proposed by the government. The DoE found it would be too expensive and time consuming to draw up lists which would accurately assess the state of contamination on each site. So it



An estimated 100,000 polluted sites in the UK need to be cleaned up

settled for a system which would include all sites known to have been put to a contaminant use.

Contamination would have been negligible in many cases and some land might have been rendered harmless by expensive de-contamination treatment. Nevertheless they would have appeared on the registers and remained there permanently. There was no right of appeal against the decision.

When Pauline Tomkins joined Rockware Glass, the UK glass manufacturer, little did she know that part of her training as product manager would involve counting birds, butterflies and plants in the pouring rain in Majorca.

At British Coal, Jason Parker, a management trainee, was similarly puzzled when his company told him he was going to Wales to plant saplings.

Both were taking part in what could well be the 1990s' version of the outward bound course - research and conservation projects organised by Earthwatch, the environmental charity.

Earthwatch sends "volunteers" around the world on the equivalent of working holidays - helping scientists with such projects as monitoring the mating rituals of moths in Ecuador or excavating bison skeletons in Nebraska.

The difference from a normal working holiday is that "volunteers" pay to participate - anything up to £1,200 plus air fare for a two-week project. The money that Earthwatch receives is used to finance the scientists' work.

## Lessons of the jungle

Earthwatch has sent 32,000 volunteers on projects since starting up in the US 20 years ago. Now it is looking to increase links with business and industry to raise more money for environmental science and help improve what it calls the "environmental literacy" of companies.

Earthwatch believes the projects are relevant to businesses because they can teach their employees teamwork while enhancing specialist knowledge.

Andrew Mitchell, deputy director of Earthwatch Europe, which started up two years ago, says: "Many people sitting behind desks have skills they do not immediately recognise as being useful to the environment - computer analysts, surveyors and architects could all contribute."

The itineraries are demanding. Vol-

## EARTHWATCH

unteers might have to rise with the dawn, work in all sorts of weather conditions, walk miles every day and all the while get along with strangers.

Rockware was one of the first UK companies to sponsor employees on Earthwatch projects. One of those chosen was Alastair Pike, the company's marketing manager, who went to study the wetlands of Albufera in Majorca. His experience made him more environmentally aware, says Pike.

"Plastics has not got a good image environmentally and I almost felt I was acting against my conscience by working for an industry that in the eyes of the outside world could be causing the environment harm."

On his return he increased the company's involvement in plastics recycling, organising a presentation by

BAT, the tobacco group, also chose Earthwatch when deciding to increase its environmental commitment. "We looked at a whole series of environmental initiatives and liked Earthwatch's personal involvement and commitment," says Helen McDonald, external affairs officer. The group ran an in-house competition for four places on Earthwatch projects, and the winning employees are expected to produce a report on their return.

Companies can also get involved by becoming members of the Earthwatch's Corporate Environmental Responsibility Group; through one-off donations; and by sponsoring project places for teachers or students. British Airways, for example, is sending four teachers from local communities on projects. "We have a 'good neighbour' goal. It's one way of improving our interaction with the community," says Hugh Somerville, head of environment at BA.

Hilary de Boer

## URBAN AIR POLLUTION

# Third world city, first world smog

Bangkok chokes on success, says Victor Mallet



YOU DON'T need to be a scientist to know that Bangkok's air is filthy as well as hot. Choking clouds of building dust, diesel smoke and burnt engine oil from two-stroke motorcycles assault the lungs and nostrils of pedestrians. Traffic policemen often wear face masks and bus passengers unable to afford the luxury of air-conditioned transport hold a handkerchief to mouth and nose as they crawl to work in the city's notorious traffic jams.

A group of US and Thai experts recently confirmed what some people had already guessed: Bangkok's environmental problems are legion (only 2 per cent of its 6m inhabitants are served by sewage facilities, for example) but air pollution probably has the worst impact on human health.

Their report, *Ranking Environmental Health Risks in Bangkok*, published by the US Agency for International Development (USAID), concludes that both airborne dust and lead pollution are particularly serious problems.

Reliable data on pollution in Bangkok are rare, but the authors describe the level of particles as "a serious threat to public health" which could lead to 1,400 deaths a year. According to the Thai government, even the lowest reported average blood lead levels in Thailand are three times as high as those in the US or western Europe.

The reasons for Bangkok's environmental crisis are not hard to find. Thailand has undergone very rapid economic expansion and industrialisation over the past two decades. Much of the growth has taken place without the benefit of planning and has been centred on the Bangkok metropolitan area. Its infrastructure has been overwhelmed by an influx of factories, vehicles, people and the residential and office blocks thrown up by property developers.

Vehicle sales in Thailand have been growing at about 35 per cent a year - with 500 vehicles added to the streets of Bangkok each day - and the Bangkok region now accounts for three quarters of the country's industrial gross domestic product. Environmental regulations which do exist in Thailand are as often honoured in the breach as in the observance.



As Bangkok began to choke on its own economic success, however, increasingly prosperous city residents resentful of pollution found common cause with businessmen worried about profits and officials anxious to lure more tourists to Thailand. Non-governmental organisations sprang up to fight for green causes and the newspapers started to publish a torrent of articles about the environment.

The authorities were forced to take note, and the last government - installed by the armed forces to run the country between their coup d'état 13 months ago and this week's general election - has been active in implementing environmental projects.

Anand Panyarachun, the outgoing prime minister, boasted this month of his cabinet's record in championing the introduction of unleaded fuel in May last year and creating an environment fund to help businesses adapt to new environmental demands.

At the same time the government has required local refineries to reduce the lead in petrol and to adjust crude oil distillation procedures in order to make lighter diesel which produces less smoke when burned. This week new rules come into force requiring the use of low-smoke lubricants for two-stroke engines.

Perhaps just as important in a city with no underground railway system are the government's efforts to push through three mass transit projects worth some \$5bn. If the conflicts between the proposed Hoppel road and rail project, the long-delayed SNC-Lavalin skytrain and the Bangkok Metropolitan Authority light railway can be resolved, the city's road traffic problems and the associated pollution might be eased.

Bangkok may yet turn out to be a city so horrified by its own environmental degradation that it starts to correct mistakes with the wealth that Thailand's economic development has generated. "If you walk out on the streets of Bangkok, the seriousness of the pollution issue is evident," says Dhira Phantumvanit, director of the Natural Resources and Environment Programme at the Thailand Development Research Institute. "At least with countries at our level of development you have money to invest in pollution control."

*Previous articles in the series appeared on February 19, 26, March 4, 11 and 18.*

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## MANAGEMENT

# Getting the chemistry wrong

Karen Zagor investigates Dow Corning's response to the breast implant scare

**N**o company is immune from crisis. Even the most solid companies, selling the best established products, can get into trouble and all the fail-safe management systems in the world may not be enough to get them out of it.

Silicone gel breast implants had been on the market for decades and Dow Corning had sold them for almost 30 years. The company's reputation was unsullied; it prided itself on having one of the best corporate ethics programmes around.

Yet last winter, a San Francisco woman was awarded \$7.3m (£4.2m) in damages and Dow Corning charged with knowingly selling a defective product. Within months, Dow Corning's handling of the implant crisis was being compared with Exxon and the Valdez oil spill or A.H. Robins and the Dalkon Shield debacle as the future over the devices grew.

In the face of mounting lawsuits, political controversy and congressional investigations, the Michigan-based company last week said it would withdraw from the silicone breast implant business altogether.

The combative way in which Dow Corning initially responded to the controversy was a classic case of crisis mismanagement, and succeeded in sabotaging the company's reputation. It failed to adhere to the golden rule: when things go wrong, accept responsibility and maintain good relations with the public. That way, Johnson & Johnson managed to limit the damage from its tainted Tylenol pain killers.

Handled properly, the implant scare need not have attracted so much adverse publicity to Dow Corning. Implants account for less than 1 per cent of the company's \$2bn annual sales. And the safety issue is far from resolved - they have not been proven safe, but they

have not been proven unsafe either. Before the controversy, Dow Corning was generally seen as whiter than white. "If you had asked me six months ago, I would have used Dow Corning as an example of how a company can put into place a process that prevents something like this from happening," said Kenneth Goodpaster, a former Harvard business school professor now at the University of St Thomas in St Paul, Minnesota.

On paper, the ethics system - started in 1976 - is thorough. The company established a business conduct committee with six managers serving three-year terms and devoting up to six weeks each year to committee work.

Each Dow Corning business operation is audited by the committee every three years. Results of the audits are reported to a three-member audit and social responsibility committee of the board of directors. Employees are also encouraged to raise ethical issues.

Dow Corning says it is still trying to find out how, with all these safeguards in place, serious questions of safety did not arise earlier, although the silicone implant business had been audited four times in nine years. Executives believe the process itself may be flawed, since safety was seen as more of an operational than an ethical issue.

Corporate image and complicity may also have played a role. Dow Corning, a 50-50 venture between Dow Chemical and Corning Inc, is primarily an industrial supplier and does not have the sense of



Keith McKennan  
Dow Corning's new  
chief executive

## Dow Corning Halts Production and Sale Of Breast Implants

"If you had asked me six months ago, I would have used Dow Corning as an example of how a company can put into place a process that prevents something like this from happening."

**Keneth Goodpaster** (former Harvard business school professor)

## Dalkon victims get compensation options

## Johnson & Johnson Is Hit With First Suit Following Deaths From Poisoned Tylenol

corporate accountability of most healthcare companies. Furthermore, the implants were regarded as more of a cosmetic than a healthcare product. Silicone had been used for many years with so few side-effects that its safety was never seriously questioned.

Although there had been scattered reports of health problems for years, they only recently started to gather momentum. "It was a case of being too close to the forest, so they

missed the trend," says Virgil Mehta, an analyst at Mehta & Isaly a pharmaceutical investment researcher in New York.

He argues that "it was the classic tale of management who had been in place for a long time and were not sensitive enough to changing perceptions. They did not see that the newer reports of side-effects carried more weight."

The lack of corporate concern about safety was not for lack of

information. Memos and internal documents dating from 1976 outline safety concerns from doctors, sales agents and Dow Corning employees.

Yet, when the San Francisco court awarded damages last winter and charged Dow Corning with concealing evidence that linked ruptures in the implants with autoimmune disorders, the company responded with cries of outrage.

And when the Food & Drug Administration (FDA) launched its own

investigation, the company resisted turning over its internal documents for several months.

By the time Dow Corning finally agreed to release those documents, and the public learned that the company had known about safety problems for more than a decade, Dow Corning was in deep trouble.

The company has belatedly adopted a more conciliatory stance.

In January, it hired Griffen Bell, Attorney-General under President Carter, to investigate Bell, with a panel of scientists and medical experts, will look at how the implants were developed and marketed. Dow Corning says it is premature to say what went wrong until Bell's findings are published.

Meanwhile, Lawrence Reed has been replaced as chief executive by Keith McKennan, a former Dow Chemical executive with a reputation for diplomacy who helped to steer Dow Chemical through the Agent Orange scandal in Vietnam.

Although the company has denied all charges of wrongdoing, and is appealing against the San Francisco judgment, it has offered to pay \$1.2m towards implant removal for women who could not otherwise afford the surgery. An estimated 750,000 women around the world have Dow Corning implants, bringing the theoretical cost to more than \$900m.

Dow Corning has taken a \$25m fourth quarter charge to cover legal and other costs related to the controversy. It also has \$250m of insurance to cover potential legal costs and plans to invest \$10m in further research.

The very worst that could happen is that the weight of pending litigation could force the Dow Corning into a Chapter 11 bankruptcy filing. But even if the company's finances escape unscathed, it has a long way to go to restore its credibility.

always happens to the other guy. We are all susceptible.

Finally, there is a common complaint that taking care of yourself is pure drudgery: eating rabbit food, cutting out all alcohol, sweets, coffee and rice food. Contrary to popular myth, you can have your cake and eat it too. But you will need to have enough information to make intelligent decisions regarding your health.

However, there are no magic wands, pills, special weekends, or vacations when you will be able to "clean it all up". Building up a health and fitness reserve will take time and energy, but is your best investment.

The author is the medical director of the Inseed Business Health course.

## Now for something completely different

Employers in Britain are making growing use of secondments to help train new recruits, broaden the experience of managers in mid-career and encourage those retiring early or made redundant to find new skills.

The Action Resource Centre (Arc), which organises secondments from the public and private sector into community projects, handled 425 placements in the past year.

Examples include seconding a British Gas manager to a Tower Hamlets community project which helps unemployed young people to set up their own businesses, and getting a British Rail customer relations officer to teach English to Vietnamese refugees.

Hilary Stokes, who is organising the first Careers Research and Advisory Centre (Crac) conference on secondment in Birmingham next week, says the increase is in part due to recession.

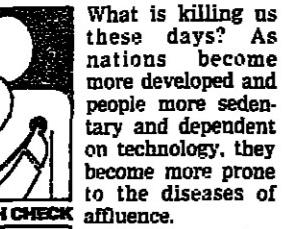
Sometimes secondments form part of an "outplacement package" for employees who are made redundant, or are used as an opportunity to provide managers in the middle of their careers with the opportunity to try something different. Usually, young and mid-career managers return to their employer but occasionally they decide to stay with their host organisation.

But Stokes says the growth in secondments also reflects a greater awareness of what personnel managers call "resource development" - training staff, planning careers and broadening managerial skills.

There is also an expanding interchange between industry and the education sector. Large- and medium-sized businesses take students on for short work experience secondments, while according to Crac, 26,500 teachers spent some time in industry last year and about 500 business and industrial managers were seconded to educational establishments.

Paul Taylor

Contacts: Careers Research and Advisory Centre 0223 450277; Action Resource Centre 071 383 2200.



What is killing us these days? As nations become more developed and people more sedentary and dependent on technology, they become more prone to the diseases of affluence.

Cardiovascular disease is the number one killer in the developed world. Heart attacks and sudden death often occur without warning in people with no previous history of heart trouble. According to the World Health Organisation, of the 11m deaths a year in the west, a third are due to heart disease and strokes.

Business people may be at high risk without realising it. Indeed,

## Time for action in affairs of the heart

Dr Michael McGannon looks at how to arrest potential cardiac problems

many might appear to be deliberately courting heart disease.

When you set your long-term business plan, is your main aim simply to avoid going bankrupt? Obviously not. As business leaders, you set many goals for the company and keep a constant watch on the profit margin. Your health demands a similar approach.

The four factors over which you can have some control and which affect your chances of heart disease are smoking, high blood pressure, high blood cholesterol and excess

weight. Each will be discussed in future Health Checks.

The heart is a small muscular organ, about the size of your fist weighing between 10 and 16 ounces. While you are reading this column, at rest it is pumping five litres of blood a minute (200ml litres of blood in a 75-year lifetime) to all organs of your body, carrying with it, among other critical substances, oxygen, glucose and cholesterol.

While you are running for an aircraft at Heathrow or are stressed at a board meeting, the heart responds

by increasing the rate and pumping capacity up to 22 litres a minute. Attempts to duplicate this natural miracle by man-made means and artificial hearts have defied the best minds in medicine.

To perform its daunting tasks, your heart needs attention now, before it starts telling you that things are going wrong.

The coronary arteries - small calibre vessels that carry the heart's own blood supply - will not develop symptoms until they are 75 per cent blocked.

The second great myth is that

But once the arteries are blocked and producing symptoms - such as angina - your options are already severely limited.

Most businessmen depend on three myths to avoid taking action.

The first is that to get the benefits of health and fitness, you need to become a fanatic - jogging at luncheontime and so on. In fact, becoming obsessed with anything (including exercise) is unhealthy. Go for balance that lasts.

The third myth is that disease

always happens to the other guy. We are all susceptible.

Finally, there is a common complaint that taking care of yourself is pure drudgery: eating rabbit food, cutting out all alcohol, sweets, coffee and rice food. Contrary to popular myth, you can have your cake and eat it too. But you will need to have enough information to make intelligent decisions regarding your health.

However, there are no magic wands, pills, special weekends, or vacations when you will be able to "clean it all up". Building up a health and fitness reserve will take time and energy, but is your best investment.

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## From Kwik Save to Hillsdown

Hillsdown Holdings' search for a finance director to replace Kevin O'Sullivan, who left after totting up the food processing group's recent annual figures, has been concluded with the appointment of Simon Moffat. Currently finance director at Kwik Save, the discount grocery retailer, Moffat will finalise Kwik Save's interim results before moving to Hillsdown in June.

Moffat, 39, spent 14 years with Unilever and two with Grand Metropolitan before joining Kwik Save in 1990. He says that his experience of

working for a number of "strong-minded chief executives" will be helpful for his job at Hillsdown. And he is keen to work for an international food group again. He vows that Hillsdown will use the proceeds of its recent, controversial rights issue wisely.

Meanwhile Kwik Save has promoted John Murphy, head of its Coleman's subsidiary, to take over the role of deputy managing director from Frederick Mills who will be retiring next February. Kwik Save says it will announce a replacement for Moffat as soon as possible.



## Goode returns from US for Rank Xerox

Rank Xerox, jointly owned by Xerox Corporation and the Rank Organisation, is bringing back William Goode, who had spent a six year spell with Xerox in the US, as its new director of finance and control.

He replaces Jack Milligan, 58, who in turn moves to the Xerox headquarters in Stamford, Connecticut, to advise Paul Alaire, the chairman of Xerox, on the business relationship with the Japanese affiliate Fuji Xerox.

Currently he is a director of Shell Transport and Trading,

Alfred McAlpine and Vodafone,

and vice chairman of SmithKline Beecham.

Goode, who is 44 and English, has spent the past three years as finance director of the Americas operations of Xerox, which comprises the

Americas excluding the US, and the Middle East. In terms of revenue, that area of responsibility amounted to just over half that of Rank Xerox. Before joining Rank Xerox in 1977, Goode had worked at British Leyland, where for the past five years he had been financial controller of the Leyland complex.

In the year to October 1991, Rank's profits dipped modestly, but still delivered what managing director Bernard Fournier called "an excellent result", given the environment. Goode said yesterday that "while we are always concerned to achieve improvements in efficiency, we are also looking for growth in market share, in both mature and emerging markets. We have a very powerful array of new products."

Michael Pitt-Payne has been appointed company secretary of CAPE, on the retirement of John Sparks.

John Moses has been promoted to product director (machines and loads) at JC BAMPFORD EXCAVATORS;

he began his career there in 1970 as a design engineer after completing an apprenticeship at Rolls-Royce.

Michael Callis, md of Venners, is appointed to the board of parent company CHRISTIE.

Christopher McKenzie has become company secretary of the HOUSE OF LEROSE

on the resignation from that post of Arthur Maddison, who remains a director.

ERTS IDE

## Clarke fills first chair in corporate governance

Corporate governance, recently the bane of the British boardroom, has now been elevated to the role of an academic discipline.

Leeds Polytechnic will offer the first chair in corporate governance, with half the cost to be sponsored by Drake Beam Morin, an executive outplacement consultancy.

The chair will be filled by Thomas Clarke (right), previously a senior lecturer at Nottingham Business School, lecturer at St Andrews University and a visiting professor at FGV Business School, Sao Paulo.

Clarke's doctorate focuses on control in several industries, including the British newspaper industry. In 1978, he first

met the late Robert Maxwell at the Scottish Daily News in Glasgow and completed a detailed study of his business practices.

This work is only now being published because of threat of litigation.

Clarke's role during his three-year appointment will involve studying the pressures of short-termism on corporate decision-making and "inquire into the competencies of directors".

And why is an outplacement firm interested in promoting the study of such things?

"We're interested in good management generally," a spokeswoman explains.



## ARTS

## TELEVISION

# Perverse appetite for mumbo jumbo

**T**he "New Age" with all its anti-rational fancies is upon us and there is a growing tendency towards the credulous on television, which should be nipp'd in the bud. It is less important in drama than in journalism. *Moon And Son* has been a pretty silly series, yet it would be wrong to campaign for its removal solely on the grounds that it encouraged belief in astrology, psychokinesis and other supernatural mumbo jumbo. If that was our aim it would be more important, as late in the day as 1992 in what we are perpetually assured is a "multicultural society", to oppose the way that the BBC continues to cleave to just one of the world's many supernatural religious faiths. Anyway, fiction has always been chock full of the occult, from the witches in *Macbeth* to the ghosts in *Truly, Madly, Deeply*. We may justifiably look to fiction to cater for what is obviously a huge appetite for the mystical.

But it should play no part in journalism. It is embarrassing to find a supposedly serious programme such as the BBC's *QED*, which bills itself as an "investigative science series", chasing after a herbal cure-all in the Arizona desert. For centuries there have been snake oil salesmen on the roads of America, but it is not the job of serious journalists to encourage belief in their products. The chay publicised by *QED* was a regular observer of flying saucers who claimed to have got the formula for his nostrum from a Red Indian medicine man. If anyone had started out genuinely believing his was the ultimate wonder drug (it is said to cure baldness as well as cancer) one

researcher operating alone could have discovered the truth of the story in 48 hours, without the huge expense of taking an entire film crew into the desert. The BBC's Science And Features unit should be ashamed of itself.

\* Worse by a considerable degree is Channel 4's continuing encouragement of the "Satanic Ritual Abuse" industry. No doubt over the centuries there have been people who dressed up as devils or witches prior to sexually abusing children; it is hard to see that it makes much difference to the abused child whether or not the abuser is wearing a pointed hat or pretending to be Lucifer: it is the abuse that matters and which should be rooted out and stopped. But the SRA merchants, among them Christian fundamentalists and socialists who have seen their belief systems crumbling, are intent upon convincing us that devil worship allied to sexual abuse is rife in Britain today.

The lack of evidence is clearly a difficulty (though not in the US, origin of this fad, where the SRA hunters say "You see? That just proves how clever they are!") but such programme contains one seemingly telling exhibit which is tricked out with endless ocky-spooky footage of people looking out of the mist on Hampstead Heath. In the most recent *Dispatches* programme the "evidence" was a peculiarly nasty bit of "satanic" video which we were told was being investigated by Scotland Yard. Now it turns out (according to the London Listings magazine *Time Out* which has a pretty reliable line on these things) that the video was created nine years ago for the Genesis P-O-

ridge rock group. The trouble is that in allowing the hunters of Satanism to keep on and on, Channel 4 eases the public towards dismissing the whole thing — including genuine abuse of children.

\* BBC2's three-part adaptation of *The Old Devils* is proving quite splendid, as of course it should, having been written by Kings-

dington, would you know that at all? It's a railway station" — a line that was actually invented by Davies, though you have to check the book to be sure, so good is the faking. But however enjoyable the wit, however impressive the ensemble acting (very), however scathing the view of professional Welshness, the true power of this piece is in its sense of the shift from middle to old age.

There is a fearful honesty about Amis at his best, and this is the best since *Lucky Jim*. Behind the surface humour you sense the baleful eye of a weary Everyman, measuring the human race and finding it pathetic, hypocritical, cowardly, unctuous, and pretty well unchanging. Of some writers you could go on to say "Nevertheless he loves them individually" but with Amis the truth seems to be that he doesn't. Certainly he sees the comedy of their lives, senses the absurd, but finds it in himself to like them very little. Indeed, despite all the laughter he creates he seems to be a pretty thoroughgoing misanthropist.

\* In last week's *OTV*'s critical guide to what's on in London, Paula Yates interviewed those coming out of the new musical, *Moby Dick* and suggested it was "tacky and sexist" and an excuse for showing "girls in tassels". Yet Paula Yates posed for a famous picture spread in *Penthouse* using the Reform Club as the setting. In one photograph her only accoutrements are black lace gloves, patent leather stilettos and a copy of the *FT*. In other shots there is not so much as a tassel to obscure the view. So why the high mindedness on television?

Christopher Dunkley

Splendid: John Stride in 'The Old Devils'

ley Amis, adapted by Andrew Davies (author in his own right of *A Very Peculiar Practice*, one of the funniest drama serials this decade) and with a cast that will have future generations marvelling: Sheila Allen, Anna Cropper, Bernard Hepion, Elizabeth Spriggs, John Stride, and more. It is packed with typically wicked Amis lines, right from the off when the home-going London Welshman, Alun, tells the minicab driver "We're going to Pad-

sequent series have become more

and more like situation tragedies: *Butterflies*, *Solo*, *The Mistress*. In *Bread* there seemed to be a deliberate policy to make the lines funnier, but even then the view of life was often jaundiced.

With *Screaming* on BBC1 we are definitely back to melancholia in general and animosity towards men in particular. Admittedly Carla Lane does not let women off lightly: Jill Baker, Gwen Taylor and Penelope Wilton (another superb collection of actresses, is there truly poor acting somewhere on television which I miss?) share a house, are about to discover that they have shared the same lover, and are keenly aware of one another's shortcomings, from huge ugly feet to the inability to say "No". However, in Lane's book women's "faults" tend to be the gifts of the gods and thus deserving of our sympathy whereas men's shortcomings are invariably their own fault.

That is not to deny that *Screaming* is subtle and funny and that I want to see the rest.

\* Comic misanthropy is a powerful brew, and one you do not find on American television. Series such as *The Golden Girls* may get close to the bone occasionally, but American network managers would be put off by anything that was not consistently "positive". British television, on the other hand, is rich in this area. As time passes Carla Lane's work becomes increasingly misanthropic: her funniest series (it may be significant that other writers contributed) was her first, *The Liver Birds*. Subsequent series have become more



Carol Vaness as Iphigenia: no leading soprano is so well fitted to the task

La Scala, Milan/Max Loppert

## Iphigénie en Tauride

Riccardo Muti's second contribution to the current Scala season is a new production of Gluck's penultimate opera. Muti, revered by the Milanese, could court even greater popularity in his home theatre by reserving for himself the surefire popular favourites — but he does not. There is an admirable high-mindedness about this, and also about the conductor's determination to mastermind, as a key feature of his music-directorial tenure, a steady Scala revival of the neo-Classical operatic repertory, whether Mozartian (*Idomeneo* and *Tito*) or Gluckian (the original versions of *Alceste* and *Orfeo*).

His conducting of such works proclaims a particular aesthetic — when preparing *Alceste*, five years ago, Muti borrowed a phrase from the sculptor Canova, "estraire la carne dal marmo" (extracting the meat from the marble), to describe it. This approach to the most concentrated, intimate and exactly proportioned of all Gluck's Parisian masterpieces had both meat and marrow.

Apart from the wit, the triumph is in the exuberance of the playing. There are only three performers: Jessye Norman, Adam Long and Reed Martin. Borgeron plays Hamlet and also the Shakespearean scholar whose ambition is to see a copy of the complete works of the bard in every hotel room. Long plays the girls' parts, like Juliet, with pantomime grace. Martin used to work in a circus, does a genuine fire-eating act and plays a tune by tapping his fingers on his jaw while the others are offstage.

The RSC production is so gloriously, relaxedly funny that it is especially to be recommended during the British election campaign, from which it is so different. It takes you through Shakespeare in two hours on the trot.

The RSC in question is not the Royal and the Reduced Shakespeare Company and comes from California. Its abridged version of the complete works of the bard has been around at the Edinburgh Festival and was seen briefly in London at the Lilian Baylis Theatre in 1990. It looks better than ever at the Arts.

The *Complete Works (Abridged)* is a pardonable title. *Romeo and Juliet* gets a good 25 minutes: *Hamlet* occupies almost the whole of the second act. Between them you have 16 comedies reduced to a five minute goulash and the history plays treated as an American football match. As a famous historian wrote, the crown of England in the pre-Tudor period had become a football, so the analogy is apt: the quarterback passes to the hunchback.

*Antony and Cleopatra* is set aside as one of Shakespeare's "geopolitical" plays. *Troilus and Cressida* is dismissed as obscure but unlike *Two Noble Kinsmen*, not bad. *Titus Andronicus* is cooked up as *Titus Andronicus* and *Coriolanus* passed over because of dislike of the amns. There is a brief reference to the 154 sonnets, a summary of which is threatened to be passed round the entire audience. In one way or another, most of Shakespeare is there.

Some of the jokes are not so much schoolboy ("Act 2" — "Gesundheit") as positively PhD — like the cutting of one of Hamlet's central soliloquies "because it only shows the central weakness of the character". Also, some neat American playing with language — "when the cock crew (not crow). These clowns have eruditio to their fingertips and can (and do) play *Hamlet* backwards."

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The American ability to induce audience participation goes beyond the English. Without the slightest hesitation, the right side of the stalls agrees to "Get thee to a number" — the left side "Paint an inch thick", while the people in the "cheap seats" (i.e. the circle) let loose in unison with "Cut the crap, Hamlet. My biological clock is ticking and I want babies now" as an answer to Ophelia's problems.

As one of the performers says on the second go of the audience joining in: "That is much less than totally pathetic". Typical Californian understatement. I think it's terrific.

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## London Theatre

## Digging for Fire

David Murray

Rough Magic is a youngish Irish company, attractive and evidently very close-knit. The play they have brought from the Dublin Theatre Festival to the Bush is by one of their artistic directors, Declan Hughes, and directed by the other, Lynne Parker, and two of the actors here are founder-members. It would be easy to believe that each of the other five roles was written with its performer specifically in mind. They all play to one another with the beady-eyed easiness of old friends, which forbids social show-offery but does not preclude moments of asperity — just what *Digging for Fire* requires.

The play is two familiar plays at once: the Reunion of College Chums that goes sour with home truths (sister as the night wears on and they get drunker), and the Deflating of Heroic Pretensions (an Irish favourite since *Playboy of the Western World*, though there are many European versions of it). The fluent naturalism of the writing and playing almost disguises the schematic character-list — the host couple, doctor and teacher, whose professional security has not extinguished old yearnings for something less trammelled; a brittle media pair, he in advertising, she in TV presenter; a vine-leaves-in-his-hair loose cannon, the statutory gay, and a fey but sensible young woman (Pom Boyd, greatly appealing) whose HIV-positivity is declared early but never explained.

We should have heard more about that, for the revelations we did get were dull stuff — conventional adulteries, and the falsity of a claim to literary fame. Various characters became con-

## Complete Works of William Shakespeare (Abridged)

Malcolm Rutherford

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The *Complete Works (Abridged)* is a pardonable title. *Romeo and Juliet* gets a good 25 minutes: *Hamlet* occupies almost the whole of the second act.

Between them you have 16 comedies reduced to a five minute goulash and the history plays treated as an American football match. As a famous historian wrote, the crown of England in the pre-Tudor period had become a football, so the analogy is apt: the quarterback passes to the hunchback.

*Antony and Cleopatra* is set aside as one of Shakespeare's "geopolitical" plays. *Troilus and Cressida* is dismissed as obscure but unlike *Two Noble Kinsmen*, not bad. *Titus Andronicus* is cooked up as *Titus Andronicus* and *Coriolanus* passed over because of dislike of the amns. There is a brief reference to the 154 sonnets, a summary of which is threatened to be passed round the entire audience. In one way or another, most of Shakespeare is there.

Some of the jokes are not so much schoolboy ("Act 2" — "Gesundheit") as

positively Phd — like the cutting of one of Hamlet's central soliloquies "because it only shows the central weakness of the character". Also, some neat American playing with language — "when the cock crew (not crow). These clowns have eruditio to their fingertips and can (and do) play *Hamlet* backwards."

Apart from the wit, the triumph is in the exuberance of the playing. There are only three performers: Jessye Norman, Adam Long and Reed Martin. Borgeron plays Hamlet and also the Shakespearean scholar whose ambition is to see a copy of the complete works of the bard in every hotel room. Long plays the girls' parts, like Juliet, with pantomime grace. Martin used to work in a circus, does a genuine fire-eating act and plays a tune by tapping his fingers on his jaw while the others are offstage.

The American ability to induce audience participation goes beyond the English. Without the slightest hesitation, the right side of the stalls agrees to "Get thee to a number" — the left side "Paint an inch thick", while the people in the "cheap seats" (i.e. the circle) let loose in unison with "Cut the crap, Hamlet. My biological clock is ticking and I want babies now" as an answer to Ophelia's problems.

As one of the performers says on the second go of the audience joining in: "That is much less than totally pathetic". Typical Californian understatement. I think it's terrific.

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afternoon and Mon: Peter Maag conducts the Berlin Symphony Orchestra. Sun: evening Maurice André plays trumpet-concertos (East Berlin 2090 2156)

Philharmonie Kammermusiksaal 20.00 Kent Nagano conducts the Chamber Orchestra of Europe in Dutilleux's *Mystère de l'Instant*, Faure's *Pelléas et Mélisande* and Frank Martin's *Ritke* settings. Sat and Sun: COE plays with Stravinsky, Tchaikovsky and Richard Strauss (West Berlin 254890). Tomorrow in SF: Grosser Sendesaal: Berlin Radio Symphony Orchestra in a programme including Elgar's Cello Concerto (302 5054)

Deutsche Oper 20.00 Ballets by Béjart and Balanchine.

Tomorrow: Janacek's The Makropulos Case (West Berlin 3410 249)

### BRUSSELS

Palais des Beaux Arts 20.00

Piano recital by Radu Lupu. Fri:

Ronald Zollman conducts Nielsen's Second Symphony (507 6200)

Monnaie 20.00 Philippe Herreweghe conducts Pascal Dusapin's new music-theatre work *Médéeamaterial*, plus Purcell's *Dido and Aeneas*, also Fri (219 5841)

Théâtre National 20.30 Helmut Möller's play La Bataille, directed by Philippe van Kessel. Daily till Sat (217 0303)

### ATHENS

Concert Hall 20.30 First of a series of concert and ballet performances featuring artists from Russia: tonight's programme by the Vaganova Ballet School includes

choreographies by Vaganova, Petipa and others, also tomorrow and Fri. Next Mon, Tues, Wed: ballets by Fokine, Petipa and others (722 5511).

### BERLIN

Schauspielhaus 20.00 Zubin Mehta conducts the Berlin Philharmonic Orchestra in

Messiaen's Turangalila Symphony. Fri, Sat, Sun

■ COLOGNE

Philharmonie 20.00 Piano recital by Ivo Pogorelich. Tomorrow:

### FLORENCE

Teatro Comunale 20.00 Jan Latham-Koenig conducts Luc Bubba's production of L'incoronazione di Poppea. Fri and next Tues (277 9236)

### LONDON

DANCE Sadler's Wells 19.30 Birmingham Royal Ballet triple bill, including new Oliver Hindle work, also tomorrow (071-278 8916)

Covent Garden 19.30 Kenneth MacMillan's Royal Ballet production of Manon, starring Almudena Asimilatova and Ilya Mukshevich. Tomorrow:

British's Death in Venice (071-240 1066)

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## FINANCIAL TIMES

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Wednesday March 25 1992

## It's tough at the Teccs

**TO JUDGE** by the FT's survey, published today, the men and women who run Britain's Training and Enterprise Councils are diligent, loyal and persuaded that on the whole this extremely ambitious project is going well.

That is the good news. For the government, and its successor, the bad news is that they want more money and greater flexibility to develop their programmes.

These are important messages

that the politicians would be ill-advised to ignore. It was obvious to everyone but the government that its decision to cut for two years in succession and at a time of rapidly rising unemployment the funding of the two biggest programmes the Teccs run – the youth training and employment training schemes – was an approach best suited to the Monster Raving Loony Party.

One inevitable side-effect has been to put pressure on the agencies which did with some of training industry's most demanding customers, such as ex-offenders and the disabled. If Labour wins, the cuts will be more than restored.

The issue of flexibility is more complicated, because it goes to the very heart of the Teccs' main dilemma: what are they for?

Those who joined their boards from business, the public sector and trade unions, did so in the belief that their job was to improve training inside companies and to help nurture small business – hence the middle word in the Teccs' titles. Some Teccs would rather not be in the business of training the unemployed at all; others merely think the balance of their tasks is askew.

### Remedial work

In this case, the government is right and its critics wrong. If the Teccs are to deploy to maximum effect their mix of entrepreneurial and cross-agency skills, it must be part of their role to deal with those who are most in need of training, even where this involves heavy remedial work on reading, writing and numeracy.

The main problem seems to be that in its desire to account for the very large sums of money involved – approaching £2bn a year – the Department of Employment has felt obliged to adopt accounting procedures based on

## Nuclear leaks

**THE ACCIDENT** at the Sosnovy Bor nuclear plant may have been a narrow escape for the people of St Petersburg. The release of radioactive iodine showed that the fuel in the RBMK reactor was damaged – and that means it could have come close to a Chernobyl-type explosion.

The incident also reminds the west of the need to help the CIS – and the other countries of eastern Europe – to make safe their huge legacy of dangerous Soviet-designed nuclear power stations. It is a worthwhile reminder because for the last few months nuclear specialists have been preoccupied with the task of making safe the stockpile of Soviet warheads, and they have neglected the civil nuclear sector.

Russia is too dependent on nuclear power to contemplate shutting down its reactors for the time being, even though the Ukraine plans to close the two remaining RBMK reactors at Chernobyl by the end of next year.

In the short run, therefore, the west needs to accelerate its programme of helping the CIS to operate the reactors as safely as possible, by retraining their demoralised staff and technicians and by installing modern control systems. Funds and technical assistance can be channelled through the new EC programme of technical aid to energy industries in the CIS. At the same time, the International Atomic Energy Agency needs more resources to expand its existing nuclear safety work.

Assistance should come not only

from western governments but also from the nuclear industry and equipment manufacturers. The order-starved companies take a schizophrenic view of the former Soviet Union. On the one hand they see a potential lifeline from contracts to rebuild or replace the dangerous Soviet-designed reactors. But there is also the potential nightmare of another accident like Chernobyl or worse, which would destroy any prospect of nuclear power re-establishing its credibility in western public opinion. Either way the industry has strong self-interest in adopting a generous attitude now.

Looking beyond immediate safety measures, it is clear that the 14 RBMK reactors in Russia and Lithuania must be shut down as soon as possible. The IAEA regards their design as intrinsically dangerous – something that even the most modern control system and the best bolt-on safety equipment cannot put right. (The other Soviet-designed reactors, the VVER model based on the western PWR, are relatively safe.)

To enable the Russians to shut down the RBMKs, the west will have to provide technology to build new generating capacity, for example clean coal-fired power stations or even modern nuclear plants, and at the same time improve the appalling inefficiency with which Russians consume energy. In other words, western technical and financial assistance will have to encompass a far wider field than the nuclear industry if it is to help prevent another Chernobyl.

For some reason, his audience began to giggle.

The cost of retaining the Falkland Islands is not an issue in the British election campaign, though perhaps it should be. We are, after all, in the middle of commemorating the 10th anniversary of the Argentine seizure of the islands and the war to win them back. Memories of that struggle and those who died in it are too fresh for any political party to risk reopening the subject.

The cost of hanging on to the Japanese islands certainly should be an issue in Russian politics. Japan has made no attempt to recover them by force, and is most unlikely to do so, but has been firm and consistent in refusing to accept the *fait accompli* of 1945. It restored diplomatic relations with Moscow in 1956, and by the late 1970s had become one of the Soviet Union's leading trading partners in the west.

This tight-lipped comment deserves an award for self-restraint, but it is ambiguous: Mr Evans could claim that in a year of falling profits, this is leadership. This claim would make as much sense as the routine defence offered by British Gas – that it must pay enough to hold on to talent. The bidding for 64-year-olds with a lifetime CV in a nationalised industry is hardly hectic.

The rational explanations that suggest themselves are equally implausible – for example, that Mr Evans wants a Labour victory, since it might remove the Conservative threat to the BG monopoly, or that this is a subtle plot by Mr Peter Walker, who sits on the BG remuneration committee, to re-enter the Tory leadership race.

The only serious issue is not political: it is that contracts like his, which are not subject to shareholder review or approval, are an anomaly in any public company. Meanwhile, Mr Evans has placed an each-way bet: he wins enough to pay his tax if Labour wins, or to sweeten political exile if it loses.

## Gas explosion...

causes major damage, as many have no doubt already remarked. The prime minister reacted to British Gas chairman Mr Robert Evans's 17.6 per cent salary increase by saying that he expects senior executives to exercise leadership in matters of pay.

This tight-lipped comment deserves an award for self-restraint, but it is ambiguous: Mr Evans could claim that in a year of falling profits, this is leadership. This claim would make as much sense as the routine defence offered by British Gas – that it must pay enough to hold on to talent. The bidding for 64-year-olds with a lifetime CV in a nationalised industry is hardly hectic.

**R**arely since the early days of oil wild-coring has the ownership of holes in the ground excited as much high passion and low intrigue as during the tortuous four-month-old battle for France's Source Perrier, the world's largest mineral water company, which ended with an agreed settlement yesterday.

Nor has any recent takeover struggle exposed more clearly the complex forces at work in a Europe where long-established continental models of capitalism, with their tribal loyalties and inter-locking networks of power, are forced to confront the rude imperatives of international markets.

To the Agnelli, Italy's foremost business dynasty, whose efforts to win control of Perrier have been defeated by a coalition between Nestlé, the Swiss food group, and powerful French backers, the message seems clear. Though they have made a handsome capital gain, it cannot compensate for their belief that they were victims of a French business establishment bent on showing that it controls entry into its backyard.

There is some truth in that view. However, it is far from the whole truth. Indeed, one of the many paradoxes of the Perrier affair is that it seems more likely to promote than to retard the modernisation of national capital markets and the erosion of barriers designed solely to protect special interests.

The affair is bound to be compared with the storm created by Mr Carlo De Benedetti's raid on the large Société Générale de Belgique four years ago. That bid, too, was foiled after an anxious local business establishment turned for salvation to a foreign white knight, France's Suez group – which also happened to be a leading adversary of the Agnelli in the Perrier battle.

However, there are important differences. One is that while Mr De Benedetti unleashed a shock assault on SGB from outside Belgium, the Agnelli had hoped to win Perrier by means of patient and friendly negotiation from the inside.

That approach enabled them in the past five years to become France's largest foreign investors and cement close ties there. None more influential than with Lazard Frères, the investment bank and BSN, France's biggest food group, in which Lazard helped the Agnelli negotiate a 5.6 per cent stake.

Though Lazard had advised the Agnelli on earlier French investments, they did not involve it in their overtures to Exor, apparently believing that they were well-enough established not to need help. Spurned by the Agnelli and confronted with a threat to the interests of BSN, with which Lazard has intimate ties, the bank aligned itself with the Nestlé-Suez camp.

With friends like these, how could the Agnelli go wrong? The answer lies in a succession of tactical errors, which led them to trample on traditional French sensitivities while also ignoring important changes in the business climate.

Initially, the Agnelli moved stealthily, acquiring control of 34 per cent of Exor, the publicly quoted holding company which owns 35 per cent of Perrier, the Chateau Margaux vineyard and some Paris property. But after they launched a takeover bid for two-thirds of Exor in late November, things started to unravel.

Partial bids are still legal in France: indeed, they were enshrined in stock market legislation only three years ago at the insistence of French industry, which argued that

Perrier reveals tactical errors in a changing business climate, writes Guy de Jonquieres

## Dynastic hopes fall flat in France

it could not otherwise match well-heeled international acquirers in takeovers. However, the mood has changed radically since, as evidenced by the French finance ministry's recent plan to make 100 per cent bids mandatory.

An early clue was the protests by minority shareholders in the Au Printemps department store chain that they were disadvantaged by a partial bid by the Pimlico conglomerate last year. The Agnelli stirred up a much more troublesome dissident in Suez, which objected that their FF1.220 bid undervalued its 10 per cent stake in Exor.

Though they hastily raised their bid to 100 per cent, that was not enough to mollify Suez. It approached Nestlé, which began buying shares in Exor and Perrier.

The Agnelli, meanwhile, compounded their error by alienating BSN and Lazard, which has long used its formidable network of government and business contacts to dominate the French merger scene. Mr Riboud was uneasy that the Exor bid would prompt the Agnelli to challenge BSN's position in mineral water. He grew still more alarmed when the Agnelli hinted that their longer-term target was BSN itself, where the 72-year-old Mr Riboud has no clear successor.

That prompted Mr Riboud to co-operate closely with Nestlé and Lazard to thwart the Agnelli's designs on Perrier. After efforts to persuade the Italians to surrender their claims on the mineral water company failed, Nestlé and Suez launched a bid for it.

Though Lazard had advised the Agnelli on earlier French investments, they did not involve it in their overtures to Exor, apparently believing that they were well-enough established not to need help. Spurned by the Agnelli and confronted with a threat to the interests of BSN, with which Lazard has intimate ties, the bank aligned itself with the Nestlé-Suez camp.

In spite of these setbacks, the Agnelli might still have hoped to soldier on. With French allies, notably the Saint Louis paper and sugar group and Worms, a family-run holding company, they controlled 48.8 per cent of Perrier shares and 49.5 per cent of the voting rights. However, three other factors were working against them.

One was the high-powered public relations campaign mounted by the BSN/Lazard camp, which effectively branded the Agnelli as menacing interlopers and Nestlé as the acceptable face of French capitalism. That was despite the fact that the management of Exor and Perrier regarded the Agnelli's approaches as friendly and the Nestlé-Suez bid as hostile.

Just as remarkably, the campaign succeeded in portraying Nestlé, a company from a non-EC country

### Perrier's sparkling settlement

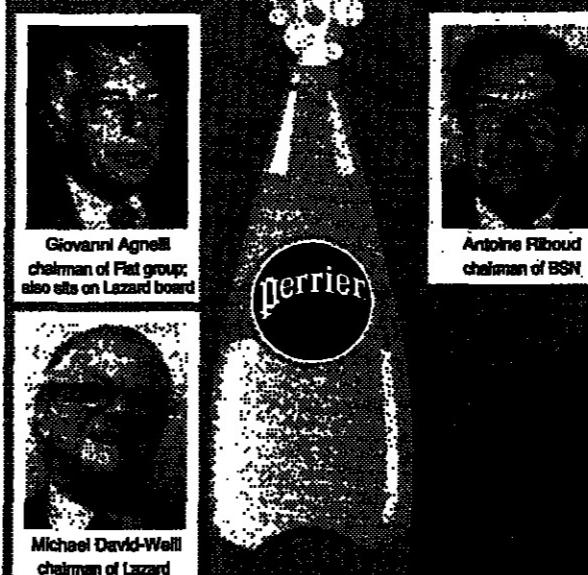
● Nestlé and Suez to increase offer for Perrier from FF1.475 to FF1.700 per share.

● Exor and Société Générale agree to sell their Suez holdings to Nestlé-Suez at the new bid price.

● First, an Agnelli investment company which holds 39.8% of Exor agrees to bid jointly with BSN for Exor at FF1.450 per share, intent to pay for first 51% of shares tendered, with the rest divided between Exor and BSN in ratio of nine to one.

● Exor and Société Générale to pay Saint Louis.

● Agnelli ally, FF1.53bn plus interest for Perrier stake and FF1.220m for agreeing not to pursue court appeal.



not renowned for respecting minority investors, as a shining champion of disenfranchised French shareholders. Furthermore, Nestlé's explicit proposal to break up Perrier was magically transformed into a virtue, while the same intent was imputed to the Agnelli – on the basis of dubious evidence – and used to discredit their *bona fides*.

The second element was the Agnelli's misplaced confidence in Mr Jacques Vincent, president of Exor and Perrier. Not only is Mr Vincent poorly regarded by France's business establishment, but his illicit transfer of 12.6 per cent of Perrier shares from the company's treasury to Saint Louis inadvertently led to his allies' nemesis.

Challenged by Nestlé, the transfer was annulled by a Paris commercial court last week, depriving the Agnelli of almost a third of their Perrier votes.

That crucial defeat highlights the central importance of the third element – the role played by France's takeover rules, which were repeatedly put to the test during the battle. Dating only from 1988, the rules are still immature, while the organisations charged with implementing them – notably the Commission des Opérations de Bourse (COB) and the Conseil des Bourses de Valeurs (CBV), have yet to achieve the standing acquired over many years by Britain's Takeover Panel. None the less, the regulations pro-

vided a framework of a kind completely absent in Belgium at the time of the SGB battle. Not only were they enforced throughout the Perrier battle; they were invoked energetically by Nestlé's allies in the French business establishment, who strove to present themselves as the upholders of transparency and the rule of law, while stigmatising the Agnelli camp as exponents of dubious double-dealing.

Intentionally or not, support from such influential market operators can only serve to entrench the legitimacy of regulatory reform. At the very least, the Perrier affair seems likely to become a benchmark against which the conduct of future takeover battles will be judged.

That said, the French market for corporate control is still a long way from the standards of openness of the Anglo-Saxon world. Not only does state ownership envelop a wide swathe of the productive economy, but publicly quoted companies remain better protected against takeovers than their Anglo-Saxon counterparts. Extensive cross-shareholdings encourage corporate solidarity against external attack, while regulatory reform has yet to eliminate a number of poison pill devices.

**M**ore than in any other European country, the system is bound together by the cultural affinities of a powerful technocratic élite. Straddling the commanding heights of the public and private sectors, its members still possess a formidable capacity to coalesce in support of the perceived national interest – above all, when "strategic" industries are at stake.

That the government did not seek to intervene directly to keep Perrier in French hands owes much to the fact that powerful members of the élite favoured its acquisition by Nestlé. Significantly, when the Agnelli's opponents were casting around for white knights, they specifically excluded US soft drinks companies including Coca-Cola and PepsiCo on the grounds that they would not be considered "legitimate" bidders in France.

Equally, few knowledgeable observers in Paris doubt that if an external threat were posed to the independence of a blue-chip company with an influential chairman – such as BSN – strenuous efforts would be made to arrange a "French solution".

How far they would succeed, however, is an open question. The efficacy of such defences is being gradually eroded by time and the logic of the government's own policies. It can no longer legally block takeovers by bidders from other EC countries, while its ability to influence state-owned companies will diminish, as their need for fresh capital forces privatisation.

Perhaps the most important agent of change, however, is the government's declared ambition to transform Paris into a truly international capital market and a more important source of finance for French industry. That will depend heavily on attracting foreign investors, who are unlikely to participate enthusiastically if they suspect that protection of local vested interests remains a priority.

These divergent impulses are bound to create tensions and unpredictability. The many peculiar features of the Perrier battle make it an imperfect test of current French attitudes. Perhaps the safest verdict is that France is a less open country than the Agnelli hoped when the affair began, but less closed than they believed when it ended.

### Edward Mortimer

## Cost of Russia's Falklands

Stalemate over Japan's northern territories must end

A British diplomat visiting Argentina recently was talking about Russia and Japan. He explained that the main obstacle to better relations was Russia's continued occupation of the Japanese "northern territories", seized by the Red Army in the last days of the Second World War. It was hard, he added, to see why Russia was so determined to hang on to them: a handful of small, windswept, almost uninhabited islands, of no economic importance except as a means of claiming an enlarged fishing zone.

For some reason, his audience began to giggle.

The cost of retaining the Falkland Islands is not an issue in the British election campaign, though perhaps it should be. We are, after all, in the middle of commemorating the 10th anniversary of the Argentine seizure of the islands and the war to win them back. Memories of that

Economic and political issues, it says, cannot be separated.

Russia is desperate for economic aid. There seems to be something like a consensus in the west that it should get it. Two weeks ago, when former US President Richard Nixon's memo denouncing the US's "pathetically inadequate response" to the Russian crisis became public, President George Bush did not reply that much more generous aid would be inappropriate, but said, in substance, that the US was broke and the effort to help Russia must be a mutual one.

It is reasonably clear that Japan understood the phrase to refer to the islands it acquired by an exchange of territory with Russia in 1875, and not to the islands of Etorofu, Khamishiri, Shikotan and the Habomai, none of which had ever belonged to any country other than Japan before 1945. It is these latter islands which Japan still regards as its own "northern territories".

Politically, Mr Riboud is constrained by the vested interests of some 15,000 Russian civilians who now live in the islands – many of them providing services to the military garrison – and by the views of the armed forces, who regard the islands as strategically important.

The rest of the world has so far taken little interest in the dispute. It is time for that to change. If Russia's economic salvation is indeed a matter of global security (which, given the size of the country and the weapons it contains, it surely is), and if this dispute is holding up a global effort to help Russia, then there must be a global interest in finding a way round it.

Japan, it seems, is not in a hurry to obtain physical possession of the islands. It wants its sovereignty to be recognised. That leaves scope for compromise on timing, and for mediation by a third party whom both sides would trust. Another job for the US secretary of state, Mr James Baker, perhaps?

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**M**any would say that if Mrs Margaret Thatcher is a conviction politician, the convictions are those of Friedrich von Hayek, who died on Monday at the age of 92. Yet the conclusion would be unfair to both.

Although the former UK prime minister was a great admirer of the late economic philosopher, Hayek mainly provided articulation and confirmation of convictions Mrs Thatcher had already reached. The admiration was reciprocated, yet there was much in his writings that some would see to be at variance with Thatcherite practice.

Friedrich August von Hayek was born in Vienna on May 8 1899. His father was a professor while the imperial city was enjoying its celebrated sunset. Brahms had recently died, and Freud had yet to publish his major works. Hayek's own career began in the civil service, and after holding academic posts in Vienna he came to the London School of Economics in 1931.

Recalling his arrival, Lionel Robbins subsequently wrote: "I can still see the door of my room opening to admit the tall, powerful, reserved figure which announced itself quietly and firmly as 'Hayek'". His lectures were so successful that the school's director, William Beveridge, suggested that he remain as Tooke Professor, a post he held until 1950. Hayek brought a whole host of cosmopolitan contacts to the LSE. He was, for instance, instrumental in the appointment of Sir Karl Popper, the philosopher and author of *The Open Society*.

Although Hayek's later career took him first to Chicago and then back to Austria and Germany (his last years were spent in Freiburg in Breisgau), he retained his British nationality (acquired in 1938), and he remained a close observer of the British scene. He was a joint winner of the Nobel Prize for economics in 1974. He was twice married; he leaves a widow, Helene, and a son and daughter.

Hayek's fortunes teach us a great deal about intellectual fashions. During the 1930s he was mainly known for technical economic studies, which were at the time overshadowed by the new Keynesian theories on unemployment and economic policy. One conclusion from that period, recently distanced, is that market institutions could not just be grafted on to socialism, as mainstream economists long believed was possible.

Hayek's greatest intellectual regret for those years is that he never wrote a full-scale critique of Keynes's *The General Theory*. He had previously written a long review of the first volume of

# Champion of liberty and law

Samuel Brittan assesses the work of the late Friedrich Hayek

Keynes's earlier *Treatise on Money* – only to be told by Keynes that the latter had changed his views. This experience led Hayek to suppose that *The General Theory* was just another "tract for the times".

In the 1940s Hayek became a leading figure to those on the political left because of his onslaught on centralised economic planning and his insistence on the links between political and economic freedom in his best-selling *Road to Serfdom*. The book is said to have influenced Winston Churchill's controversial 1945 election broadcast about the threat of a "Gestapo" under socialism. It is less well known that Keynes sent Hayek a letter expressing his deeply felt agreement with at least some of the argument.

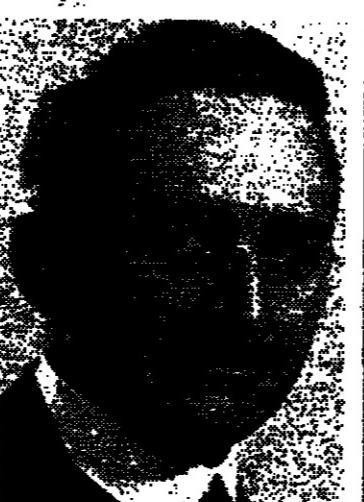
Hayek was not a charismatic public figure. His brief post-war notoriety was followed by decades of neglect, during which his most important constructive works on the foundations of a free society were written. Indeed, I was first attracted to his writings by his concern, voiced in *The Constitution of Liberty* (1960), "for that condition of man in which coercion

of some by others is reduced as much as possible".

Finally, following his Nobel prize in 1974, he emerged as a cult figure of the radical right – which did neither side too much good. For there was far more to Hayek than the demolition of socialism and the standard case for free markets. In presenting him as a revered thinker with a complete system, his followers may have made his work neater, simpler and less interesting than it really was.

Although Hayek was far too shrewd to overrate the Nobel award, for one reason or another the years following it witnessed a rejuvenation. Among political theorists and sociologists critical of the new right, he was studied more seriously than the more fashionable economic technicians. But he took this adulation with a large pinch of salt and was no more a Hayekian than Keynes was a Keynesian.

Hayek's influence in the 1980s and 90s as much for academic as for political reasons. At a time when most go-ahead economists were racing to equip themselves with forecasting models and computer print-outs, Hayek – in con-



trast to Milton Friedman – seemed an armchair thinker, preoccupied with ideas such as the limitations of human knowledge and the problems that economists would have if they tried to ape the natural scientist.

But in the longer haul the contrast did not necessarily tell against Hayek. A disadvantage of recent methodological orthodoxy is that many economists have acquired a vested interest in the existence of stable, discoverable numerical relationships between phenomena such as income and consumption, or short-run changes in the money supply and the price level. Hayek warned that one could not guarantee the successful discovery of such relationships, but that scientific method could still be applied to predict certain general features of interacting systems – as it is, for instance, in biology and linguistics.

His insistence that, while inflation is a monetary phenomenon, there is no such thing as "the quantity of money", and no sharp boundary between money and other financial assets, has stood the test of time. The experience of the British government, which has changed its view of monetary targets so much and to little avail, was much less puzzling to a Hayekian than to a true monetarist believer. So, too, was the high unemployment cost of reducing inflation, which Hayek insisted was inevitable while labour markets were dominated by the collective bargaining mentality.

Hayek's defence of the market system was subtly different from that of many economists. Whereas mainstream economists have been preoccupied with the optimal allocation of resources in given conditions, Hayek was concerned with the effect of the market system on

the evolution and stability of society. He was interested in markets as examples of human institutions, like language or law, which have evolved "as a result of human action, but not of human intention".

**H**e insisted that wants, techniques and resources are not given, but are constantly changing – in part because of the activities of entrepreneurs who open up possibilities which people did not know existed before. (The dynamic and entrepreneurial aspect was also emphasised by another economist of Austrian origin, Joseph Schumpeter, thus providing a so-called "Austrian" critique of mainstream neo-classical economics, which overlaps with the objections of "radical" political economists.)

According to Hayek, a market system is a discovery technique. No computer can predict the emergence of new knowledge, original ideas, or innovations – and people's reactions to them. His scepticism about the use of econometric relationships was based on a wider epistemological view. For he insisted that the most

important kind of knowledge was not of propositions or theories, but of practical skills and dispositions governed by rules which we may imperfectly discover afterwards, but not formulate in advance.

For Hayek the cardinal sin of our times was something known by the ungainly label of "constructivism". This was akin to what Michael Oakeshott called "rationalism", and is the error of believing that any order we find in society has been put there by a designing mind – and can be, accordingly, redesigned from scratch.

Hayek was very far from believing in the conventional bourgeois pieties. He never imagined that there was anything just in market rewards. These depended on an unpredictable mixture of effort, ability and luck.

Quite apart from the adverse economic consequences, it was not desirable even to try to reward merit through public policy, which would involve some authority deciding how much pain and effort a person had cost and how much of a person's achievement was due to outside circumstances.

But, characteristically, Hayek spoilt a splendid and heretical con-

tribution by insisting that any public policy towards the distribution of income and property (beyond the provision of a very basic social-security minimum) involved political assessment of merit and was thus incompatible with a free society and the rule of law.

However, Hayek did not in fact provide any easily recognisable criteria for identifying state interventions of the harmful type. The free-market arguments in *The Road to Serfdom* were based on the incompatibility of central planning with personal liberty. In subsequent years Hayek approached the issue indirectly. He argued, especially in *The Constitution of Liberty*, that the main condition for a free society is what he called "the rule of law".

By that he meant a presumption in favour of general rules and against discretionary power. He attempted to derive from this conception not only the fundamental political and legal basis, but also the economic policies of a free

order.

The evolutionary approach remained in the background in the classic politico-economic works of his middle period. But its roots went back to his student days when he was as concerned with philosophy and biology as with economics.

The evolutionary outlook landed Hayek with problems. For it made it difficult to criticise any social order

(eg Stalinist Russia) which was not visibly dying out. Hayek's refuge in evolution was not just idiosyncratic, but can be seen as a response to the failure of attempts to build deductive systems of morality which will apply to specific cases. His own inability to resolve the ultimate conundrums of human conduct should not obscure the range of his achievements.

Hayek's writings have asserted the case for general rules over discretionary authority. They have exposed the misleading identification of a liberal democracy with the divine right of temporary majorities. They have demonstrated the connection between economic and personal freedoms. They have shown that the domination of both the political and economic marketplace by interest group struggles is a source of evil; and they have explained why pecuniary rewards neither can nor should reflect merit.

In all these matters Hayek – like Keynes or Friedman or the American philosopher John Rawls or other such seminal figures – is best treated as an intellectual *agent provocateur* rather than a pundit with all the answers.

## OBSERVER

### The test of tradition

■ Are Britain's big banks and insurance companies examples of good corporate governance, or class-ridden institutions run by gentleman employing players? The question is prompted by the sight of the orderly succession at Lloyds, arguably Britain's most successful high street bank.

In any other business, Brian Pitman, Lloyds' chief executive, might have been expected to be rewarded with the chairmanship given the sterling job he has done.

However, Lloyds has never picked a chairman from its own management, and as at the other clearances it is only relatively certain that its managers have been given seats on the board. The cerebral Sir Jeremy Morse is handing over to Sir Robin Gibbs, an older ex-ICI man, with the clear implication that if Sir David Walker, the outgoing chairman of the SIB, does not blot his copybook, he will eventually get the job.

Lloyd's behaviour is not unusual. Midland Bank tends to pick industrialists as its chairman and NatWest specialises in country landowners. The Bank of Scotland's Bruce Paittullo and Barclays' John Quinton are rare examples of career bankers who have made it into the officers' mess.

The big insurers are even more inbred. General Accident's chairman – the Earl of Airlie – doubles up as the Queen's Lord Chamberlain. Sun Alliance is headed by Henry Uvedale Antrobus Lambert, a scion of Barclays' Commercial Union's boss is a Baring and Charles Bamford heads GTE.

The traditional arguments for employing such toffs is that their institutions need statesmen-like figures who know their way around Whitehall as well as the City. Creative tension is one thing but the danger of promoting a strong chief executive like Pitman is that he might second-guess his successor.

Separating the role of chairman and chief executive seems de rigueur these days. But the City's big financial institutions are hardly ideal role models. NatWest's Lord Alexander and the TSB's Sir Nicholas Goodison are typical bank chairmen, yet their

institutions are struggling.

The same is true of most of the big composites. Lloyd's Bank is one of the few big City firms to have got the mix right. Given Sir Jeremy Morse's record, one must assume that he and his board have made the right choice now.

### Crown of willow

■ Now that Albania has rejoined the democratic ranks, it might contemplate restoring the monarchy. As the Balkan nation once offered the throne to cricket and all-round athlete C B Fry, Albania might contemplate giving the crown to one of England's current test team fighting for the World Cup this morning.

But which cricketer should they choose? King Gladstone (Small) has a certain ring, which cannot be said of King Derek (Pringle) or King Chris (Lewis). Surely the ideal candidate is one close to retirement who has the drive

to play a bit at the time.

Rather surprisingly, P&O does not charge the government for having its fleet permanently on call. Perhaps it should.

### A friend in need

■ Poor old David Dimbleby. It is a sure sign that the hapless mayor of New York is in deep trouble when he has to ask a Rockefeller for help.

The black mayor, who seems to stumble from one calamity to another, needed a new deputy, so he called in David Rockefeller, one of the banking world's most prominent power brokers. Rockefeller, whose stable of protégés is rarely bare, didn't take long to find the right man – Barry Sullivan, who stepped down from the chairmanship of First Chicago in December.

Sullivan used to work for Rockefeller's Chase Manhattan – before moving up to Chicago. Although he may be a reassuring name to New York City's nervous bankers, his record at First Chicago seems, in retrospect, as mixed as Rockefeller's own career at Chase.

"Well, it's certainly taken my mind off the election"

and personality to unite the Albanian people? Long live King Ian Botham.

### Patriotic gesture

■ Three cheers for Lord Sterling of Plaistow. While the chairman of P&O may be a property developer at heart, when it comes to the national interest he can be relied upon.

He wants to remove the restriction in the company's Royal Charter on the amount of P&O stock that may be owned by overseas interests. But he has reassured Her Majesty's Government, formally, that "the P&O fleet will, as always, be available

### Aid needs a new deal, not either/or approach

From Mr David Jones.

– Sir Edward Mordimer's interesting article, "Refugees and wasted revenue" (March 11), airs the view that refugees need more "development" rather than "relief" aid from the UN High Commissioner for Refugees (UNHCR) and the non-governmental organisations (NGOs). I would like to take issue with this either/or approach.

Oxfam believes that refugees and displaced people need a new deal altogether. Not only should more and better aid be available for both development and relief needs, but also greater political priority and more resources should be devoted to finding the durable political solutions necessary to tackle conflict, repression, hunger, and economic collapse – the main causes of mass human displacement.

When enlightened self-help development programmes for uprooted people are possible, they are clearly of great value, as Oxfam has learned from the wide variety of initiatives it has supported. Certainly, governments should be encouraged and helped to provide such opportunities.

The reality, however, is that very few governments are prepared to allow large numbers of refugees to compete with the local labour force, to take over land, or to have unrestricted movement. Agencies like Oxfam, which are mandated to respond to acute human need, are often faced with little option but to help provide basic needs while a durable political solution to the cause of displacement is sought.

Such informed debate should also focus on the need for all concerned – NGOs, UN agencies, academics, and governments – to press for improved conflict mediation and resolution, for real resources and clout to back the new UN Humanitarian Coordinator, for systems of government which are able to resolve societal conflict peacefully, and for effective food security strategies. We agree that a civilised

### Economic options for industry – and the cold water horror

From Mr Ian R Fox.

Sir, Your paper's comment and assessments of the Labour party's budget proposals are objective insofar as they are based on theoretical economics. There is, however, from an industrial viewpoint, a choice to be made in budget terms between the two main parties when the key facts are considered.

This is the engine for recovery in the UK, but little or no comment is made on the effect of the Labour party proposals on this.

The shadow chancellor's proposals for national insurance and income tax must surely represent the largest proportional increase in taxation history.

They are, therefore, highly significant as the proportional effect will have as great an impact as the absolute numbers.

At a stroke the proposals reinstate an effective standard income tax rate of 34 per cent and put many taxpayers back to where they were in 1979.

There is, therefore, a real choice for the electorate to vote either for a redistribution of wealth now or long-term improvements through wealth creation.

The impact of these choices needs to be split out and

debated by commentators and one hopes, politicians.

Ian R Fox,  
group finance director,  
Wagon Industrial Holdings,  
Holdgate House,  
Holdgate,  
Telford,  
Shropshire TF7 4PB

From Mr C R Baker.

Sir, On Saturday I read with alarm Mr Major's wish to reduce inflation to zero in the next parliament, assuming the Conservatives are returned with a majority.

As a life-long Conservative who is not enjoying Mr Major's "if it ain't hurting, it's not working" routine, I view with horror the effect this cold water treatment will have on us loyal followers and will not now vote Conservative.

C R Baker,  
40 Bechtel House,  
245 Hammersmith Road,  
London W6 8DP

regarding the exact extent to which the government would fund its deficit or simply print the difference.

I think it is uncontroversial that financing by such means expands money supply and hence economic activity or the price level. Indeed, if the US economy should fail to respond to successive reductions in interest rates ("pushing on a piece of string") then it must surely be by this means that the Federal Reserve will avert serious depression.

Now for the sake of clarity let us move to the opposite process. Under this mode, the government runs a deficit; finances it more conservatively, by means of bond issues, and in fact does more than this, and "over-funds" the deficit, by issuing more bonds than necessary.

I seem to recall this in operation during one of those phases when a socialist government, in reaction to early excesses, embarked upon exaggerated fiscal rectitude. I think it is uncontroversial that this process, like any process of asset sale for the liquidation or avoidance of borrowing, mops up liquidity and therefore reduces money supply and economic activity or the price level.

We now turn to the present.

It seems that the present vogue is for governments neither to "print" nor to over-fund, but to fund exactly, by means of bond issues. This process neither stimulates nor depresses the economy; the effect on credit creation is neutral. The only effect is to transfer resources into government spending – in order to buy votes – at the expense of other activities such as private sector investment or exports.

In short, we eat the seed corn at the expense of our children.

Dan Bunting,  
investment strategist,  
Matheron Securities,  
16 St Helen's Place,  
London EC3A 6DE

### Not much of a stimulus

From Mr Dan Bunting.

Sir, I have noticed recently that governments in the English-speaking economies, when increasing their borrowing requirements, are apt to refer to the process as providing "a net fiscal stimulus".

There are three ways of running a public sector borrowing requirement and during my career I have seen all of these in operation. Under the most liberal regime, part or all is financed by borrowing from banks, or indeed from the central bank; this process being referred to colloquially as "printing it".

The World Bank has consistently supported, and continues to support, the government's efforts to seek relief from its external debt burden, without which the economic recovery and growth of this most populous country in Africa would be difficult – a point which was made in your

## United Nations demands handover of Lockerbie suspects Libya set 24-hour ultimatum

By Michael Littlejohns  
in New York and  
Our Middle East Staff

LIBYA was yesterday given 24 hours by the United Nations secretary-general to supply a written commitment to surrender the alleged Lockerbie bombers to Britain or the US.

In response to Libya's offer on Monday to hand over the two men over to the Arab League, Mr Boutros Ghali has sought written confirmation that this "would be a first step in complying fully and unconditionally" with UN Security Council Resolution 731.

The resolution calls for their surrender to British or US authorities seeking their extradition.

Mr Francois Giuliani, the UN spokesman, said no arrangement was in hand for an early transfer.

An Arab League delegation, led by its secretary-general, Mr Esmat Abdel-Maguid, arrived in Tripoli yesterday to discuss with Libya the proposed handover to the 21-nation league.

Arab League foreign ministers had offered only limited support for Libya in its confrontation with Britain, the US and France over its alleged role in the bombing of a Pan Am jet over Lockerbie, in Scotland, in 1988 and a French UTA jet over Niger in 1989.

However, details of any handing over were unclear yesterday and earlier optimism at the UN that

the accused Libyans might soon be in British or American hands gave way to a suspicion that, as one senior official put it, "we're getting a rumour".

One UN official said there were fears that Libya might want to wait for the outcome of proceedings it has initiated at the World Court. These could take weeks and Britain and the US evidently would be unwilling to give Tripoli so much time.

The sanctions resolution could be reactivated quickly if members concluded that Col Muammar Gaddafi, the Libyan leader, had taken a leaf out of Iraqi president Saddam Hussein's book and was simply stalling.

According to a spokesman for

## Russia unlikely to hit budget targets

By John Lloyd in Moscow

THE RUSSIAN government looks as though it will fail to meet nearly all its budgetary targets for the first quarter.

Reports yesterday pointed to a budget deficit in the first quarter of this year of Rbs84bn, or around 25 per cent of the total planned budget expenditure of Rbs205bn for the period.

The government had planned a balanced budget, but in January revised this to a deficit of about 25 per cent of planned expenditure.

The targets have fallen victim to the spiralling decline in production, the inability or refusal to pay taxes on the part of enterprises and regions, and the government's own tendency to exempt autonomous areas in Russia from legislation and regulations governing payment to the centre.

According to figures supplied by the finance ministry and printed in the daily *Izvestia*, the government received Rbs190bn, a shortfall of Rbs30bn on the revenue expected for the first quarter.

Taxes have been widely evaded, with value added tax, which was introduced at the start of the year and expected to raise over Rbs130bn, yielding only a third of this at Rbs44bn.

At the same time, a confidential memorandum prepared for President Boris Yeltsin, and leaked to the Nezavisimaya Gazeta newspaper, claimed that many of the regions and autonomous republics had negotiated special arrangements to avoid paying tax and other duties, with the result that "a hundred billion roubles" were being lost in state revenues.

The leaked report says huge pressure has been brought to bear on the government by regional authorities to grant them ad hoc exemptions in order to quieten their fears that enterprises will collapse.

A new opinion poll in *Izvestia* shows trust in the government and its reforms falling rapidly with only one third of Muscovites questioned believing that Mr Yeltsin would pursue reforms which would improve living standards.

Only 25 per cent of industrial workers believe that reforms would benefit them.

Ukraine approves currency plan, Page 2

## Fate of British humour may prove no laughing matter

By Raymond Snoddy in London

THE SURVIVAL of a unique remnant of the traditional British sense of humour - Punch magazine - hinged last night on a last-minute infusion of American money.

United Newspapers, publisher of the Daily Express and owner of Punch since 1963, decided yesterday that funding the magazine's annual losses of more than £1m (£1.7m) was no longer funny and set a closure date of April 8.

The brief stay of execution was designed to discover whether anyone wanted to buy the 150-year-old magazine which rejected all the submissions of Charles Dickens, but encouraged P.G. Wodehouse.

Over the years, contributors included Sir John Tenniel, illustrator of Alice in Wonderland. One editor, Malcolm Muggeridge, complained that having to be funny every week was one of the worst jobs in the world.

Yesterday, things got interesting just as Mr David Thomas, Punch's editor, was trying desperately to think of appropriately funny last words.

"I feel like Fergie," he said, in a



Think carefully. I'm sure you'd like your final words to be as funny as possible.

reference to the Duchess of York whose marital separation was announced last week. "Everything, including us, criticised everything she did but we'll all miss her when she's gone."

As he moved on to compare himself with the captain of the Titanic, Mr Thomas suddenly had a message - "An American publisher wants to buy Punch" - shovelled under his nose.

The assets amount to considerably more than the title. These include Mr Punch, the magazine's symbol, a talented team of writers and cartoonists, plus a

circulation that last year averaged 33,000.

In the Punch library, there are bound volumes of every issue of the magazine and more than 2,000 original drawings.

In addition to the US interest, two of the magazine's columnists, Mr Richard Littlejohn and Mr Mitchel Symons, were last night trying to raise venture capital to keep Punch alive and British, at least on a monthly basis.

If Punch were to close, the greatest losers would be cartoonists. "It's a tragic blow for cartoonists. It was the showpiece, the place where people made their reputations," said Mr Mike Williams, a contributor for 25 years.

Mr David Langdon, who submitted two cartoons yesterday for the UK election, had the first of 5,000 Punch cartoons published in 1937. His original cartoon showed a sheep asking another what it did when it couldn't sleep. Reply: "I count sheep."

Such a gag evokes the classic response of Sir Francis Burnand, the fourth editor, to criticism that the magazine wasn't as funny as it used to be. "It never was," he said.



Belgian blast-off: Dirk Frimout became the first Belgian in space when he and six other astronauts began an eight-day mission aboard the US space shuttle Atlantis yesterday

## Prospect of German rate cut recedes

Continued from Page 1

to lower its rates soon, but the rate of expansion in the money supply and high wage claims have tended to alter that view.

Mr Thomas Mayer, senior economist at Goldman Sachs International in London, said he expected no decline in the first half.

"The autumn is the time when you could see a little move downwards," he said. Bigger rate cuts could then come next year.

The Bundesbank said that the main force propelling M3 was the volume of bank lending to companies and individuals, though this had weakened slightly in recent months; long-term lending remained strong, while short-term lending eased.

Overall, lending to the private sector rose by DM16bn (\$8.6bn) in February compared with DM14.7bn in the same month of last year.

In the past six months, such lending has risen at an annual seasonally adjusted rate of 11.5 per cent.

For the Conservatives, the start of the health debate will trigger

delay and the lower rate would

mean that the number of people affected by the minimum wage would be substantially lower, the wage bill cost for employers would be markedly down, and the expected job losses would also be reduced.

On health, Mr Kinnock claimed the government had created a "two-tier" system as part of a scheme to break up and privatise health care. He pledged that he would "get into every nook and cranny of the Tory plan so that they can't fool the people this time".

For the Conservatives, the start of the health debate will trigger

concerted efforts to prove that Labour will not have the financial resources to meet its pledges. Senior ministers are expected to argue that the impact of Labour's national minimum wage will absorb up to half the annual tilt (£1.7bn) in additional health funding promised under Labour's "shadow budget" last week.

Labour officials dismiss this charge, saying the entire £1bn would go directly to patient care. Increased wage costs would be met by the rise in revenues that automatically result from the minimum wage proposal.

Election 1992, Pages 8-9

## Labour takes clear lead in three UK polls

By Ivo Darnay, Ralph Atkins and David Goodhart in London

AS THREE opinion polls yesterday gave Britain's opposition Labour party a clear lead over the Conservatives, Mr Neil Kinnock moved his party's election campaign on to its strongest territory, the National Health Service.

Amid Conservative claims that Labour was in disarray over its economic proposals, the Labour leader called on Mr John Major, the prime minister, to debate face-to-face the Conservatives' plans for the NHS's future.

The latest opinion polls upset

Tory hopes that a five-point Conservative lead in a poll yesterday marked a turning point. Labour's lead varies from one to four points. The rise in Labour's lead since the weekend highlights the apparent failure of the Conservatives' aggressive campaigning on taxation to swing voters. The latest FT "poll of polls" puts Labour two points ahead.

Labour, meanwhile, indicated it would not implement its proposed minimum wage until next year and would then stick to a rate of £3.40 (about \$5.80) an hour rather than the original policy formula of half of median male earnings. The combination of the

delay and the lower rate would

mean that the number of people affected by the minimum wage would be substantially lower, the wage bill cost for employers would be markedly down, and the expected job losses would also be reduced.

On health, Mr Kinnock claimed the government had created a "two-tier" system as part of a scheme to break up and privatise health care. He pledged that he would "get into every nook and cranny of the Tory plan so that they can't fool the people this time".

For the Conservatives, the start of the health debate will trigger

## THE LEX COLUMN

### German lesson for Europe

FT-SE Index: 2458.7 (+17.7)

P & O Dred

Share price relative to the

FT-All Share Index

250

200

150

100

50

0

May 79 82 84 86 88 90 92

Source: Comshare

Investors must take the numbers on trust, but earnings from Rockwood should more than offset the loss of the full contribution from Interox. All the same, Laporte needs economic recovery if progress this year is to be anything more than steady. That outlook is properly reflected by the average rating of its shares.

#### Prudential

The Prudential's decision to stop writing general insurance via brokers is a rare bit of cheerful news for UK companies. The move could yet look silly if the cycle suddenly turned - but then sceptics said the same about Mr Newmarch's humiliating exit from the estate agency game, and who is now to say that he was wrong? Even in better times brokered general insurance is too small to make decent returns.

Like Legal and General, the Prudential must do well to make decent returns via its pension business could be speeded up even more. Last year's somewhat disappointing 9 per cent pre-tax profits, for example, bore the mark of increased losses from the non-life side of the reinsurance group, Mercantile and General. It is too early to be alarmist, but one wonders just how long the sizeable prior year claims will recur. The Prudential is putting its substantial weight behind M and G for the moment, but the company may yet provide Mr Newmarch with his next chance to swing the axe.

#### Lloyds Bank

Greatly though Lloyds Bank will miss the courteous erudition of Sir Jeremy Morse, the succession to Mr Brian Pitman as chief executive actually matters more. Since Mr Pitman assumed his post in 1983, Lloyds' shares have outperformed the banking sector by nearly 90 per cent. Yesterday's announcement about the chairman also brought confirmation that he is to stay until 1995, so presumably the future is assured until then. But there is one caveat.

Some might argue that Lloyds' dalliance with Midland meant Mr Pitman had lost his deftness of touch. In fact a merger could just about have been justified by the scope for cost-saving. Alternative propositions will need an even more critical look. In the long run, shareholders would be more grateful for surplus funds to be paid out in dividends than frittered away on a reckless buying spree.

Laporte

Judging by yesterday's results, Laporte has not been quite as successful in defying recession this time as it was a decade ago. But a 6 per cent fall to 297m in pre-tax profits for 1991 was not a bad performance: the figure would have been flat were it not for a 6m hit from the permanent loss of one customer in its absorbents division. It is nonetheless striking to recall that 18 months ago the market confidently thought Laporte would be making \$145m last year. It is just as well the group has insignificant gearing and that the increased dividend was comfortably covered.

The logic of separating from Solvay was accepted when the break-up of their Interox joint venture was announced last year. Yesterday's details suggest both sides achieved their objective, so Laporte was ungracious towards its partner in suggesting that Interox had become a drag on profits growth. Its main reason to separate was to concentrate on high-margin specialty chemicals, a strategy taken a step further by the acquisition of Rockwood, a US pigments producer.

This would matter more if gearing, which thanks to the Chelsfield deal is back at 70 per cent, was steaming ahead like it was before the rights issue last summer. Falling capital expenditure and sizeable property sales over the next two to three years, though, promise to relieve this pressure in the medium term. In retrospect

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# FINANCIAL TIMES COMPANIES & MARKETS

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Φ 17

OVERSEAS MOVING  
BY MICHAEL GERSON

081-446 1300

### INSIDE

#### New formula from Ciba-Geigy

When Dr Alex Krauer, Ciba-Geigy's chairman, presents the group's results on Thursday, it will signal two steps in his attempt to transform the Swiss chemicals company. By announcing the figures in London, he will reinforce his efforts to drag the company from its secretive Swiss fastness. And he expects to demonstrate the first benefits of a reorganisation. Page 19

#### Sting in the tail

**HALIFAX** Pre-tax profits at Halifax Building Society, the largest UK mortgage lender, rose by 8 per cent in the year to January 31 1991 in spite of the recession. However, one sting in the tail of this year's results for Halifax is that they are probably the last in which its total asset size is greater than that of its faster-growing rival, Abbey National. Page 23

#### Cathay Pacific recovers

Cathay Pacific Airways, the international airline subsidiary of Hong Kong's Swire Pacific group, announced a recovery in the second half of 1991, with net profit for the full year falling by just 1.5 per cent. Page 18

#### TNT allays concerns

Sir Peter Abeles (left), chief executive of TNT, the Australian transport and express mail group, has a message to the markets after a year of hectic dealmaking: the group has sorted out its problems, and is on track for a return to profit. Sir Peter, 68, flew back to TNT's Sydney headquarters from Europe this week with three deals in his pocket which he believes will put an end to investors' concerns. Page 18

#### Brokers turn to miracles

A swirl of speculative activity during the past month has boosted share of Japanese biotechnology companies, as brokers, eager to lift faltering commission revenue, have turned to "thematic trading" by promoting drug and food companies which are developing new "miracle" drugs. Back Page

#### P&O beats expectations

Better-than-expected results and the untangling of a property joint venture helped the share price of P&O, the shipping group, jump 32p to 418p in London yesterday. Pre-tax profits for 1991 were 17 per cent lower at £217.4m (£376m), but the City of London had been expecting a figure of around £200m. Page 19

#### Randsworth Trust

In yesterday's edition it was reported that Randsworth Trust, the UK property company, was last week placed in administrative receivership. The name of the company should have been Randsworth Acquisition.

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#### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFY)			
Aska	885	+ 15	CFI	198.5	+ 1
Bay (B)	210	+ 21	Fluoriner	193.5	+ 1
Goldschmidt	875	+ 15	Ford	193	+ 1
Hoechst	255.5	+ 7	Aust Elektr	1021	- 1
Pfizer	100	+ 15	Euro Disney	153.5	- 6.2
Colgate-Palmolive	500	- 15	STMicro	360	- 15
West. Petrol	880	- 15	Telecom	195	- 15
NEW YORK (\$)			TOKYO (Yen)		
Repsol	47.5	+ 15	Unilever	1500	+ 90
Gas	42	+ 15	Chiquita Bank	1500	+ 90
Kraft	54	+ 15	Deutsche Bank	1550	- 210
SFS Transact	205	+ 15	Deutsche Wertpap.	1070	- 100
Starling Comd	45	+ 15	Hochfeld Bank	1070	- 100
Falts	100	+ 15	SFC Electronics	3000	- 380
General Motors	37.5	+ 14	Skanska Reit	1110	- 120
			Toyo Chemical	550	- 50

LONDON (Pence)		Fallax			
AA	170	+ 12	Associated Fishers	118	- 24
Bar & Wat A	200	+ 12	Bindon	75	- 14
Blackett Toys	22	+ 7	Bit Steel	70	- 5
Business Tech	28	+ 4	Castel M	43	- 34
Glass	514	+ 32	Colorgraphic	32	- 11
Gold Pet	44	+ 4	Coulor Pro	47	- 3
Kingfisher	400	+ 14	Coulor Pro	47	- 3
Levi	107	+ 6	Jacques Vert	61	- 14
ML Hedge	34	+ 6	MTA	77	- 1
P & D Doff	416	+ 32	Monet	72	- 5
Stephens	391	+ 16	Merck	109	- 7
Watsons	678	+ 34	Young & Rubicam	468	- 22
Wescon Water	387	+ 12			



Wolfgang Hilger: calls for determined action"

## Hoechst warns of standstill

German chemicals group dismisses slight sales rise, writes Paul Abrahams

HOECHST, the German chemicals group, yesterday warned that there had been no sign of an upturn during the first two months of 1992.

Group sales increased 3 per cent during the first two months compared with the same period last year, said Mr Wolfgang Hilger, chairman. However, more than half of the increase was because of an improved dollar exchange rate while the rest was made up by pharmaceuticals which continued to sell well.

Demand and production in Germany and Japan had declined while the economic recovery in the US was faltering, said Mr Hilger. During the second half of the

year the company was hoping for a US-led recovery. Any improvement was likely to be weak and gradual and the German market would be the last to improve, he said.

Demand for plastics and plastic film had so far been very weak. Mr Hilger warned a good profit could not be earned when overall demand was at a low level and prices were poor.

The situation called for determined action, he said. The company was continuing to rationalise, particularly in Germany and Japan, and expected the number of job losses to be at least equal to the 2,149 lost over the past 14 months. The company was

looking at contracting out certain non-essential services.

A number of plants were also being closed, he said. Hoechst is ceasing production of phosphorus and detergent phosphates in Germany. Factories producing some dye intermediates and fine chemicals are also being shut down.

Mr Hilger again attacked German environmental legislation that disadvantaged German-based companies without producing any measurable environmental benefit.

During 1991 operating costs for the environment increased 10 per cent to DM1.6bn (£861.6m) while capital expenditure by DM180m to DM430m.

Berlusconi abandons La Cinq rescue bid

By Alice Rawsthorn  
in Paris

THE future of La Cinq, the troubled French television channel, was last night shrouded in doubt after Mr Silvio Berlusconi, the controversial Italian media mogul, abandoned his FFr1.5bn (£260m) rescue plan.

Mr Berlusconi, one of the original shareholders in La Cinq, has been trying to raise capital to save the station, which faced bankruptcy at the beginning of this year, since early February when his rescue proposals were passed to the Paris commercial court for further consideration.

When he presented his proposals, Mr Berlusconi claimed to be optimistic over raising enough money to implement the package, which involved an initial capital injection of FFr700m and a second of FFr800m.

Fininvest, the company through which he holds his 25 per cent stake in La Cinq, said yesterday in Rome that Mr Berlusconi had also been deterred by the discovery of accounting problems at La Cinq.

The collapse of Mr Berlusconi's rescue plan has dealt a heavy blow to La Cinq's chances of survival. Mr Berlusconi emerged as the only serious contender to salvage the station when bids were submitted earlier this year.

La Cinq, which is best known in France for its late-night line-up of soft pornography, has continued to broadcast since the bankruptcy filing. Mr Berlusconi has paid the staff's salaries for the six weeks during which the commercial court has been considering his proposals.

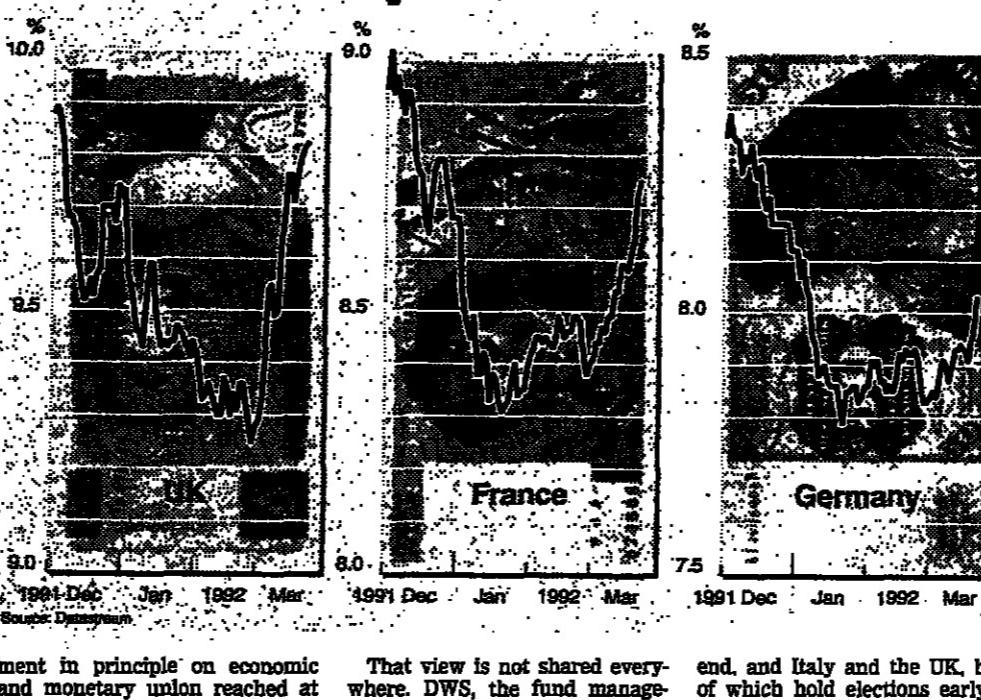
The channel was still broadcasting last night in spite of the news of the withdrawal. Mr Michel Rouger, president of the Paris commercial court, will deliver his decision on its eventual fate on April 3.

If La Cinq does go off air, it could prove embarrassing for France's socialist government, still bruised by its disastrous regional elections.

So far the government has sought to distance itself from the station's problems, claiming that it has no influence over privately-owned TV companies.

Meanwhile, a number of broadcasting companies, such as the French language news service proposed by TF1, Canal-Plus and M6, are working on plans for channels to replace La Cinq.

### Benchmark bond yields



That view is not shared everywhere. DWS, the fund management arm of Deutsche Bank, one of the biggest bond investors in Europe, says it is increasing its weighting in German bonds. "The growth rate is coming down a bit

**Han Yang Chemical Corporation**  
(Incorporated in the Republic of Korea with limited liability)

**Notice**  
to the holders of the outstanding  
**U.S. \$56,000,000**  
3½ per cent. Convertible Bonds due 2006  
(the "Bonds")  
of

**Han Yang Chemical Corporation**  
(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the dividend in share with the ratio of 0.06 share per share was approved in the general meeting of shareholders held on 29th February, 1992. The record date for the dividend was 31st December, 1991.

Pursuant to the provisions of the Trust Deed concerning the Bonds, the Conversion Price of the Bonds has been adjusted as a result of the dividend in share from Won 15,352 to Won 14,888 effective from 1st January, 1992 (the day after the record date for the dividend).

25th March, 1992 Han Yang Chemical Corporation

**Industrial Development Corporation of South Africa Limited**  
8½% DM 50,000,000,- Bonds of 1985/1992

- Private Placement -

**Redemption as per May 1, 1992**

According to § 3 of the Terms and Conditions of the Bonds all Bonds will be redeemed at par on May 1, 1992.

The Bonds will be paid at Commerzbank Aktiengesellschaft, Frankfurt/Main and its branch offices in the Federal Republic of Germany.

The Bonds shall cease to bear interest as per April 30, 1992.

The coupons as per May 1, 1992 will be paid separately.

Sandton, March 1992

Industrial Development Corporation of South Africa Limited

**NOTICE TO THE WARRANTHOLDERS OF ODAKYU ELECTRIC RAILWAY CO., LTD.**  
(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company (the "Shares") issued with U.S\$ 150,000,000 2½ per cent. Notes 1992 U.S\$ 150,000,000 4½ per cent. Notes 1993

"Adjustment of Subscription Prices"

Notice is hereby given that the Company has resolved at the meeting of the Board of Directors held on 12th March, 1992 to split the Shares (the "Stock Split") owned by the shareholders appearing on the register of shareholders of the Company as at 31st March, 1992 (Japan time) at the rate of one point zero five (1.05) Shares to one Share held by each shareholder. The number of all Shares held by each shareholder after such Stock Split shall be sold as a whole and the proceeds of the sale shall be distributed to the shareholders entitled thereto in proportion to their fractional interests and as a result of such Stock Split the Subscription Prices for the captioned two Warrants shall be adjusted as follows:

1. Bearer Warrants issued with U.S\$ 150,000,000 2½ per cent. Notes 1992 Subscription Price before adjustment: Yen 946 per Share. Subscription Price after adjustment: Yen 946.50 per Share.

2. Bearer Warrants issued with U.S\$ 150,000,000 4½ per cent. Notes 1993 Subscription Price before adjustment: Yen 1,025 per Share. Subscription Price after adjustment: Yen 976.20 per Share.

3. Effective date of the adjustment: 1st April, 1992 (Japan time)

Under the amendment to the Commercial Code of Japan which took effect on 1st April, 1991, the term "Stock Split" means any kind of stock split in relation to the Shares and includes such free share distribution and such dividend in shares to the shareholders as are prescribed in the instruments constituting the captioned two Warrants.

ODAKYU ELECTRIC RAILWAY CO., LTD.  
8½ Nishi-shinjuku 1-chome,  
Shinjuku-ku, Tokyo, Japan  
By: The Mitsubishi Bank, Limited

28th March, 1992

To Holders of the Bonds with and without Warrants and/or the Warrants in caption

**Daishinpan Co., Ltd.**  
(the "Company")

**U.S. \$70,000,000**

3½ per cent. Guaranteed Bonds Due 1992 with Warrants to subscribe for shares of common stock of the Company.

**U.S. \$100,000,000**

4½ per cent. Guaranteed Bonds Due 1994 with Warrants to subscribe for shares of common stock of the Company.

**U.S. \$100,000,000**

2½ per cent. Bonds Due 1994 with Warrants to subscribe for shares of common stock of the Company

Notice is hereby given that the Company's trade name will change from Daishinpan Co., Ltd. to APLUS Co., Ltd. with effect from 1st April, 1992. There will be no stamping or exchange of the Bonds with and without Warrants and the Warrants due to the change of the trade name, and the Company will keep its engagement regarding the payment of the principal and interest on the Bonds and delivering Shares issued upon exercise of the Warrants.

The Bonds with and without Warrants and the Warrants remain listed on the Luxembourg Stock Exchange under their former denomination followed by the indication of the new one.

The Daiwa Bank, Limited  
Japan, Limited  
on behalf of  
Daishinpan Co., Ltd.

25th March, 1992

**NOTICE OF REDEMPTION**

**DEN NORSKE BANK A/S  
(FORMERLY BERGEN BANK A/S)**

**Yen 3,000,000,000**

7½ per cent. Notes due 1994

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(g) of the Terms and Conditions of the Notes, Den Norske Bank A/S will redeem the Notes as follows:

The redemption amount per Note: Yen 25,866,808

The redemption date: April 3, 1992

The Industrial Bank of Japan Limited  
as Calculation Agent

Notice is hereby given that for the three months interest period from March 23, 1992 to June 23, 1992 (92 days) the Subordinated Notes will carry an interest rate of 11.573%. The interest payable on June 23, 1992 for the Subordinated Notes will be £280.96.

By: The Chase Manhattan Bank, N.A.

London, Principal Paying Agent

March 25, 1992

Notice is hereby given that the Company's trade name will change from THE LEEDS PERMANENT BUILDING SOCIETY to THE LEEDS

Incorporated in England under the Building Societies Act 1986

Issue of up to an aggregate of £200,000,000

Subordinated Variable Rate Notes with a maturity of 12 years

Prices for apartments on the fringe of Tokyo have fallen by as much as 30 per cent, and the

fall has been even larger in some parts of Osaka. The average decline in land prices nationally is generally reckoned at 30 per cent over the past two years.

The housing industry is suffering from a build-up of inventory, and complains that uncertainty over the next cut in official interest rates is prompting buyers to delay planned investment.

SEKISUI said that its stock of saleable land rose from Y227bn a year ago to Y335bn at the end of January, following a 22 per cent fall in real estate sales.

Home construction revenue rose by 12.8 per cent, though the company expects difficulty in moving unsold properties during the current period, for

## INTERNATIONAL COMPANIES AND FINANCE

### Takeover drive puts TNT on road to profit

The Australian transport group is winning back investors' confidence, writes Kevin Brown

SIR Peter Abeles, chief executive of TNT, the Australian transport and express mail group, has a message to the markets: after a year of hectic deal-making, the group has sorted out its problems and is on track for a return to profit.

Sir Peter, 68, flew back to TNT's Sydney headquarters from Europe this week with three deals in his pocket. He believes these will put an end to investors' concerns about the group's profitability and liquidity.

He also made clear his intention to go on managing the company, which he transformed during the 1970s and 1980s from a small haulier into an international shipping, aviation and trucking conglomerate.

"I have no plans to retire; I have not got time for it," he said in response to rumours that he intended to hand over management to one of TNT's younger executives.

Under Sir Peter's guidance, TNT expanded rapidly through the 1980s, from revenues of A\$1.7bn (US\$1.29bn) in 1984 to A\$4.5bn in 1990. At their peak, the shares were worth well over A\$4 on the Australian Stock Exchange.

However, the group ran into trouble early last year when institutional investors began to worry about the high level of debt incurred to finance growth.

With bank debt and subordinated loans totalling A\$2.2bn, compared with shareholders' funds of A\$1.1bn, TNT looked vulnerable to the growing recession in its main markets in Australia, the US and the UK.

There were worries about the group's entrepreneurial nature and its close relationship with Mr Rupert Murdoch's News Corporation, which was then struggling to cope with severe financial problems.

Like Mr Murdoch, Sir Peter



TNT has simplified its structure by refocusing on its three core areas of distribution

had shown himself willing to take big risks. In the UK, for example, TNT's big breakthrough came when its trucks carried Mr Murdoch's newspapers through the picket lines at News Corp's non-union printing plant in London's Docklands.

Sir Peter has also been noted for dramatic moves into new markets, usually in an attempt to establish domination as a precursor to improving margins through economies of scale.

In one spectacular deal, he bought five years' production of the British Aerospace 146 Quiet Trader, amounting to 72 aircraft at about A\$30m each. 24 were destined for TNT's own transport activities – the rest were to be leased to other users.

Investors were also specifically concerned about Ansett Transport Industries, which runs Australia's biggest domestic airline, and Ansett Worldwide Aviation Services, an aircraft leasing company.

The Ansett companies are jointly owned by TNT and

NewCorp, and both looked likely to suffer falling revenue as the recession and an oversupply of aircraft reduced demand.

Concern about the group was triggered by declining profits in 1989 and 1990 as European losses and the onset of recession squeezed margins. But it was not until the share fell to a low of 75 cents in January last year that the board reassessed its growth strategy.

Since then, TNT has simplified its structure by refocusing on its three core areas of international express, domestic express, and commercial distribution.

It has sold holdings in non-core businesses such as Foster's Brewing Group and Normandy Poseidon, the Australian resources group, and substantially alleviated fears about the exposure of the Ansett companies.

The group made a net loss of A\$197m in the 12 months to June 1991 and a further A\$55m in the six months to

December. However, the worst appears to be over, and investors have begun buying the stock again, propelling it to nearly A\$2 in recent trading.

The key to TNT's revived confidence is four big deals, three of which were concluded last week. The deals are:

- The flotation of 70 per cent of TNT Freightways, the group's US trucking business, to raise A\$24m;

- The acquisition of Chronoservice, a leading French express carrier, which fills a gap in TNT's network of domestic express businesses in Europe;

- A sub-contracting agreement with Federal Express, the US carrier, for the delivery of inbound packages to 10 European countries;

- The setting up of GD Net, a Dutch-based joint venture which will merge the express mail and parcel activities of TNT and the post offices of Sweden, the Netherlands, France, Germany and Canada.

TNT says it sees no indication that the recession in its main markets is easing, but hopes for a rapid return to profitability once the European international activities move out of losses. "That will remove the biggest drag on our profits."

He refused to say when profits might return to the record level of A\$274m, achieved in 1988. But he suggested the improvement might be more rapid than expected. "We don't want to wait five years. We want to do it fast," he said.

pean market and gives TNT access to additional revenues of up to US\$100m, although the group says it does not expect to retain the whole of FedEx's business.

However, the most significant deal is the formation of GD Net, which is expected to generate additional revenue of US\$120m in the first year. That will, in 1992-1993, help propel the European business into profit for the first time.

In addition, the deal allows TNT to remove A\$800m in long-term debt from its balance sheet, helping reduce the ratio of long-term debt to shareholders' equity to about 1.3 or 1.4 to 1 from 2.2:1 in 1990.

"We are on the way to a 1:1 debt to equity ratio by 1993. The majority of it has been done, and there is no question but that we will meet that target. Our debt has come down tremendously," Sir Peter said.

TNT puts much blame for the group's problems on the "unsophisticated" Australian market, which executives believe failed to understand the express business.

"The way we were perceived in Australia had a major impact on us overseas as the post office deal nearly collapsed three times because of the perception which built up, and other deals were also affected," Sir Peter said. "It did not matter how many times we said we could pay our bills, people just did not believe it."

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There was a marginal decrease in passenger load factors, falling from 73.5 per cent to 73.6 per cent during the year, reflecting the weak market during the Gulf war.

Mr Gledhill was upbeat about the prospects for 1992, despite continuing double-digit inflation and the uncertain economic outlook.

"We look forward to a more prosperous 1992, albeit with some caution in respect of the progress of the world's major economies," he said. However, he emphasised the need to contain costs in an inflationary environment, in order to benefit from the airline's higher capacity increase in 1992.

The company recommended a final dividend of 31.5 cents, bringing the full year payout to 42 cents, the same as in 1990.



David Gledhill: emphasised the need to contain costs

### Second-half turnaround at Cathay Pacific

By Simon Davies

CATHAY Pacific Airways, the international airline subsidiary of Hong Kong's Swire Pacific group, announced a significant recovery in the second half of 1991, with net profit for the full year falling to HK\$2.55bn (US\$360m), only 1.5 per cent below 1990's figure of HK\$2.955bn.

Cathay had posted a 21 per cent drop in earnings at the interim stage, and the full-year results were above market expectations.

Earnings benefited from the weakening of the US dollar in the second half of the year, due to the amount of non-US/HK dollar denominated revenues. The airline also achieved improved productivity levels.

Mr David Gledhill, chairman, said: "The year's results have been greatly influenced by the Gulf war and the continuing worldwide recession." There was also an impact from the rising fuel price during the war and increased price competition as airlines struggled to conserve or improve cash flow," he said.

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## INTERNATIONAL COMPANIES AND FINANCE

## Former government adviser is named Lloyds chairman

By Robert Peston  
in London

LLOYDS Bank, the UK's most profitable clearing bank, yesterday announced that Sir Robin Ibbotson, former head of the prime minister's 'think tank', would be its next chairman. Sir David Walker, the outgoing chairman of the Securities and Investments Board, will become a deputy chairman.

Bankers said Sir David would be groomed to succeed Sir Robin, who is likely to be chairman for a comparatively short period, possibly no longer than two years. Lloyds felt it could not appoint Sir David, a former director of the Bank of England, to the top job now because he has no commercial banking experience.

Sir Robin, who from 1980 to 1983 was head of the government's Central Policy Review Staff, will take over from the

current chairman, Sir Jeremy Morse, early next year. He is aged 65, two years older than Sir Jeremy.

Sir David will become a deputy chairman, the title currently held by Sir Robin. In July 1, Sir Robin said he expected Sir David would work for Lloyds "full-time". He refused to comment on whether Sir David would succeed him.

"It was necessary for me to do the job for a spell," Sir Robin said. "It was not a job he had expected to take when he became a deputy chairman of Lloyds in October 1988.

A senior executive of the Lloyds said: "Sir Robin was 'well-liked and well-respected' in the bank." Sir Robin said he had been spending three days a week in the bank, concentrating on "strategic issues".

Some bankers said they thought Mr Brian Pitman, Lloyds' chief executive, might be disappointed not to get the

### Polish bank increases capital fourfold

By Christopher Bobinski  
in Warsaw

BANK IG, one of Poland's larger private banks, has reported a fourfold increase on its original 57.1m zlotys capital and reserve funds following the sale of new shares plus a bonus issue.

Lloyd's said, however, that Mr Pitman, who at 60 has reached the normal retiring age for Lloyds' executives, will stay as chief executive until 1996.

It also said Mr John Davies, who has been playing the role of his deputy, will be given the title of chief executive.

Sir Robin spent most of his career at Imperial Chemical Industries, one of the UK's two biggest manufacturing companies, where he became an executive director in 1976 and spent much of his time involved in planning.

The capital increase brings

### Ciba-Geigy tests its formula

Paul Abrahams on the company's attempt to shed its secretive image

**W**HEN Dr Alex Krauer, Ciba-Geigy's chairman, stands up to present the group's year-end results tomorrow, it will signal two significant steps in his attempt to transform this conservative Swiss chemicals company.

By announcing the figures in London – the first time one of the three Basle-based chemicals groups has unveiled results outside its home town

– he will reinforce his efforts to end the company's Swiss secrecy. And he expects to demonstrate the first benefits of a fundamental reorganisation he launched two years ago.

Dr Krauer hopes the location of today's presentation will demonstrate his commitment to foreign shareholders after a decision two years ago to make the company's shares available to non-Swiss nationals. This was done, said Dr Krauer, because the Swiss market was no longer large enough to sustain the group's share price.

More than 25 per cent of Ciba-Geigy's shares are held outside Switzerland.

The requirements of foreign investors forced Ciba-Geigy to divulge information previously considered secret. This coincided with restructuring of the group by Dr Krauer.

When he took over in 1987 he compared the group to a supertanker, providing synergies of scale, but difficult to manoeuvre. The group, which dates back to 1788, had become complacent, said Dr Krauer.

"We were spoilt for far too



Alex Krauer: we must allow people to make mistakes

long," he said. "Everything was too obvious and easy, and this had to be changed."

Dr Krauer launched his reorganisation, known as Vision 2000, in July 1990. It aimed to cut bureaucracy, make the organisation more commercially flexible – by giving the operations greater independence and encouraging entrepreneurial behaviour from employees – and open the company to the public.

Relations with the public had suffered after a fire at a neighbouring Sandoz plant led to 30 tonnes of dangerous agricultural chemicals, including 200kg of mercury, being washed into the Rhine.

Dr Krauer said Ciba-Geigy also needed to be more flexible in its response to the increasingly competitive commercial environment. Bulk chemicals producers, for example, were

moving into the Swiss company's traditional high-margin niche businesses and Dr Krauer said that every significant chemical group, apart from Dow of the US, was entering its markets.

Many managers resented losing power. However, Dr Krauer said, they previously only had a form of "pseudo-power" based on a hierarchical set-up. He said their task was now more demanding because they were being asked to influence people through personality and professional competence.

Dr Krauer said: "Quite a lot of the people further down the organisation had been asking loudly for greater responsibility, but when we gave it to them they didn't use it. A number weren't willing to take risks and kept ringing Basle to cover themselves. In 80 per cent of the cases, it was a question of training and leadership. We must allow people to make mistakes – though not too many."

**D**r Krauer has set up a reward system for about 1,000 managers world-wide based on performance. Basle-based managers can increase their salaries by 20 per cent if they reach their targets, or lose 10 per cent if they fail. In 1990, when profits fell 30 per cent, most managers' salaries fell. "This was certainly the case of the executive committee of which I am a member," said Dr Krauer.

"I can't say we're perfect. But the momentum is building up and we are moving in the right direction," he added. How far in the right direction and whether his own pay-packet increases, he will demonstrate on Thursday.

## P&O beats profits forecast

By Maggie Urry  
in London

RESULTS that were better than feared and the untangling of a property joint venture helped the share price of Peninsular and Oriental Steam Navigation Company (P&O) jump 32p to 416p yesterday.

P&O profits for 1991 were 17 per cent lower at £217.4m, but the City had been expecting a figure of about £200m. There was also relief over the ending of the uncertainty surrounding the future of Pall Mall Properties, P&O's joint venture with Chelsfield, Mr Elliott Bernerd's private property company.

P&O is to pay £50.2m for Chelsfield's half-share in Pall Mall, which was set up when the two companies bought Laing Properties in April 1990 for £485m. However, Chelsfield is buying back a half-share in Laing Properties Inc, the US business for £23m. Chelsfield is also buying 40 per cent of Pall Mall's UK properties for £15m.

Chelsfield will finance the purchases through a private placement of shares raising up to £80m. Of that, £65m has already been tied up, including £10m from P&O. It is also borrowing £162m, of which £60m is a 10-year subordinated loan with equity warrants.

Mr Bernerd said that with

Chelsfield's existing business this would give the group gross assets of £340m, financed by £180m of debt and £150m of equity. He plans to obtain a quote for the company either through a listing or a reverse takeover as soon as practicable.

The effect on P&O will be to bring £52m of debt on to its balance sheet, taking gearing from the December 31, 1991 level of 47 per cent to a pro forma 70 per cent. Lord Sterling, chairman, said this was "eminently comfortable" considering the cash flows from the group's property business.

Details, Page 22; Lex, Page 16; Observer 14.

## George Fisher tumbles to SFr42m

GEORGE Fisher, the Swiss foundries and machinery group, suffered a 47 per cent slump in consolidated net profit to SFr42m (£28.1m) last year, and the directors are recommending a 20 per cent cut in the dividends, writes Ian Rodger in Zurich.

Consolidated sales were unchanged at SFr2.5bn, but the worldwide economic downturn put pressure on margins, the company said. The manufacturing technology division, which produces specialised machine tools, had an "altogether unsatisfactory result".

An improved result is expected in 1992 even if economic conditions remain unchanged.

To simplify the capital structure, the directors are also proposing to convert the participation certificates into bearer shares on the basis of one share for every five PCs.

## Electrolux sees no let-up in market conditions

By Andrew Baxter

**E**LECTROLUX, the Swedish household appliances multinational which has suffered a sharp fall in profits over the past two years, said yesterday that market conditions would continue to be harsh in 1992.

"Top priority has been assigned to improving profitability through internal programmes," said Electrolux, one of the world's top two manufacturers of white goods

with Whirlpool of the US.

The company's forecast was included in its final results statement for 1991, which differs marginally from figures released on February 4.

Profits after financial items tumbled by 28.75 per cent to SKR1.03bn (£170m) from SKR1.40bn in 1990. Earnings per share after full tax fell to SKR5.20 from SKR10.10, while the return on equity after full tax declined to 2.3 per cent from 4.3 per cent.

## Italian foods group raises sales 15% to L2,754bn

By Halig Simonian  
in Milan

**B**ARILLA, the privately-owned Italian foods group which has been expanding rapidly in recent years, raised group sales by 15 per cent to L2,754bn (£21.9bn) in 1991 and expects turnover to reach L3,400bn this year.

Net profits in 1991 surged by almost 60 per cent to L155m, representing a significant recovery after two years of

heavy investments on acquisitions and investments in existing facilities, which had depressed earnings.

Barilla is Italy's biggest pasta-maker, and also has a substantial presence in the market for biscuits and cakes.

Much of this year's forecast sales growth will stem from the expected purchase of full control of Pavesi, a state-owned foods group, in which Barilla bought a 49 per cent holding last year.

## AGRICULTURAL BANK OF GREECE S.A.

PRIVATISATION IN GREECE  
INVITATION FOR EXPRESSION OF INTEREST  
in the purchase of the shares  
of ASTY Cooperative and SYNERGAL Ltd.

Within the Greek government's privatisation policy, the Agricultural Bank of Greece S.A. ("ATE") intends to sell its shareholding (100%) in ASTY Cooperative and (93.75%) in SYNERGAL Ltd. to interested investors. I.S. Gadd & Co Limited, in association with KANTOR Management Consultants Ltd of Greece, have been given the exclusive mandate by ATE to act as financial advisors in the divestiture of the above shareholdings. Offers may be submitted by investors or group of investors interested in the purchase of ATE's shareholding in each of the two companies.

**Brief Presentation of ASTY Cooperative**  
ASTY was established in 1961 by the Dairy Cooperative Associations of Attica and Viotia. It produces mainly ice-cream in various types and packaging forms as well as pasteurised milk (white and chocolate). The products are sold under the trade names "ASTY", "DYNAMILK", and "TOPMILK" and they have an important share of the Greek market. It is estimated that ASTY holds 9% of the total pasteurised milk and ice-cream market in Attica and 2.8% in the whole country. The factory is located in Tavros, near the centre of Athens on a plot of 12,500m<sup>2</sup>.

**Brief Presentation of SYNERGAL Ltd**  
The company was established in 1970 by agricultural cooperatives in which ATE has a shareholding interest. The production facilities located in Schimatari, 30 km north of Athens were completed in 1984 and are capable of producing yoghurt, desserts and milk as well as melted cheese in portions and cans. The company's products are promoted under the trade names "YOLPLAIT", "SYNERGAL" and "SPONDEL" and it employs about 155 individuals. It co-operates with the French Company SODIMA for the provision of technical support and the promotion to the Greek market of products under the trade name "YOLPLAIT". SYNERGAL holds 6% of the dairy products market in Attica and 2% in the whole country. (The corresponding figures for the total yoghurt market and the yoghurt with fruits segment are 3.6% and 4.6% respectively.)

### Privatisation Procedure

The privatisation process involves three distinct phases:

- initially, interested investors will contact in writing, I.S. Gadd or KANTOR. They will receive the full privatisation procedure and the information memoranda for ASTY and/or SYNERGAL. Investors, expressing formal interest in participating in the second stage will need to write to J.S. Gadd or KANTOR by April 10, 1992 and sign a confidentiality agreement.
- in the second phase, interested investors will be given access to confidential information, the management and the facilities of the cooperative and/or the company. The second phase will be finalised on May 15, 1992.
- in the third stage, the investors will be asked to submit to ATE by 13:00 on May 18, 1992, binding proposals for the acquisition of the cooperative and/or the company along with a letter of guarantee covering their bid. The offers will be opened immediately after submission in front of the interested parties. No offer will be accepted after the above deadline.

ATE through I.S. Gadd and KANTOR reserves the right to request from the potential buyers additional information in order to verify their ability to complete the transaction.

ATE reserves the right to invite investors to improve their offers, to reject all offers submitted, to modify the privatisation procedure, or to request clarifications on submitted proposals.

For the information memorandum, as well as for any further information on the privatisation procedure and the time-table, interested investors should contact:

I.S. Gadd & Co. Ltd.  
45 Bloomsbury Square  
London WC1A 2RA  
Tel: 071-242 5544  
Fax: 071-405 0977  
Mr. M.S. Carnwath  
Approved for Issue by J.S. Gadd & Co. Ltd. Member of The Securities & Futures Authority

### Notice of Annual General Meeting of Shareholders

JB**cB**

**LIQUIBAER**

Julius Baer U.S. Dollar Fund Limited

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1992 at 10 a.m.

1. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

2. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

4. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

5. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

6. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

7. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

8. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

9. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

10. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

11. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

12. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

13. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

14. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

15. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

16. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Auditors and the Auditor's remuneration.

## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

**Italian state banks suffer declines**By Haig Simonian  
in Milan

BANCA Commerciale Italiana and Credito Italiano, the two big public-sector banks owned by Italy's IRI state holding company, both reported sharp falls in profits last year due to heavy investments, higher taxation and the non-recurrence of extraordinary items.

Net earnings at BCI slumped to L317.5bn (\$215.6m) from L475.4bn in 1990, while Credito Italiano reported a marked decline in group net profits after minority interests to L297bn from L337.8bn in 1990.

The drop in earnings at BCI stemmed partly from the lack of significant extraordinary items, which boosted profits by

L120bn in 1990. It also reflected sharply increased spending on acquisitions and investments in the branch network.

BCI opened 75 new branches last year and ploughed in around L300bn to buy into or raise its existing stakes in a number of domestic and foreign financial institutions. The most significant was the purchase of a majority holding in the Sicily-based Banca Sicula.

The company estimated that its growth strategy trimmed earnings by L150bn last year.

Gross operating profits climbed by 7.7 per cent to L1.138.9bn, and total assets rose by 11.8 per cent to L117.000bn.

The dividend remains unchanged at L200 for ordinary shares and L230 for savings stock.

The fall in net profits at Credito Italiano stemmed from a L155bn leap in taxes to L36.4bn last year and a L15bn decline in extraordinary items to L7.5bn.

The tax increase was even more marked at parent company level, with a L182.2bn increase to L250.8bn. The bank failed to provide any explanation for the surge.

Group operating profits rose by 18.3 per cent to L840.4bn, while customer deposits jumped by 22 per cent to L20.374bn.

The figures for Ambroveneto, which has joined other Italian banks in rapidly expanding its branch network, were also boosted by the consolidation of Ambroveneto Sud, the former Citibank Italia, acquired last year.

**AT&T and American Express in card link**By Martin Dickson  
in New York

AMERICAN Express and American Telephone and Telegraph (AT&T), two corporate giants under pressure from nimble rivals, have joined forces in an attempt to woo the US small business community.

They have announced that AT&T's corporate calling card and the American Express corporate charge card would be jointly marketed to small businesses as a single entity.

The system will allow small businesses that are American Express corporate card members to charge AT&T telecommunications expenses along with other out-of-office expenses and get a single monthly statement.

American Express is under pressure from the Visa and Mastercard credit card operations. American Express still dominates this sector, but over the past year some key US corporate customers have switched to its rivals.

AT&T, which has also had great success with a Visa card aimed at the consumer market, faces intense competition in the long-distance business communications market from rivals such as MCI and Sprint.

**BSN net profits advance to FFr3.91bn after disposals**

By Alice Rawsthorn in Paris

BSN, a leading company in the French food industry which has played a pivotal part in the bitter battle for Perrier mineral water, yesterday announced a 26 per cent increase in net profits to FFr3.91bn (\$690.8m) in 1991 from FFr3.09bn in 1990.

BSN, which already owns well-known European food brands such as Evian mineral water and Danone yoghurt, has added the Volvic mineral water brand to its drinks interests as a result of its role in the Perrier affair.

The group, chaired by Mr

Antoine Riboud, dramatically switched sides during the bid by backing Nestlé, the Swiss food group which is its arch-rival in the European food market, against its traditional allies, the Agnelli family of

It's decision to fight the Agnelli's by staging a FFr3bn counter-bid for the Perrier property.

BSN, which already owns well-known European food brands such as Evian mineral water and Danone yoghurt, has added the Volvic mineral water brand to its drinks interests as a result of its role in the Perrier affair.

The acquisition of Volvic

forms part of the long-term restructuring of BSN's activities. Last year, it sold its interests in champagne and also part of its biscuit business. The impact of these disposals boosted net profits which would otherwise have risen by a more modest 11.4 per cent, according to the group.

Earnings per share increased to FFr6.1 against FFr5.4, or to FFr5.9 without the exceptional profits from the disposals. The board proposed raising the dividend for 1991 to FFr14.5 from FFr13. Group turnover rose by 25 per cent to FFr65bn, compared with FFr52.9bn.

**IBM launches laptop in colour**By Louise Kehoe  
in San Francisco

INTERNATIONAL Business Machines (IBM) has introduced a laptop computer with colour screen. It has also launched two lower-priced notebook computers.

IBM's colour laptop incorporates a 10.4-inch flat active matrix colour display, jointly developed by IBM and Toshiba in Japan.

It will be manufactured in Japan to avoid dumping duties imposed by the US government last year on Japanese-built laptop computers. The colour laptop weighs in at 11 pounds, due primarily to

the screen technology.

The PS2 Model NS1 SLC is built around IBM's own version of the 386 microprocessor, which the company claims is up to 80 per cent faster than standard versions. It also comes with a 80MB hard drive. The US price is \$3,295.

The PS2 Model NS1 SX is aimed at price-sensitive customers and is based on a standard 386SX microprocessor with a 40MB hard drive.

It is priced at \$2,250 in the US, placing it in direct competition with a myriad of IBM-compatible notebook comput-

ers, where it has trailed comp-

**Sun Micro reduces workstation prices**

By Louise Kehoe

NORTHERN Telecom, Canada's biggest telecommunications equipment producer, has formed a joint venture, Northern Telecom de Espana, to sell telephones, switching equipment, business communications systems and data networks in Spain, writes Robert Gibbons in Montreal.

NT owns 50 per cent of the new company; Agricor Inver-

siones owns 37.5 per cent; and Radiotronic 12.5 per cent.

announced price reductions on its server products. These are computers used to provide additional computer power to networks of workstations.

• Intel, the US semiconductor group, has named Mr Ed Masi to the new post of president of its supercomputer systems division. He is also being recommended for election as an Intel corporate vice-president at the next board meeting.

Mr Masi had been executive vice-president of sales, service and marketing for Cray Research.

**Abitibi-Price sees reasons for optimism**

ABITIBI-PRICE, the newsprint and paper producer controlled by Toronto's Reichmann family, admitted that its key markets remained depressed, but added that "the free fall in prices may be near the bottom," AP-DJ reports.

The company had already reported a 1991 loss of C\$75.9m. (US\$69.7m.), or C\$1.12 a share. The 1991 results included pre-tax, non-recurring charges and write-downs of C\$4.4m.

Capital spending was expected to rise to about C\$60m in 1992 from C\$38.5m last year, while long-term debt stood at C\$370.8m at the year-end.

Abitibi, in its annual report, said: "The outlook for the newsprint industry in North America is not expected to improve appreciably in 1992 unless there is a marked increase in US consumption or further mill or machine closures." It added that some improvement in markets were expected in 1993.

"We are now facing the same price wars and ferocious competition offshore that we have seen in domestic markets." The company said that it expected further price weakness in overseas markets this year.

**Venezuelan utility ahead 11%**

By Joseph Mann in Caracas

LA ELECTRICIDAD de Caracas, Venezuela's largest publicly-held utility, reported net earnings of US\$897.4m for 1991, up 11 per cent from the 1990 figure.

La Electricidad, founded in 1885, recorded total revenues last year of \$891.3m, compared with \$806.1m in 1990. The dollar figures were calculated using exchange rates in effect at the end of each year.

The company, widely respected for its professional management, may face new

problems since the government recently ordered a halt to planned price increases in response to widespread discontent with increasing rates for utilities and public services.

The government, in the middle of a political and military crisis, has suggested that the rate freeze, which also affects state-owned power companies - will be only temporary.

The current administration is scheduled to complete its four-year term in February 1994.

**Van Heusen shows gain**

By Martin Dickson

PHILLIPS-Van Heusen saw net income for the fourth quarter rise to \$8.5m, or 32 cents a share, from \$5.2m, or 17 cents, in the year-earlier period.

The US clothing manufacturer said sales in the three months ended February 2 had risen to \$232.1m from \$218.4m in the year-earlier period.

The two banks, both based on the west coast, said they expected to be able to complete the deal after a mandatory 30-day waiting period. The process of combining the banks is expected to take about a year.

**BankAmerica merger with SecPac approved by Fed**

By Martin Dickson

BANKAMERICA and Security Pacific have been given a green light by the US Federal Reserve Bank to complete their \$4bn merger - the biggest takeover in US banking history - which was first announced last summer.

The two banks, both based on the west coast, said they expected to be able to complete the deal after a mandatory 30-day waiting period. The process of combining the banks is expected to take about a year.

The deal will create the second biggest banking group in the US, with assets of nearly \$192bn, placing it not far behind New York-based Citicorp, with assets of \$215bn.

The two banks have agreed to sell more than 200 branches to meet anti-trust concerns.

• NationsBank's loan loss provision goal for 1992 stands at \$750m to \$900m, sharply down from 1991 levels, said Mr Fred Fieger, chairman of credit policy said, Reuter reports. The provision was \$1.6bn in 1991.

**SAMANTHA INVESTMENTS PLC****£20 million Subordinated Floating Rate Notes Due 2000**

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 23rd March, 1992 to 21st September, 1992 the Notes will carry interest at the rate of 12.5 per cent per annum.

Interest payable on 21st September, 1992 will amount to £6,232.88 on each £100,000 Note.

Chartered WestLB Limited  
Agent Bank

**CREDIT LYONNAIS****USD 50,000,000- UNDULATED SUBORDINATED STEP-UP FLOATING RATE NOTES**

Noteholders are hereby informed that the rate applicable for the first period of interest has been fixed at 5.3625%.

The coupon No. 1 will be payable at the rate of USD 127.0417 per USD 500,000 Note on September 24th, 1992,

representing 124 days of interest, covering the period from March 24th, 1992 to September 23rd, 1992, inclusive.

The Agent Bank and Principal Paying Agent.

By order of the Board of Directors

**Wardley Asia Pacific Investments Limited****Société d'Investissement à Capital Variable**

7 rue du Marché-aux-Herbes  
L-1728 Luxembourg  
R.C. Luxembourg B 58.29

**NOTICE OF ANNUAL GENERAL MEETING**

NOTICE IS HEREBY GIVEN THAT THE FIRST Annual General Meeting of the Company will be held at the Conference Room of the offices of Wardley Asia Pacific Investments Limited, 7 rue du Marché-aux-Herbes, Luxembourg, on Tuesday 14th April 1992 at 10.00 am for the purpose of considering the ordinary business of the Company and voting upon the following agenda:

- Submission of the reports of the Board of Directors and of the independent Auditors.
- Approval of the Financial Statements for the period ended 31 December 1991 and appropriation of the profits.
- Discharge of the Directors and the Auditors.
- Nomination and reappointment of the Directors and the Auditors.
- To determine the remuneration of the Directors.

**Notes:**

- A member entitled to attend and vote at the above meeting is entitled to appoint a proxy in writing to vote instead of him. A proxy needs not be a member of the Company.
- The Company may authorise a member of the Company, or by resolution of its Directors or other governing body, authorise such person as it thinks fit to act as representative at any meeting of the Company and the person so authorised shall be entitled to exercise the same powers on behalf of the company which he represents as that corporation could exercise if it were an individual member of the Company.
- The Shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken by a simple majority of the shares present or represented at the meeting.

By order of the Board of Directors

**ABTRUST ATLAS FUND SICAV****Registered Office:**

Luxembourg, 13 rue Goethe  
R.C. Luxembourg B 27.229

**DIVIDEND NOTICE**

At a meeting of the board of directors held on 19th March 1992 it was resolved to pay the following dividends:

String Portfolio - £ 0.045 per share  
Dollar Portfolio - US\$ 0.035 per share

to shareholders on record on 19th March 1992 payable on or after 30th March 1992.

20th March 1992  
For Abtrust Atlas Fund, SICAV,  
Bank of Bermuda (Luxembourg) S.A.

**JEWEL II Limited****(incorporated with limited liability as the Company Limited)****US\$100,000,000.00 UNDULATED FLOATING RATE NOTES DUE 1992**

Interest Rate 4.9175% Interest Period  
March 25, 1992 to September 25, 1992  
Subscription Price per US\$100,000 Note  
US\$251,249.

March 25, 1992  
By Citizens N.A. (CSS) Dept.J Agent Bank

H-G

December 1991

This announcement appears as a matter of record only.

**TAISEI PREFAB CONSTRUCTION CO., LTD.**

Warrants to subscribe for shares of common stock of Taisei Prefab Construction Co., Ltd. issued in conjunction with US\$40,000,000 3 1/2 per cent. Guaranteed Notes due 1992

Pursuant to Clause 4 of the Instrument and Condition 11 of the Terms and Conditions of the Warrants, we hereby notify the following:

- Taisei Prefab Construction Co., Ltd. authorised to issue on 18th March, 1992 US\$100,000,000 3 per cent. Guaranteed Notes 1992 with Warrants at the initial subscription price of ¥2,143 per share which is less than the current market price per share of ¥2,320.
- Accordingly, the Subscription Price has been adjusted pursuant to Clause 3 of the Instrument and Condition 7 of the Terms and Conditions of the Warrants effective as from 18th March, 1992, Tokyo time.

Subscription Price before adjustment: ¥613.00  
Subscription Price after adjustment: ¥608.90

Taisei Prefab Construction Co., Ltd.  
23-1, Nishi-Gotanda 7-chome, Shinagawa-ku, Tokyo, Japan

## INTERNATIONAL CAPITAL MARKETS

**Investors and traders relieved by European recovery**

By Richard Waters in London  
and Patrick Harverson  
in New York

**YESTERDAY** brought some relief to the battered European government bond markets.

After the bad news of recent days - which have seen closing yields on 10-year German bonds climbing above 8 per cent for the first time since January 3 and yields on comparable French bonds hitting a high for the year at more than 8.75 per cent - the relief among traders and investors alike was clear.

**GOVERNMENT BONDS**

The recovery seemed to be driven as much by technical factors as by any sense that the mark-down in prices had been overdone, observers said.

In the German and French futures markets, the fact that many traders had gone short was said to have accounted for some sharp upward swings during the day.

UK gilts meanwhile, continued to follow the mood of the political opinion polls in the run-up to the general election. Underlying economic factors

seemed to have little immediate influence on the day's trading.

**IN GERMANY**, M3 money growth during February was confirmed at 8.5 per cent, close to the level indicated at the start of the week and down from the 9 per cent growth in January.

The fall in M3 brought little consolation to the government bond market, where a greater reduction had been looked for in some quarters - particularly when the figure is set against the Bundesbank's target range of 3.5 to 5.5 per cent for the year.

The market is far more interested in the latest German inflation figure, due later this week; one analyst said yesterday this was likely to show inflation peaking at 4.7 per cent.

Early weakness in the bond market was reversed sharply in the afternoon, due both partly to technical factors and partly to a confident start in the US.

The yield on 10-year government bonds ended the day at 8.024 per cent, down from Monday but still well up on the beginning of the month, when it stood at around 7.85 per cent.

BENCHMARK GOVERNMENT BONDS								
	Red	Coupon	Date	Price	Change	Yield	Yield ago	Yield
AUSTRALIA	10.000	04/02	99.4000	+0.087	10.10	10.18	10.07	
BELGIUM	9.000	05/01	100.5500	-0.350	8.80	8.74	8.75	
CANADA	8.500	04/02	99.05	+0.05	8.85	8.88	8.41	
DENMARK	9.000	11/00	100.5000	-0.400	8.89	8.70	8.54	
FRANCE BTAN	8.500	03/07	97.9543	-1.191	9.02	8.98	8.73	
OAT	8.500	11/02	98.5529	-0.070	8.70	8.54	8.47	
GERMANY	8.000	01/03	99.8320	-0.110	8.92	7.91	7.84	
ITALY	12.000	02/02	98.1000	-0.270	12.33	12.17	12.27	
JAPAN No 119	4.800	06/05	95.8226	-0.019	5.61	5.58	5.59	
No 129	8.400	05/04	105.0761	+0.056	5.33	5.34	5.35	
NETHERLANDS	8.250	02/02	98.9500	-0.170	8.40	8.28	8.33	
SPAIN	11.300	01/02	101.7700	-0.360	10.97	10.86	10.76	
UK GILTS	10.000	11/95	99.31	+0.032	10.00	9.90	9.45	
8.750	08/02	99.22	+1.123	9.77	9.70	9.25		
8.500	03/05	99.15	+1.123	9.55	9.47	9.18		
US TREASURY	7.000	11/01	99.28	+2.023	7.25	6.93	7.34	
								Yielder Local market yield
								Gross (including withholding tax at 12.5 per cent payable by non-residents).
								Technicals Data ATLAS Price Source

London closing, "New York closing".

1 Gross (including withholding tax at 12.5 per cent payable by non-residents).

Prices US, UK in \$200s, others in decimal.

ing yesterday and pushed the yield on the long bond back below 8 per cent.

In late trading, the benchmark 30-year government issue was up 14 at 100%, yielding 7.94 per cent. The two-year note was also markedly firmer, up 4 at 994, to carry a yield of 5.720 per cent.

At first, trading lacked a firm direction in the absence of economic figures, and activity was subdued amid concern about the impact of fresh supply on the market.

News of weak mid-March car sales, however, boosted sentiment just before noon, but it was not until after the sale of \$14.75bn in two-year notes that prices took off. There was good demand for the new issue, especially from dealers. The sale was completed at an average yield of 5.85 per cent and with a high bid/cover ratio, both of which were better than market expectations.

**THE UK** government bond market continued to anticipate the outcome of the general election on April 9. A Harris opinion poll indicating a five-point lead for the Conservative party brought some cheer back to the market, which duly market longer-dated gilts up several points on the day. "All

we're doing is trading opinion polls," one observer said.

The benchmark 9 per cent gilts due 2011 rose 4 1/2 of a point on the day, at 95 3/4, giving a yield of 9.52 per cent. A rise of 7.941 per cent. The two-year note was also markedly firmer, up 4 at 994, to carry a yield of some 9.8 per cent.

At these levels, the market is already largely discounting a victory by the opposition Labour party, or a result which leaves no clear majority party. Traders said, but, most agreed yields could yet break 10 per cent if a Labour victory looks likely.

**JAPANESE** government bond prices briefly shifted yesterday, as the end of the Japanese fiscal year continued to suppress activity in Japan.

Despite the expectation of a discount rate cut, the market appears to lack direction. The no 123 benchmark issue ended unchanged at 105.88.

With no sign of investor demand, traders, many of whom are holding long positions, are apt to stay out of the market. However, the outlook could improve, if cash balances are allocated to bonds once the new financial year is properly under way.

**SFC seeks listing of Chinese 'B' shares on HK stock market**

By Simon Davies in Hong Kong

**M R ROBERT NOTTLE**, the future chairman of Hong Kong's Securities and Futures Commission (SFC), said the regulatory watchdog wanted to see Chinese 'B' shares listed on the Hong Kong stock market, but only when several big issues had been resolved. These include levels of disclosure and investor protection in China.

Mr Nottle was speaking after the Hong Kong government officially announced the departure from the SFC of the current chairman, Mr Robert Owen, following the completion of his three years of office. Mr Nottle will take over on May 1.

Mr Nottle said the main areas he intended to pursue were market development, including the gradual integration of the Hong Kong and Mainland Chinese capital markets, and investor protection.

He said discussions were already taking place with Hong Kong's Monetary Affairs Branch over the possibility of broadening the commission's



Robert Nottle: will pursue market development

powers of investigation to help stamp out abuse of minority shareholders.

Mr Owen has in the past called for the government to set up its own investigative team to utilise existing statutory powers, or to expand the remit of the commission to cover investigations into fraud and abuse of minorities.

It is clear, that this is a theme that Mr Nottle intends to continue.

**Liffe options trading hit by teething difficulties**

By Tracy Corrigan

**EQUITY** options trading on the London International Financial Futures and Options Exchange (Liffe) is undergoing some teething problems after last weekend's merger of London's futures and option markets.

Other South African borrowers to the Euromarket has not been without controversy. In November, the independent Development Trust, a cross-party health, education and housing charity, postponed a \$200m deal following opposition from the African National Congress.

Bankers said yesterday the referendum of white South Africans this month, which resulted in a vote in favour of political reform, would encourage wider international participation in future bond issues.

The syndicate of 23 banks participating in yesterday's deal was dominated by German firms.

Among the non-German participants were Standard Chartered, Paribas, Crédit Lyonnais, Crédit Commercial de France, Union Bank of Switzerland, Swiss Bank Corporation and Kredietbank.

The Eskom paper carries a full government guarantee, a policy which is likely to con-

tinue in future issues by South African borrowers. The 10 per cent bonds were issued at 101 to yield 150 basis points more than German government bonds.

The government D-mark issue was launched at a rate of 175 basis points higher than bonds of similar maturities in the domestic South African bond market, which is likely to be used to refinance an outstanding DM150m deal which falls due on April 1, said Mr Mick Davis, chief financial officer.

The remainder has been swapped into rand, although at a rate no better than Eskom can achieve from the domestic South African bond market,

aware of any changes to their positions. As a result, the opening of trading in the Index option contract was delayed for 15 minutes. The information should have been delivered by Liffe's Trade Registration System (TRS), which option traders moved to as a result of the merger. On LTOOM, the system of notification was completed manually.

Liffe said the problem was not expected to recur.

The initial difficulties of adapting to new trading systems are expected to be overcome shortly. But the future of the equity options market hangs in the balance. Liffe is working on a business plan for the equity options market. The success of the implementation of the plan may be the determining factor.

## MARKET STATISTICS

## FT/ISMA INTERNATIONAL BOND SERVICE

## LONDON TRADED OPTIONS

Options	CALLS				PUTS				Options	CALLS				PUTS			
	Apr	Jul	Oct	Dec	Apr	Jul	Oct	Dec		Jan	Feb	Mar	Apr	May	Aug	Nov	
Aldi Lyons	600	26	35	49	14	24	37	37	BAT Inds	450	48	55	78	12	25	33	P3431
(P3431)	650	32	37	57	42	57	62	67	BTF Inds	390	23	34	48	11	21	32	National
ASDA	30	6	7	10	1	3	6	6	ASPA	420	28	35	47	13	21	32	P1921
(P1921)	340	24	35	47	24	34	47	52	BTC Telecom	300	28	35	48	10	20	32	P1251
British Steel	240	25	39	47	15	23	32	37	Caterpillar	420	34	39	50	15	25	36	R. Royce
(P1251)	290	32	45	57	18	25	32	37	Castrol	450	32	39	51	15	25	37	P1341
C & Wire	500	39	57	65	5	21	41	42	Chase	420	34	39	50	15	25	36	R. Royce
(P330)	550	41	58	75	34	52	73	73	Chase	450	32	39	51	15	25	37	P1341
Coats	500	49	61	78	34	52	73	73	Chase	480	32	39	51	15	25	37	P1341
Costa Rican	500	53	65	82	34	52	73	73	Chase	510	32	39	51	15	25		

## COMPANY NEWS: UK

**Laporte declines 5% to £97.2m**

By Richard Gourlay

**LAPORTE.** the specialist chemicals company, yesterday announced details of a \$60m acquisition and the unwinding of its 21-year-old joint venture with Solvay of Belgium as it reported profits down only 5 per cent after a recession hit year.

Pre-tax profits in the year to December 31 fell from £103m to £97.2m on sales down 5 per cent at £615.5m. Earnings per share fell from 44.4p to 40p and the company is to pay an increased final dividend of 12.1p, giving a total for the year of 53.9p, up 9.4 per cent.

Construction chemicals, organic specialities and the hygiene and process chemicals division produced significant increases in operating profits. Metals and electronic chemicals fell slightly while the absorbents division saw profits more than halve after the loss of one big customer and com-

missioning problems with a new plant in Widnes.

As part of the reorganisation of Interrox, Laporte's joint venture with Solvay, the Belgian company yesterday placed an 8.7 per cent stake in Laporte with a variety of institutions. Laporte cancelled the shares relating to the 16.3 per cent balance of Solvay's 25 per cent stake in Laporte.

Solvay took the stake when the joint venture was formed in 1971 to see off a hostile bid from Burmah OIL.

The reorganisation of Interrox leaves Laporte with all the joint venture's organic peroxides and persulphates business while ownership of the capital intensive hydroperoxide and persulfate business will pass to Solvay, the group said.

Mr Ken Minton, chief executive, said that while Laporte's share of Interrox's pre-tax profits had fallen from £24.4m to £20.8m in 1991, the part of the joint venture it was retaining

had actually seen pre-tax profits rise. The reorganisation should be earnings neutral this year but would enhance earnings in 1993.

The group said that the removal of Laporte's 25 per cent stake should introduce a bid premium into Laporte's share price as previously it had been seen to have been virtually immune from a hostile approach.

Laporte also said it has bought Rockwood, a privately-owned company making iron oxide-based colouring systems for the US concrete construction and coating industries.

The buy is being financed by an issue for cash of 7.5m new Laporte shares at 53.3p, which will raise £40m. Laporte's shares ended up 10p at 56.7p.

Rockwood made £10m pre-tax profits from sales of £55m in 1991 and Mr Minton said the deal will be earnings enhancing this year.

See Lex



Ken Minton: Rockwood will enhance 1992 earnings

**Bridon cut down to £3.6m loss**

By Richard Gourlay

**BRIDON.** the wire rope manufacturer, reported a slide into losses after margins collapsed under extreme international competition.

Losses amounted to £3.6m, against pre-tax profits of £10.1m last time. Sales fell to £119m (£136m). Losses per share were 6.4p (earnings of 14.3p) but the company decided to pay a reduced final dividend of 1.5p, giving a total for the year of 4p, half the 1990 level.

The share price slipped from 89p to 75p.

Mr David Allday, chief executive, said the recession had had a dramatic impact on margins, which had fallen from 4.5 per cent to 1.5 per cent. The group had also faced relocation costs and a large bad debt.

The group would now enjoy the benefit of a large contract with Shell, Mr Allday said, and should return to profitability and a covered dividend. "And when the economy turns around we are not going to chase volume but margins. Technically we are the most cost efficient in Europe."

**● COMMENT**

When a company swings from £10m pre-tax profits to losses of £3.6m, one might be forgiven for wondering how it can justify paying a dividend. When that company is in the wire rope business, one of the most cut-throat of European engineering industries, the question is all the more pertinent. The simple answer is that if Bridon had not paid a dividend, shareholders would have very little reason to stay with the company at all. And there is a chink of light. The longer recession in Europe continues, the more likely Bridon – as one of the most efficient producers – is likely to emerge at the top of a battered pile. Nevertheless, recovery will be slow. Pre-tax profits of about £1.5m are expected for 1992, giving 2.1p earnings that would again not cover the dividend.

**TT on prowl after 40% rise**

By Peggy Hollinger

**TT GROUP.** the acquisitive industrial holding company, yesterday unveiled a 40 per cent rise in pre-tax profits to £14.6m for the year to December 28.

The group, which has sparked speculation about its next takeover move through purchasing stakes in Renold and ML Holdings, said it was in a strong position to embark on a major acquisition at the appropriate time.

Mr John Newman, a director, said the group's next purchase would be "another company which is well established in its market but which is not performing as well as it should do". Both Renold, which makes chains and gears for power transmission equipment, and ML Holdings, the aerospace and electronic components company, reported losses in their last set of results.

TT's profit growth was due to the inclusion for 12 months

of Crystallate, the electronic components maker acquired for £34m in cash and shares in August 1990. Crystallate's 9.9m sales contribution also fuelled the 58 per cent rise in group turnover to £158m.

The industrial division, including Crystallate, increased its profit contribution from £2.6m to £7.8m, largely through improved margins in the first half of 1990, before joining TT. Crystallate had reported a £900,000 loss.

Mr Newman said the group's profits growth in the current year would come from an improvement in Crystallate's US division.

The packaging division returned £2.4m in profits compared with £7.9m, while building services fell slightly, from £1.7m to £1.6m.

Interest charges jumped from £1.8m to £3.2m because of the debt acquired through Crystallate and the £3m cost of buying a 40 per cent stake in Magnetic Materials Group.

Gearing fell by five points to 39 per cent.

Earnings per share rose from 14p to 15.1p. The final dividend is increased by 10 per cent to 3.8p, bringing the total for the year to 5.5p (5p).

**● COMMENT**

TT is back on the prowl and whether it goes for ML or Renold first will probably depend on which is the cheapest and least resistant. Either group would fit into the TT philosophy, although ML has the edge with about 22 per cent of its business in electronic components. What is not in doubt is that TT needs another acquisition to show significant growth this year. Forecasts are for a 9 per cent rise to £16m. At this level, the shares are trading on a multiple of just over 12.

Associated Fisheries, which controls the other half of Macfish, said it would also probably withdraw, incurring a £5.5m extraordinary charge.

Earnings rose to 26.3p (23.2p). A final dividend of 4.3p makes a total of 7.5p (7p).

**Marketing costs check growth at Geest**

By Roland Rudd

**GEEST.** the fresh produce and prepared foods group, reported a 6 per cent rise in pre-tax profits, from £24.5m to £26.2m, for the year to December 28.

Mr David Sugden, chief executive, said the growth was less spectacular than in previous years because of an additional £2m spending on new offices in Miami and Brussels.

Profits were struck after an exceptional £16.6m (£50.0m), relating to the withdrawal from a wholesale business based in Brighton. Turnover rose from £594.6m to £626.3m.

Trading profit from the food fresh fruit business rose to £19.3m (£18.9m) on turnover of £508m (£47.8m).

The Central American operation, based in Miami and Costa Rica, is expected to increase production by 60 per cent by the end of 1993.

Capital expenditure is set to rise from £17m to £40m by the end of this year. About £23m is being invested in Costa Rica, plus £6m in a fresh pasta factory and £5m in a fresh bread factory, both near Hull.

Trading profit from the food preparation businesses increased to £5.4m (£3.9m).

The group has decided to withdraw from Macfish, the frozen fish business in which it has a 50 per cent stake.

Mr Sugden said the move was "timely" since it enabled the group to take the 25.2m provisions below the line. A further £300,000 related to an abortive acquisition. New financial reporting standards, which came into effect later this year, stipulate that extraordinary items should be taken above the line.

Associated Fisheries, which controls the other half of Macfish, said it would also probably withdraw, incurring a £5.5m extraordinary charge.

Earnings rose to 26.3p (23.2p). A final dividend of 4.3p makes a total of 7.5p (7p).

**● COMMENT**

By Geest's standards these were disappointing results. In spite of difficult trading conditions the market has grown used to profit growth in double figures. Most analysts downgraded their forecasts for 1992 from 23.0m to 22.8m, giving earnings per share of 27.7p. This would put the shares, down 4p at 340p, on a prospective multiple of 12.2.

Yet investors looking at the long-term should be pleased at the manner in which the company has positioned itself to take advantage of changes that are likely to come in the banana market in Europe. The present anomaly allowing most European countries to restrict access to their markets to benefit their former colonies is likely to end. Geest's Costa Rica production could significantly increase 1993 earnings, suggesting that the shares may be undervalued.

**Change in product mix behind Iceland's 15% rise to £46.3m**

By Peggy Hollinger

A CHANGE in product mix at Iceland Frozen Foods Holdings enticed more customers into the retailer's high street shops and helped to lift profits by 15 per cent from £40.3m to £46.3m in 1991.

Turnover rose by 23 per cent to £88.1m (£72.6m). Like-for-like sales rose by 15 per cent.

The number of customers through the door every week had risen from 1.9m to 2.8m.

The increases were attributed to the higher proportion of chilled, as opposed to frozen, foods in Iceland's stores.

"Times have changed and we are not in the frozen food centre business any more," said Mr Malcolm Walker, chairman.

Growth would in future come mainly in chilled foods, he said, although he added that frozen foods would remain integral to Iceland's strategy.

The company claims 15 per cent of the estimated 3.5bn UK market for frozen foods, up from 12.5 per cent in 1990.

The increased proportion of

chilled foods and dry groceries such as bread, tea and coffee, had eroded operating margins from 7.1 per cent to 6.5 per cent.

During the year the group opened 41 new stores, making a total of 532.

The group, which built up heavy borrowings following the Bejam purchase in 1989, cut gearing from 73 per cent to 54 per cent. A further fall to between 37 and 40 per cent is expected by the end of 1992.

Net debt was £73m, compared with £81m in 1990. Interest charges, net of the £74.2m (£11.3m) capitalised on freehold developments, fell a fraction to £11.2m (£11.3m).

The appliance business, inherited from Bejam, contributed £29.8m to sales, a rise of 22 per cent, while the insurance division rose 9 per cent to £11.3m.

Fully-diluted earnings per share rose from 27.5p to 31.1p. A final dividend of 5.85p (4.9p) gives a total 8.5p (7.2p).

The shares rose 7p to close at 47.4p.

**● COMMENT**

Iceland has done well to get over the painful integration of Bejam, and better still to draw back those customers alienated at the end of 1990 by the company's move upmarket. Yet the very philosophy which has given such success is Iceland's potential Achilles heel. Bejam's difficulties stemmed from its move towards being a middle range supermarket. Mr Walker emphatically denies that Iceland will forget its frozen food strength, but the risk is there.

Furthermore, by its own admission, the value-led Iceland is a main beneficiary of recession. As conditions ease, the question of whether Iceland is bound to reach its head.

The shares have had a good run in the past 12 months, outperforming the market by the best part of 50 per cent. Forecasts for next year are pitched at 25.4m. The p/e of a little less than 15 leaves the shares on a premium to others in the food retailing sector where the upside might be greater.

**P&O chiefs buy £1.5m of shares**

By Maggie Urry

LORD STERLING, chairman of Feminalmar and Oriental Steam Navigation, and Mr Bruce MacPhail, managing director, between them bought shares worth £1.5m in the company yesterday after announcing results for 1991. Lord Sterling said this was a mark of confidence in the group's future.

Group turnover was slightly lower at £4.9m (£5.04m) and operating profits were £366.6m, down from £388.2m.

Despite the 26.04m rights issue launched in August last year the interest charge rose to £125.4m (£123.4m). Mr MacPhail said the rights money had the use of the rights money for only three months.

Pre-tax profits were £217.4m

(£261.3m). This showed an improvement in the second half after interim pre-tax profits fell from £132.1m to £73.1m, but Lord Sterling said this was largely a seasonal bias towards the second half rather than any signs of recovery.

Earnings per share fell 23 per cent to 31p (40.4p adjusted for the rights) but the dividend is maintained, as promised with the rights issue, at 30.5p. Lord Sterling said the dividend policy was based on the group's medium and long-term prospects, not the short term.

The divisional break down showed a fall in operating profits from the service industries activities to £111.6m (£116.7m), but passenger shipping rose 14 per cent to £149.6m, excluding a £20.8m exceptional charge reflecting the effect on

**Prudential advances by 9%**By Norma Cohen,  
Investments Correspondent

**PRUDENTIAL** Corporation, life insurance company, yesterday reported 1991 pre-tax profits of £26.7m up 9 per cent, on the comparable £24.4m in spite of continuing losses in its general insurance business.

The company raised its dividend by 7 per cent to 11p per share.

Prudential also announced it would no longer sell its commercial lines general insurance through brokers, a move which resulted in a £23m extra charge.

Losses in general insurance slowed somewhat to £1.9m from £1.85m in 1990, although within the broker sector, they rose sharply to £7m from £4.5m in 1990.

However, general insurance sold through the home services division, the sales network which distributes Prudential's

life, pensions and savings products, broke even. This reflected tighter underwriting standards which caused a 9 per cent drop in policies written and an average 20 per cent increase in premiums.

Profits from the sale of traditional long-term business rose by 5 per cent to £38.5m, helped by sales of single-premium with-profits bonds, under the brand name of Prudential Bonds.

Mr Mick Newmarch, chief executive, said that since last May, the company had sold more than £500m of these bonds and sales agents were at present selling some £30m a week.

Advertising for the product, sold in similar form by several large life insurers, is now the subject of a review by Lautro, the self-regulatory body for the industry. Some companies may have to make refunds to customers who were misled about

the products.

Mr Newmarch believed Prudential's advertising was "a paragon of clarity" and clearly warned prospective customers about the risks.

Meanwhile, Mercantile and General Prudential's reinsurance subsidiary, produced a small trading profit which masked a significant improvement in the underlying performance on the life side.

Nearly half of the £23m trading losses on the general reinsurance business were due to prior years' charges, said Mr Newmarch.

He said Prudential expected to be able to raise reinsurance premiums this year due to declining capacity in that market.

Mr Newmarch, together with Mr John Huckle, finance director, and Mr Dermot McNulty, chief operating officer who is now appointed a director, will form the executive committee of the board. Mr Gummer will relinquish the chief executive post in due course while remaining

executive chairman.

The City was forewarned of likely losses by Mr Gummer last December, when

## COMPANY NEWS: UK

## Cost control behind 6% improvement at Halifax

By David Barchard

**PRE-TAX PROFITS** at Halifax Building Society, the largest UK mortgage lender, rose by 6 per cent in the year to January 31 1992 despite the recession. The improvement was achieved largely by tight control of costs.

Profits after provisions were £223m, up from £208m.

Provisions against bad loans soared from £0.7m to £25m, of which likely losses on house purchase were £19m (£55m). The society gave no details of the number of homes it took into repossessions beyond saying that they were like with the rest of the industry, implying a likely total of about 10,000.

Mr Jim Birrell, chief executive, said that early in 1991, the society had decided to cut its cost base and lend at reduced

levels in response to the problems of the mortgage market.

The society's mortgage business contracted during the year, with net lending falling from £3.82bn to £3.82bn, a decline of 26 per cent. The number of loans made in the year was down from 211,000 to 188,000.

Its share of the UK mortgage market declined from 14 per cent to 14 per cent.

The society's total lending book grew from £44.8bn to £48.5bn.

Retail savings had a good year with a net inflow of £4.8bn as a result the society paid back about £400m of wholesale funding.

The cost-income ratio for the Halifax Group dropped from 48.5 per cent to 43.6 per cent, the lowest in over a decade. The cost-income ratio for Halifax's core building society

operations dropped to 38 per cent - well below the industry average.

Mr Birrell said Halifax was pleased to have achieved the reduction without cutting either staff or capital.

Operating losses on Halifax Estate Agencies were down from £18.5m to £6.5m. Halifax Visa Card, a joint venture with Bank of Scotland.

However, one sting in the tail of the results is that they are probably the last in which the society's total asset size is greater than that of Abbey National, its faster-growing rival.

Halifax's total assets of £58.7bn (£54.1bn) are now only a whisker ahead of Abbey National's £57.4bn. On previous form, Abbey National is now certain to overtake Halifax this year.

### Asda Property sale raises £38m cash

Asda Property Holdings has sold a parcel of residential properties in the south of England to the Bradford Property Trust, for £28m cash.

The group will hold the remainder of its residential portfolio as trading stock and concentrate on its core activities in the commercial property sector.

Asda Property Holdings is a publicly quoted company and is separate from the Asda grocery chain.

### EBC down 42%

A 42 per cent fall in pre-tax profits from £2.51m to £2.04m was announced by EBC Group for the year to December 31.

A recommended unchanged final dividend of 4.5p maintains the total at 8p. Earnings per share dropped from 18.96p to 12.17p.

Turnover was £60m (£25.2m).

### Losses deepen to £6.5m at Hambro Countrywide

By David Barchard

#### LOSSES AT HAMBRO COUNTRYWIDE

historic lows. This will undoubtedly affect our results for the first month or two of 1992."

During the year Hambro Countrywide increased its branch network to 487 with the purchase of the 22 branches of the Cheltenham & Gloucester estate agency.

The estate agencies sold more mortgages - 16,538 against 15,128 the previous year - and more life assurance policies, with 19,685 against 18,832.

House sales also increased, to 40,407, 7.8 per cent more than in 1990. However, the average value of each house sold dropped by 5 or 6 per cent.

Nonetheless, he added: "December 1991 was the best month on record for most of our estate agency business and we entered the new year with the level of new business at long term care assurance.

#### NEWS DIGEST

### Barr & Wallace at £4.3m

AMID difficult trading conditions, Barr & Wallace Arnold, the motor and fuel distributor and leisure group, maintained second half profits at £2.2m to finish 1991 some 4.5 per cent lower at £4.31m, against £4.51m.

Mr Malcolm Barr, chairman, described the result as satisfactory, given the effects of the recession on the motor division, which comprises about half the group.

Motor profits on continuing businesses fell 20 per cent to £1.99m (£2.49m), but new car sales dropped by only 12.8 per cent against a national average of 20.7 per cent. Leisure and holidays achieved a slightly better 33.7m (£3.63m) reflecting strong demand for inclusive UK holidays which offset the Gulf war effect. Fuel distribution fell to £30.00m (£48.00m).

Turnover dropped from £238.3m to £229.5m. Earnings per share slipped to 20.7p (22.8p), but the dividend for the year is raised to 10p (9.75p) with a recommended final of 7p.

Borrowings were reduced from £14.8m to £9.1m and quality of earnings improved by disposing of four loss-making businesses. Gearing was cut to 33.4 per cent (56.3 per cent).

Aran Energy shows decline to £15,000

Aran Energy, the Dublin-based oil and gas exploration company, turned in sharply reduced pre-tax profits for 1991, down from £121,000 (£113,000) to £15,000.

Turnover was slightly ahead at £128.9m (£129.1m).

The company has now arranged a £197.5m credit facility to finance its activities until production is on stream.

Losses per share were 0.14p (earnings of 0.09p).

### Sharp fall to £1.1m at Mallett

Mallett, the London antique dealer in which House of Fraser holds a 29.9 per cent interest, suffered a sharp fall in pre-tax profits from £3.68m to £1.12m in 1991. Turnover dived 42 per cent to £8.39m, against £14.6m.

Mr Rex Cooper, chairman, said the art market was suffering its worst reversal since the Second World War and a deepening of the recession, together with the increased overheads of the new building at 141 New Bond Street, had hit sales and margins.

Profits this time included an exceptional credit of £60,000.

**SUNSET + VINE IMPROVES 48%**

Sunset + Vine, the television programming and services group, returned to the growth track with a 48 per cent expansion in interim profits.

On turnover ahead some 31 per cent to £2.45m, the pre-tax line for the six months to end-December rose to £36.3m (£24.6m).

Mr Colin Frewin, chief executive, attributed the performance to efforts made to "expand the breadth of our programme concepts". A number of projects were at the final commissioning stage, he added.

The interim dividend is maintained at 1.5p, payable from earnings of 4.6p (3p) per share.

**NORTHERN BOOST FOR CUSSINS PROPERTY**

A strong northern householding performance helped Cussins Property Group cut annual losses from £4.0m to £3.65m. The company said that prospects had improved following the "painful mea-

### ADT falls 44% in line with City forecasts

By Richard Gourlay

**ADT**, the Bermuda-based security and car auction company, yesterday reported a 44 per cent fall in pre-tax profits for 1991, broadly in line with market expectations.

Pre-tax profits fell to \$137m (£75m) against \$244m on sales up 9 per cent at \$1.25bn. Earnings per share fell from \$1.93 to \$1.04.

The company repeated its statement that it would not pay an ordinary dividend until the 1992 results at the earliest in line with the policy of reducing debt.

Mr Michael Ashcroft, chairman, forecast that earnings per share would increase in 1992. "Not many UK companies would go out on a limb and say that," he said.

Regarding ADT's convertible preference shares which fall due in 1994, Mr Ashcroft said: "The last quarter of 1994 is two and a half years away, we do not see it as a problem."

The pre-tax figure was again boosted by profits from foreign exchange gains of \$20m, down from last year's \$27m. The gain from long term investments fell from \$22.7m to \$11.6m, including losses on the sale of stakes in Christie's International and Qinetique.

The figures included a \$7.9m charge above the line, most of which was due to interest as debt rose as the group crystallised losses on associate investments.

Debt finished the year at \$1.04bn, down from \$1.1bn, but Mr Ashcroft said that taking away the value of quoted assets from the value of liquid assets, gearing at the year-end would be about 100 per cent on shareholders' equity of \$600m.

House sales also increased, to 40,407, 7.8 per cent more than in 1990. However, the average value of each house sold dropped by 5 or 6 per cent.

During the year Hambro Countrywide entered the permanent health market with a disability income benefit plan and new products for its market share and controlling costs rather than shutting off offices.

Nonetheless, he added: "December 1991 was the best month on record for most of our estate agency business and we entered the new year with the level of new business at long term care assurance.

## STANDARD LIFE

HIGHLIGHTS FROM THE ANNUAL REPORT FOR THE YEAR ENDED 15.11.91

### THE GROUP

Standard Life operates in the United Kingdom, Canada and the Republic of Ireland. Over the year total assets under management increased from £19.3 billion to almost £25 billion spread as follows by country of operation:

COUNTRY	£ billion	Percentage
United Kingdom	19.8	80
Canada	4.3	17
Republic of Ireland	0.7	3
TOTAL:	24.8	100

### BONUSES

Investment returns over the year were sufficiently good to enable Standard Life to maintain, and in some cases increase, rates of terminal bonus for with profit policies of long duration, although reductions were again necessary at shorter durations.

Sterling's entry into the Exchange Rate Mechanism seems likely to lead to lower inflation, lower interest rates and consequently lower nominal investment returns than those experienced during the past decade.

For this reason, whilst maintaining reversionary bonus rates for 1991, the Company considered it prudent to reduce rates of interim reversionary bonus, and the equivalent bonus growth rates, on UK with profit policies.

If, as expected, inflation is lower in future, there is no reason to believe that the value in real terms of the proceeds of with profit policies will not be maintained. The Company remains committed to producing returns which will compare favourably with those offered by competing products in the future as they have consistently done in the past.

Reversionary bonus rates remain unchanged for with profit policies in Canada and the Republic of Ireland.

### NEW BUSINESS

In 1991 the Company again achieved record amounts of new business, with total new premiums worldwide exceeding £2 billion for the first time, of which £1.4 billion related to the United Kingdom.

Endowment mortgage business in the UK at last year's level showed encouraging results, despite the continued depression of the housing market.

Success was also achieved in the UK regular premium savings market with new premiums up by almost 90%. Single premium investment business was only marginally down on last year, despite the decision not to offer with profit bonds.

1991 was another particularly successful year for the Company's Canadian organisation with total premium income rising by 12% to nearly \$1.2 billion.

Unfavourable economic conditions and adverse investor sentiment led to an overall reduction in new business in the Republic of Ireland. The Company was however able to take full advantage of the expansion in the pensions market which was stimulated by the 1990 Pensions Act.

### JOINT VENTURE WITH THE HALIFAX BUILDING SOCIETY

The new joint venture company had a successful first year's operation. Future developments should ensure it builds up a significant presence in the unit trust and PEP market in the UK.

### SERVICE

Considerable improvement to service has again been achieved over the past year. Standard Life recognises, however, that it must continue to improve the quality of its service and to focus more on its customers' needs.

To provide a consistently high quality of service a substantial investment in staff training is required. During the year, the Company embarked on a significant new programme, leading to the construction of more comprehensive training plans with encouragement for managers to study for professional qualifications in business management.

### INVESTMENT

Most of the world's economies have suffered from the effects of recession in the past year. However, financial markets, anticipating the decline in interest rates and inflation and looking ahead to economic recovery in 1992, have recovered strongly from the depressed levels at the end of 1990. Standard Life's investment performance was very good partly as a result of all funds being fully invested throughout the year.

Unlike the financial markets, the property market did not recover in 1991. The Company believes, however, that the lower prices now prevailing make property an attractive investment over the medium to long term.

In keeping with the Company's general policy, investment on behalf of its with profit policyholders was principally in equities and property.

### Standard Life

WE DON'T FOLLOW STANDARDS. WE SET THEM.

IMRO

STANDARD LIFE ASSURANCE COMPANY IS A MUTUAL COMPANY REGISTERED IN SCOTLAND NO. 24 WITH HEAD OFFICE AT 3 GEORGE STREET, EDINBURGH EH2 2AS. THE STANDARD LIFE MANAGEMENT GROUP ALSO HOLDS STANDARD LIFE INVESTMENT AND STANDARD LIFE PERSONAL FUNDS LIMITED.

Luttre



## FINANCIAL TIMES SURVEY

**Page 2:** Labour's secretary in waiting; the drawbacks of tourism; farms; property

# NORTH WALES

Wednesday March 25 1992

**The recession in North Wales has intensified in recent months. But there are bright spots amid the gloom, such as the impending completion of the A55 coastal expressway which will strengthen the area's attractiveness to outside investors, writes Anthony Moreton**

## Depression bites deep

TWO months ago Austin Taylor Communications, a manufacturer of telecommunications equipment employing 145 people in Bethesda, Snowdonia, was rescued from almost certain closure when Communications Systems of the US bought the Welsh company.

The decline and rescue of Austin Taylor was a microcosm of the highs and lows which face the economy of north Wales. Like the rest of the UK, north Wales is now deeply depressed. Hotpoint and Brother are just two of several companies that have had to lay off workers. Hotpoint has also given its 1,500 employees at Llandudno Junction and Bodwelldydd paid holidays as it seeks to run down large stocks.

"The recession did not really arrive in north Wales until the end of last year," says Mr Huw Thomas, chief executive of Gwynedd county council, "but now it is here with a vengeance."

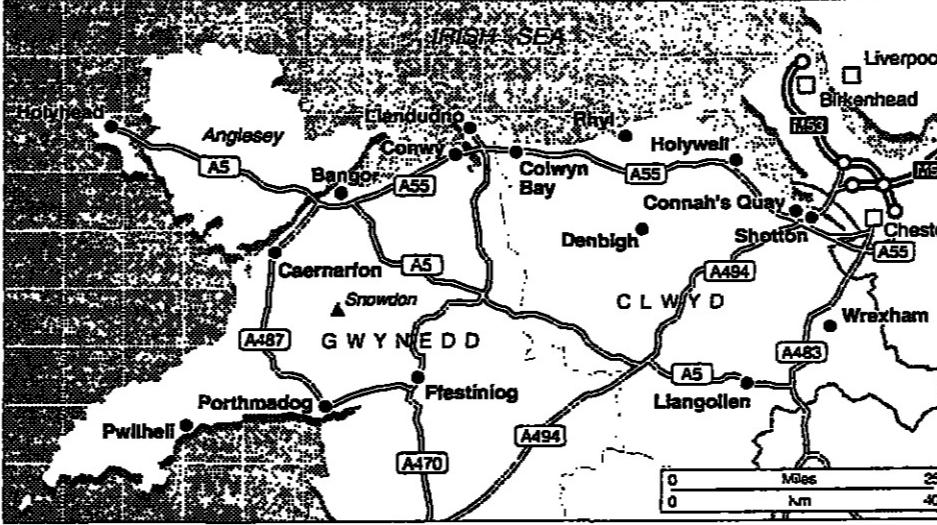
Mr Thomas's timing is probably an optimistic reading of events. Further east, in Clwyd, the recession arrived considerably earlier: in the past 18 months unemployment has jumped from 5.8 per cent to

over 10 per cent. In Gwynedd it has also been rising steadily in the past 12 months: from January 1991 it went up by almost a quarter to 12.200.

Nevertheless, north Wales, as Austin Taylor has shown, can still boast success stories. The new American owners intend to use Austin Taylor not just as a base to supply the British market, but also as a point from which to attack the whole of Europe.

They will have fellow countrymen not far away. Euro DPC, the European arm of Diagnostic Products Corporation, of Los Angeles, is to move its British centre for the production of diagnostic kits from Witney, in Oxfordshire, to Llanberis, this summer, employing 80 at first, but 300 eventually.

The importance of Austin Taylor and Euro DPC is that they have shown it is possible to trade in a largely rural area and also bring high-income employees to a part of the country which has traditionally been around the bottom of most pay leagues. A third of Euro DPC's employees are graduates on salaries not often seen in north Wales in concentrated numbers.



Part of the new A 55 expressway at Penmaenmawr: driving ever westwards along the coast

Euro DPC - has already started to attract investment.

A business park at Bangor, another to be built at St Asaph, motorway service stations, and hotels by Forte and Rank, are springing up along its length.

With the opening of the Conwy tunnel by the Queen last October, a notorious bottleneck has been removed - an hour to negotiate the river and get

around Henry III's magnificent castle was not uncommon at peak times - offering the prospect of more visitors.

Caernarfon, with its equally magnificent castle and history, is to be given a long-needed face-lift and other centres such as Porthmadog, Betws-y-Coed, and even Harlech hope to benefit from a combination of more businesses and more visitors.

The main concern now, though, is to ensure that the ever-present conflict between the needs of the environment and of the economy does not lead to another one destroying the other.

In Snowdonia, north Wales has one of the most magnificent areas of natural beauty in Britain, a home to walkers, climbers, lonely farms, peace

and solitude. Enormous pressures already exist on Snowdon itself, the sort of pressures that are threatening to destroy the Lake District in Cumbria. Snowdon can barely handle more visitors without its very nature being eroded.

Tourism cannot simply be turned off, like a tap, however. It contributes far too much to the economy generally. But if more industry arrives as a result of the opening of the expressway there is a potential danger that the area will simply not be able to cope with the newcomers.

Or top of these economic pressures this part of north Wales faces a further danger.

It is the last real bastion of the Welsh language. Most people in Gwynedd not only speak Welsh but also use it all day everyday language, fewer do so in Clwyd but the number there

is not inconsiderable. Monoglot immigrants not only put pressure on housing, forcing prices far beyond what lowly-paid locals can afford, but threaten to undermine the culture not just of the area but also of the wider Wales.

These fears have led extremists among the nationalists to pursue a vendetta against incomers - and not solely English newcomers - by burning their holiday homes. Some 200 have been destroyed over the last two decades and the ability of the extremists to continue with acts of arson have been considerably aided by the inability of the police to bring charges against anyone.

Few Welshmen publicly defend the burnings. While they continue those concerned with the economic health of the area will have an even harder job convincing business of the attractions of the area.

The issue of jobs versus the

environment is also surfacing further east between Prestatyn and Holywell where Hamilton Brothers Oil and Gas wants to build a gas-oil terminal next to the Point of Ayr colliery, the only one left in north Wales. National Power also has plans for a 120m gas-fired power station.

The project, which is to go to public inquiry, would not generate a large number of jobs,

perhaps 50 in the terminal and

50 in the power station, with

another 200 in associated industries, but Clwyd's Mr Roberts says "it would help to bring in new industry to the area and give the economy a boost".

North Wales has been remarkably successful in attracting new industries, as the old staples of farming, steel, slate and tourism have taken heavy knocks. Medicare, optoelectronics, motor components, electronics and financial services have all found a home in Clwyd.

In Gwynedd telecommunications and television have grown strongly; Caernarfon and the surrounding area have become one of the most important centres in Britain outside London for television production, and the county is about to launch a drive to attract more production companies to use its unrivalled scenery for shooting films.

The area already has a strong arts base, with Oriel Eryri, an outstation of the National Museum of Wales, in Snowdonia, and Llangollen, home of the world-famous folk festival, in Clwyd. This is being complemented by new theatre building; one in Llandudno seating up to 1,500 that could act as north Wales's home for the equally world-famous Welsh National Opera Company and a permanent setting, incorporating a theatre and conference facilities, on the Llangollen site.

There remain gaps. "The most important is to upgrade skills," according to Ms Enid Rowlands, chief executive of Targed, the training and enterprise council in Gwynedd. "We have the people, we have the motivation, we have the initiative, but we must improve our skills."

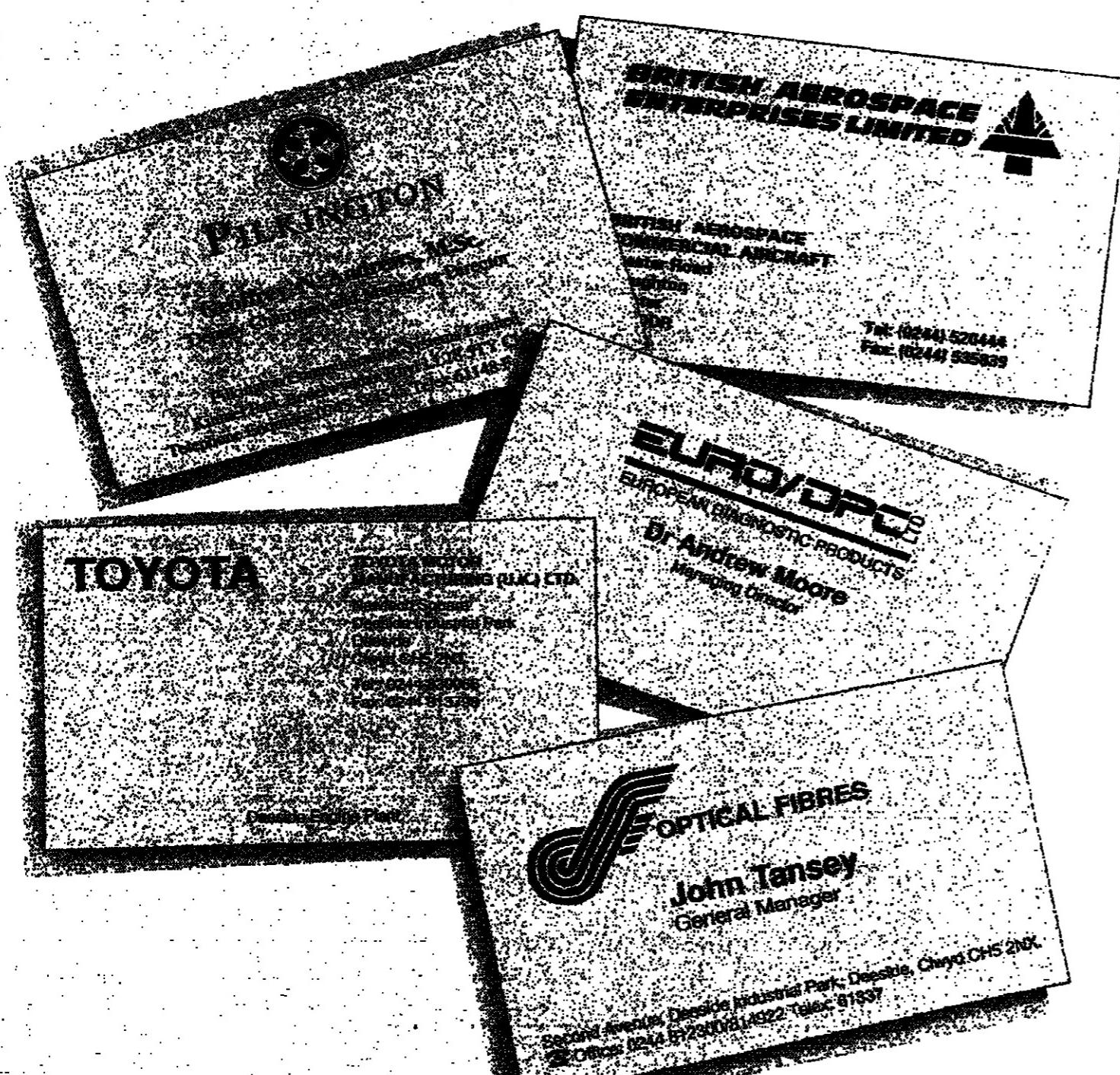
That initiative is exemplified by Clwyd which last Saturday led a team of council officials and local businessmen to a technology-transfer conference in Bratislava, Czechoslovakia.

"We have had a man in Russia

several times in the past year," says Mr Roberts, "and now we want to see what we can do in Czechoslovakia. If inward investment is harder to get than perhaps we can get into some form of joint ventures in eastern Europe."

It's the sort of approach that does not admit of defeat.

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## PROFILE: shadow Welsh secretary Barry Jones

**It's now or never**

**I**N two weeks, Barry Jones could be sitting in Gwydyr House, with its views down London's Whitehall towards the centrepiece, as secretary of state for Wales.

If it were left to votes within Wales alone, the post would be his for the asking. His constituency, Alyn and Deeside, returns him to the House of Commons with a comfortable, though not by Welsh standards large majority, and at the last election Labour scooped most of the rest of the 38 Welsh seats.

But Mr Jones's future will not be decided in Wales alone. And as he canvasses his constituency and lends support as shadow spokesman on Wales to his colleagues around the rest of the country, he must wonder whether the crown is going to slip once more from his grasp, possibly for the last time.

For nine years, ever since he was elected to the shadow cabinet, he has been Welsh secretary-in-waiting. He has watched Mr Nicholas Edwards, now Lord Crichton, and two English implants, Mr Peter Walker and Mr David Hunt, sit in the office that is so near his grasp.

Indeed, for most of his 22 years in parliament he has sat on one or other of the two front benches. Within two years of reaching Westminster, as MP for the then East Flint, he became parliamentary private secretary to Denis Healey. Two years on, in 1974, he was actually in Gwydyr House where he spent five years as parliamentary secretary to John Morris, Welsh secretary in the last Labour government. Although in opposition after 1979 he remained on the front-

bench, first as an employment spokesman during the early years of the Thatcher government and then as senior Welsh spokesman, the disarray that blighted the Labour party has since kept the door to Gwydyr House, and the Welsh Office in Cardiff, firmly closed in his face.

He would be less than human if he did not think 13 years of waiting for the big prize, a seat around the long table in No 10 Downing Street, was enough. Mr Jones was born and brought up in Flintshire, where his father worked in the local steelworks before becoming a full-time agent in Bexleyheath. There he got to know an up-and-coming young man called Ted Heath. Mr Heath was to remember Jones senior years later when, as prime minister, Barry Jones led a delegation to No 10 Downing St and was courteously greeted by a man not noted for treating juniors with grace.

For Barry Jones the links with Clwyd have never been cut, and he continues to keep his main base in the constituency. He went to school in Hawarden, not far from Gladstone's home, and then on to college in Bangor, before returning to teaching near home. After one abortive attempt at getting to Westminster, across the border at Northwich in 1966, he succeeded former Welsh Office minister, Eirene White, in East Flint.

The apprenticeship to Mr Healey points to his political philosophy. He is a pragmatist, a doer rather than a thinker. "I see my role as managing change," he says. "We have to make society work properly

**Rural Wales is in steady decline, writes Anthony Moreton**

**Green, lovely and poor**

FROM the restaurant at the Portmeirion hotel in the world-famous Italianate village created by Sir Clough Williams-Ellis, the world could not look a finer place. The gentle hills, the small cottages, the wide river estuary, and verdant farm land proclaim a prosperity that is all-too-clearly missing the closer one gets to actuality.

Rural north Wales, away from the tourist spots and the industrial areas of Clwyd, is green and beautiful and a repository of values that probably have gone for good in much of the rest of Britain. But it is also a part of the country in which wages are as low as emigration is high, and in which the prosperity that has lifted so much of the rest of Wales over the past 20-30 years has passed by.

In Clwyd, despite the large number of big companies which have relocated, paying good wages, four people in every 10 earn less than the

Council of Europe's decency threshold, which was £163 a week in 1989. In that year, one worker in every five earned less than £120 a week.

It is not the area's remoteness from urban centres of wealth, nor is it the lack of good roads that might attract inward investment. The low wages have meant money cannot be ploughed back into enhancing investment. The area also suffers from a lack of job skills, especially in those sectors that are eminently suited to the countryside.

Above all, north Wales is suffering from a dangerous downturn in farming, one of its important occupations, and there is serious concern about the changes that might come out of Brussels following any review of the common agricultural policy. The hill farmers, many still hit by the consequences of Chernobyl, which has meant their produce cannot be marketed, face changes in their whole way of life.

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To inject new economic vigour and hope into the area both the Welsh Development Agency and the Development Board for Rural Wales have been working in conjunction with the local authorities to strengthen the economic base. They have been assisted by the government which has put increased resources into a rural initiative.

Mr David Hunt, the Welsh secretary, sees the rural project as a vital part of the government's commitment to the economic life of Wales. He has made £25m available this year to develop a rural programme and has promised to boost that spending to £22.5m in the 12 months starting April 1. For Mr Hunt the rural initiative is what the valleys programme for industrial south Wales was for his predecessor, Mr Peter Walker.

"One of our main problems," says Mr Alan Daniel, executive director of the Welsh Development Agency, "is to bring prosperity to the small town and its surrounding areas the further west you go. It is much more difficult to interest potential investors in places such as Bethesda, Penygroes or Llanrwst in Gwynedd than in Denbigh, further east in Clwyd."

The WDA has drawn up a rural prosperity programme which has identified 11 action-plan areas. The strategy is to get local communities to take the initiative in spelling out their own needs and then suggest ways in which these should be met.

Such plans depend for their success on leadership within the designated communities and the WDA will be seeking to encourage the private sector to put up more; a traffic management scheme has been introduced.

"If we can do that for Denbigh then there is no reason why we cannot also do it for places like Bethesda," Mr Daniel says. There is also need for income levels to be raised and Coed Cymru set up by the Environment and the Countryside Commission and assisted by the WDA, is endeavouring to turn one of the area's natural products, timber, into a more profitable end-product.



Barry Jones: nine year wait for the elusive crown

but probably a change of emphasis rather than direction.

The big difference between the parties lies in the larger matter of constitutional reform. Labour in Wales is being swept along on the tide of Scottish nationalism, especially that advocated by the Scottish Labour members. That demand for reform has infected many of Mr Jones's Welsh colleagues, some of whom want to go faster along the road to an assembly than he would prefer.

Labour has promised an assembly during its first parliament, though not necessarily at the same time as the Scots get theirs. To achieve that Mr Jones would have to work hard because little real thought has been given by the party to just what an assembly would mean or involve.

If Mr Jones passes through that door in Whitehall after election day and gets the question of an assembly right, however, he will in the fullness of time be able to look back of the 20th century and tell himself that his contribution to Wales was as great as that of any of his predecessors in Gwydyr House.

Anthony Moreton

**Anthony Moreton finds attitudes to tourists are ambivalent**

**Money is not everything**

**E**ARLIER this month the actor, Anthony Hopkins, appealed to business for help to save Snowdonia. Without further aid, he said the landscape would be "scarred beyond repair".

The National Trust already has a £2m appeal to reverse the damage done to one of Britain's most beautiful national parks. Farmland, hedgerows, dry stone walls and woodland have all been lost as a result of increasing economic and social pressures on the area.

The threat to Snowdonia, where some footpaths have become as popular and well-worn as major main roads in Gwynedd is likely to become even more acute as the improvements to the A55 expressway across the top of north Wales make it easier to get into the national park.

There is a very real danger now that visitors could endanger Snowdon itself, with the mountain going the way of so much of the Lake District in Cumbria, which is being slowly destroyed in the summer months by the sheer weight of visitors, their cars and their coaches.

The threat is not new. North Wales has for long been one of the major holidaymaking areas in Britain. Although up-to-date figures are difficult to obtain, it is thought tourism brought in around £430m in 1988-90, a figure that probably rose to around £500m last year, sustaining around 35,000 jobs.

Without the earning power generated by holidaymakers, north Wales would be immeasurably worse off. Farming is already under severe threat, small rural industries are disappearing, incoming industry is difficult to obtain and, in any case, rarely replaces what has disappeared. Tourism is, therefore, important. What it must not do is destroy what it seeks to enhance.

Tourism is, of course, a



Bodysgallen Hall hotel, Llandudno: high class newcomer

single entity. The holidaymakers who pour into the caravans and self-catering flats in Colwyn Bay, Rhyl, and Abersole probably do not venture in large numbers up the mountain.

Probably two-thirds of the 15m-or-so day visitors who flood into Clwyd and Gwynedd do head for Snowdon. Between Abergwynd and its falls, the rock-climbing centres, Bodnant's gardens, dry stone walls and woodland have all been lost as a result of increasing economic and social pressures on the area.

Care needs to be taken, therefore, to ensure that too great a pressure is not put on any one centre at any one time. The Wales Tourist Board and the local tourist bodies are aware of the need to spread the load by lengthening the season and investing in specific attractions. But if they are to succeed, still more needs to be invested.

Progress has certainly been made. Rhyl, which for years slumbered and gently slid downhill, is seeking to reverse the decline. It now has an attractive all-weather Sun Centre and is building a large theatre next to it. A major investment in sea-life centre will open this summer. Skylon Tower was brought down from the Glasgow garden festival, and a Canadian company, Forrester, is undertaking an £8m scheme on the front.

The need to get income on a rising trend in real terms is emphasised by Mr Dewi Davies of the Wales Tourist Board. "Many people underestimate how important tourism is to us," he says. "It probably accounts for between 8 and 10 per cent of our gross domestic product.

That is at least the equal of, and probably rather higher than, that of Greece or Austria, long thought to be among the most important centres of tourism in Europe. In Austria tourism accounts for about 8 per cent of GDP and in Greece the figure is around 6 per cent. Tourism in north Wales is, therefore, just as vital to the economy as in these other countries."

If a balance is to be achieved between protection of the environment and sustaining the improvements, north Wales has suffered. Last year, early bookings were severely affected by the Gulf War, and although trade picked up well after mid-year, 1991 was probably no better than average. This year's outlook is for little change.

The need to get income on a rising trend in real terms is emphasised by Mr Dewi Davies of the Wales Tourist Board. "Many people underestimate how important tourism is to us," he says. "It probably accounts for between 8 and 10 per cent of our gross domestic product.

Sailors, walkers, golfers, riders, those just wanting to laze away a couple of days, all bring valuable extra spending. They need to be encouraged because they frequent other than the honeypot centres.

The mass market, though, needs to be very carefully managed if it is not seriously to undermine the long-term viability and vitality of the economy of north Wales.

**COMMERCIAL PROPERTY****In intensive care**

**I**F IT were not for the local authorities and the Welsh Development Agency the property scene in north Wales would, with one exception, look sick. Developers have shied away from the area with the result that most new ideas came from the public sector.

The one exception has been the Redrow group, a fast-expanding UK-wide company, which has its headquarters on the St David's business park at Ewloe, where it built itself, and where it also opened a year ago the only four-star hotel in north Wales.

Redrow, with a £100m-plus turnover a year and building operations throughout the UK, has already attracted prime names to its business park. Barclays Bank, Allied Dunbar, Bank of Wales and Scottish Amicable have all moved to the site.

Now the company is expanding nearby at Northop Hall, putting up a European headquarters for Kimberly-Clark.

"We have been working on this approach for the last five years, and both the European programme and the government initiative fit in with our philosophy and with what we have actually been doing."

Some progress has been made. Take Denbigh, a dozen miles south of the north Wales centre. There was the subject of any number of independent studies concerning local matters such as the closure of its mental hospital and the future of tourism. These have now all been brought together in one action plan which has linked, for instance, traffic needs, the environment, and business opportunities.

"We aim to attract other international companies to the site," says Mr Jeremy Williams, Redrow's commercial development director.

"The importance of this development," says Mr Glynn Pittendreigh, the WDA's property manager for north Wales, "is that it is in an end of the market we are hoping to develop strongly. The need is to go upmarket and provide space for slightly different users, the sort of people who have already arrived at St David's or our own development outside Bangor, Parc Menai."

The sort of user Mr Pittendreigh has in mind is Pearl Assurance or Targed, the north Wales training and enterprise council, which are due to be based at the new site.

The other growth area is Wrexham, where the technology park is benefiting from its proximity to Chester, a town that has probably reached the limits of its ability to absorb newcomers, and Deeside. A number of service companies have found their way across the border into Wrexham and the town is aiming to meet demand not just from financial services companies but also to develop medical links.

Parc Menai, which is being developed in conjunction with Gwynedd County Council and Arfon borough council, is the agency's flagship at the moment.

A larger business park, covering 150 acres and being developed in conjunction with Clwyd County Council and Rhuddlan borough council, is the agency's flagships at the moment.

None of them will support large-scale investment at Llangollen a three-storey mill has been refurbished as being suitable for offices and craft workshops, a small business park is about to be started at Rhuddlan and a marina with associated small indus-

tries is being developed at Pwllheli. A private developer has put up nursery units at Ruthin.

The aim of the WDA is to involve as many outsiders as possible in joint ventures as it can. This approach, highly successful in south Wales, can help overcome the low returns obtainable.

Private-sector developers are more noticeable by their absence, though one or two locally-based companies, such as Macbryde, in Colwyn Bay and Watkin Jones & Sons in Bangor, have prospered supplying tailor-made developments for clients, and are now expanding outside their traditional areas. There has been little rental growth on small

units, and with the private developer having to go for long leases it is left to the public sector to offer the shorter leases that sometimes attract companies thinking of relocating.

Parc Menai has been able to let at rates of around £10 a sq ft, but elsewhere about £4 is more normal for an office and between £3 and £4 for factories.

"For a developer," says Mr Pittendreigh, "this is a good time to be in the market."

"Prices are low, and when the upturn in the economy comes there will be considerable interest in the area. It could not be a better time to get into property."

Anthony Moreton

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## NORTH WALES 3

All-Welsh television station spreads its wings

**A rare survivor**

THE biggest independent television production facility outside London is based not in one of Britain's main regional centres but in a small north Wales town of Caernarfon. Its working language is not English, the lingua franca of the media world, but Welsh.

Barcud was founded 10 years ago by a group of independent producers to provide programmes and facilities for Welsh Fourth Channel SAC, and has grown to employ 60 people based in a modern factory unit equipped with the latest in television editing, studio and outside broadcast technology.

Apart from producing a range of light entertainment and other programmes, Barcud also makes its facilities available to other Welsh-based companies serving SAC, and to television companies elsewhere in the UK and abroad. CBS of the US, Yorkshire Television and Channel 10 Australia are numbered among its clients.

Barcud (pronounced ba'r khead) is the Welsh name of the rare Red Kite found only in mid-Wales. It is a symbol of the growing use of Welsh in business situations. Though spoken at the last published count by around 500,000 people, Welsh has suffered from the decline in industries, such as mining and quarrying in north and south Wales, in which it was once the language of work.

At Barcud the policy of using Welsh across all the company's range of activities flowed naturally from its work with Welsh-speaking clients. Menter a Busnes, based in Aberystwyth and backed by a number of public and private sector bodies, aims to encourage Welsh-speakers to become more involved in business by encouraging them to invest in their own or simply enter the business world.

"We aim to get more Welsh speakers to the starting-point. Once they have reached this, a network of development agencies exists to offer support," its director Hywel Evans says.

The agency's activities so far have included television advertising, business awards, television and radio shows, business games, educational material for schools, careers guidance aimed at broadening the range of occupations which Welsh speakers enter, networking arrangements for Welsh-speaking businesses, and other forms of practical advice and assistance.

For those who take the plunge, more specific guidance and advice on how to attract funds is provided by a range of enterprise agencies, such as Antur Dwyryd (Venture Dwyryd) based in Pwllhendre-draeth, near Porthmadog in Gwynedd.

Antur Dwyryd has its origins in an inquiry set up by Nicholas Edwards, the then Welsh Secretary, to look into areas where entrepreneurial activity had become limited. In this part of south Gwynedd, a flourishing slate-mining industry

try, with a range of ancillary businesses serving it, had largely petered out, and the proportion of people working in manufacturing had fallen to only 12 per cent, half the rate for Wales as a whole.

The agency has, according to its director, Dafydd Wyn Jones, seen a transformation in attitudes since it began work four years ago. With a current income of around £60,000-£70,000 a year derived from the private sector (mainly ICI which used to employ 800 people locally making quarry explosives) and from UK public sector and EC sources, it has embarked on a series of initiatives aiming at building entrepreneurial awareness.

Roadshows are taken to outlying towns and villages, a news sheet detailing local business success stories is distributed to 10,000 households twice a year, and a total of 850-900 serious inquiries resulting in 90 new businesses have been dealt with. Roughly two thirds of inquiries have come from longstanding locals, and one third from the many newcomers who have settled in the area.

Yet, while new emphasis has been placed in recent years on stimulating indigenous growth, very many more jobs than are likely to be provided from this source will be needed if the employment aspirations of Welsh and non-Welsh speakers in the area are to be satisfied.

Otherwise, the young and active members of the population will inevitably be forced to move away to find work, resulting in a further rundown of rural communities, which will be left to the retired.

The county remains very much in the market for inward investment, therefore, which far from damaging the language, as some believe, is essential to its salvation.

With recession, and is now again around 10 per cent and climbing in the local travel to work area.

The future of the language is bound up with the prosperity of the region. Ours is a policy of expansion for Gwynedd not protectionism," he argues.

The urgency of winning new investment to supplement jobs won through stimulating local entrepreneurial activity has been emphasised by a downturn this year in the local economy.

Gwynedd rode out the recession relatively well until the end of last year but has since been hit by a number of plant closures, as companies retrench nearer their markets.

Unemployment has as a result begun to rise again.

Companies which have moved to the area have in general not found it hard to come to terms with its still predominantly Welsh nature or with the bilingual policies of the council and other public bodies in the area. How Thomas states.

Any initial apprehensions about moving into a bilingual community have tended to be quickly dispelled by subsequent experience, and for companies relocating from outside the UK such worries tend not to arise in the first place, perhaps because German, Japanese or American companies are more used to operating with the speakers of other languages.

As in relocations everywhere the most important consideration is to be responsive to the local community, he observes.

Huw Jones, managing director of Barcud, says: "The language is not just a means of communication, it is a way of life."

Rhys David checks the progress of urban regeneration across the area

## Old towns in search of a future

THE seaside towns of Rhosneigr, Shotton and Connah's Quay on the Welsh bank of the River Dee offer an illuminating glimpse of 1980s industrial Britain.

The economy of the area – population 35,000 – was shattered in the early part of the decade when steelmaking at Shotton was shut down with the loss of 8,000 jobs, still the biggest ever plant closure in Britain.

In the mid-1980s boom years, new jobs were quickly found. The 600 acre Deeside Industrial Park, built on land adjoining the steelworks, now provides employment for some 5,000 people.

Once on the short list for Nissan's plant which eventually went to Sunderland, it has since won the Toyota engine works, Iceland Frozen Foods, one of the few very Welsh companies in the FT UK Top 500, started there in 1979, and one of the biggest employers, Shoton Paper, has now spent £250m on its plant.

Yet, having fallen back from 19 per cent at the start to only 4.5 per cent in the late 1980s, unemployment has since risen with recession, and is now again around 10 per cent and climbing in the local travel to work area.

The area has many assets which will enable it to bounce back as before. It has large quantities of high quality industrial land reclaimed from the Dee estuary, it is close to the population centres of north west England, and has excellent road, rail, air and port communications. In good times, it acts as a release valve for pressure within the nearby Chester economy, taking in businesses forced to leapfrog over the city's green belt.

In town centres – Shotton, Connah's Quay, and, further inland, Buckley – also have severe weaknesses, however, as places to live or shop, as well as work, making it difficult for the area to capitalise on its natural advantages.

Shotton and Connah's Quay struggle and merge together along the heavily congested A548 and present a depressing, poor quality urban environment which has seen little modern quality investment.

With one or two exceptions, multiple retailers have been reluctant to move in, and service industries are seriously under-represented.

A similar problem exists at Buckley, a former brickmaking centre, where the somewhat non-descript town centre is both congested and lacking in car parking. Most of the income earned in the area is as a result spent outside, mainly in Chester.

Hopes that this situation can be changed rest with plans being set in motion in conjunction with the Welsh Development Agency, which was invited last year by the local council to advise the area on a comprehensive approach which could revitalise both the economy and the environment.

The WDA's answer, which has been successfully tried out in parts of south Wales, has been to borrow the joint venture approach from the private sector. "We are looking at a number of places in north Wales which share two characteristics.

They are all economically stressed but they all have strong potential," Mr David Farnsworth, executive director, development projects, at the WDA, pointed out.

In the rest of the 1990s, Mr Farnsworth points out, a policy based in the past, simply on seeking to attract new investment will not suffice. A quality dimension has to be added so that the lifestyle as well as the industrial benefits of relocating can be sold to potential investors.

This is what the WDA hopes can be achieved on Deeside and in other locations in Wales, including, in the north, the towns of Rhyl and Holyhead, both of which are also seen as having both potential and problems.

The joint venture approach, which was brought by Mr Farnsworth to the WDA from property and leisure group, Ladbrooke, where he previously worked, involves analysing with the local authority and other advisers the action needed to re-position the local economy so that it can take advantage of opportunities.

Once these have been decided, other bodies, such as prominent local companies and professional firms, are invited to join, and an agreement is drawn up.

Each party is expected to make a contribution whether in terms of resources, land or expertise, and a professional team, usually headed for the first year at least by a WDA officer, is set up to oversee the plan.

Essentially, whatever is decided upon has to make sense to the private sector, as the aim of the exercise is to rekindle its interest in the opportunities which will become available. When the objectives set for the joint venture in the town where unemployment currently stands at 18 per cent.

The largest centre in Anglesey, but still with a population of only 15,000, Holyhead has a poor urban environment with bleak housing, a small and congested town centre, and undistinguished warehouses, bars and other poor buildings lining the harbour road.

On Deeside, following a series of meetings with the local authorities outside partners are now being sought, and over a period of several years a total of roughly 25m will be committed by the agency, which it is hoped, will attract an even greater response from the private sector.

Though concrete proposals remain to be worked out, the scheme will involve efforts to concentrate and upgrade retail activities and to attract other new commercial opportunities to the town centres, accompanied by a range of environmental initiatives.

Road schemes due to take place during the next few years around both Connah's Quay and Shotton, and near Buckley, will also play a major part, taking traffic away from the town centres. Larger scale shopping facilities are also planned, for the Alyn and Deeside district as a whole, inland at Broughton, where a private developer is proposing a 250,000 sq ft retail scheme, incorporating 41 shops, and parking for 2,400 vehicles.

Further along the coast in the popular resort of Rhyl, the problems are those affecting most traditional British holiday towns, though the council made an early attempt to stave these off with the development of an all-weather wave pool.

complex, the Suncentre. In recognition that more needed to be done, however, a joint venture partnership was formed last year linking together the WDA, the Wales Tourist Board, the local authority and other interests. Its objective is to secure developments which will help to move the resort upmarket and thereby increase its income from visitors.

So far, investment has been mainly by the public sector in pedestrianisation and the provision of parking, and improved facilities for entertainment. Private sector investment is following, however, in the form of a £2.5m scheme by Sealife Centres on the main promenade, and several proposed new retail developments, including a 50,000sq ft Sainsbury store, for which a planning application has been submitted.

Hotel accommodation, too, has been upgraded. Over the next financial year some £7m of public money will be spent in West Rhyl on environmental improvement schemes, and on upgrading housing, tourist and other public facilities.

It is probably in Holyhead, however, that the area's urban renewal problems are at their most complex.

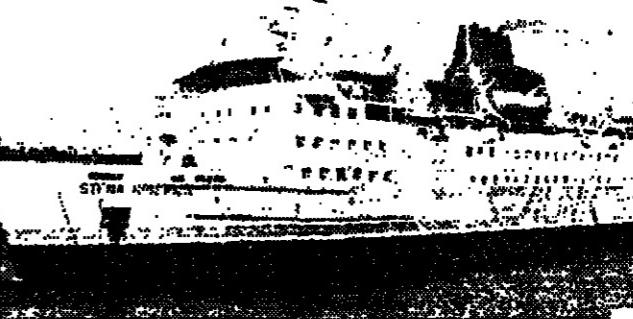
Stuck out on the northwestern tip of Wales, it is positioned as the nearest point in the centre of Britain to Ireland. The decline in passenger numbers using the port as a result of cheaper airline fares, competition from other ports for car and ro-ro traffic, British Rail's withdrawal last year of its Railfreight operation, and the purchase of Sealink by Stena Line, have all contributed, however, to a prolonged period of uncertainty in the town where unemployment currently stands at 18 per cent.

Thus, the various pieces in a new Holyhead jigsaw are starting to fall into place, which another joint venture set up last year by the WDA, has helped to arrange. ■

● Though detailed plans have not yet been made public, one proposal would see Sealink Stena creating new deep water berths to the east of its existing harbour facilities, and linking its existing port buildings lining the harbour road.

● Most excitingly, however, if the proposed re-siting of ferry services goes ahead, traffic heading to and from Sealink Stena and B & I vessels could be diverted away from the harbour road, and the town could develop down the hillside towards a revitalised marina in the old harbour.

If all these plans come to fruition, Holyhead could in the not too distant future be attracting visitors for its own sake and not just because of its position astride the route from Britain to Ireland.



Picture: Alan Harper

Barcud's outside broadcast vans: a growing force

Rhys David

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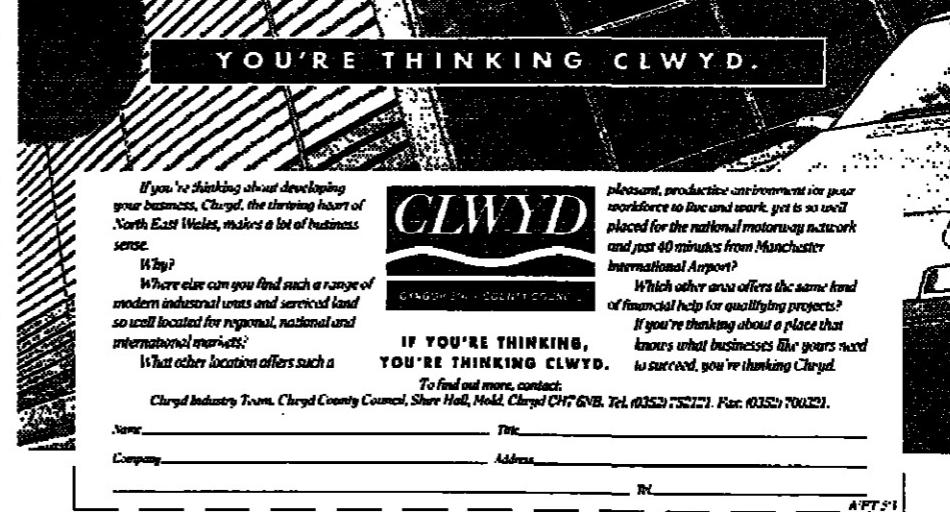
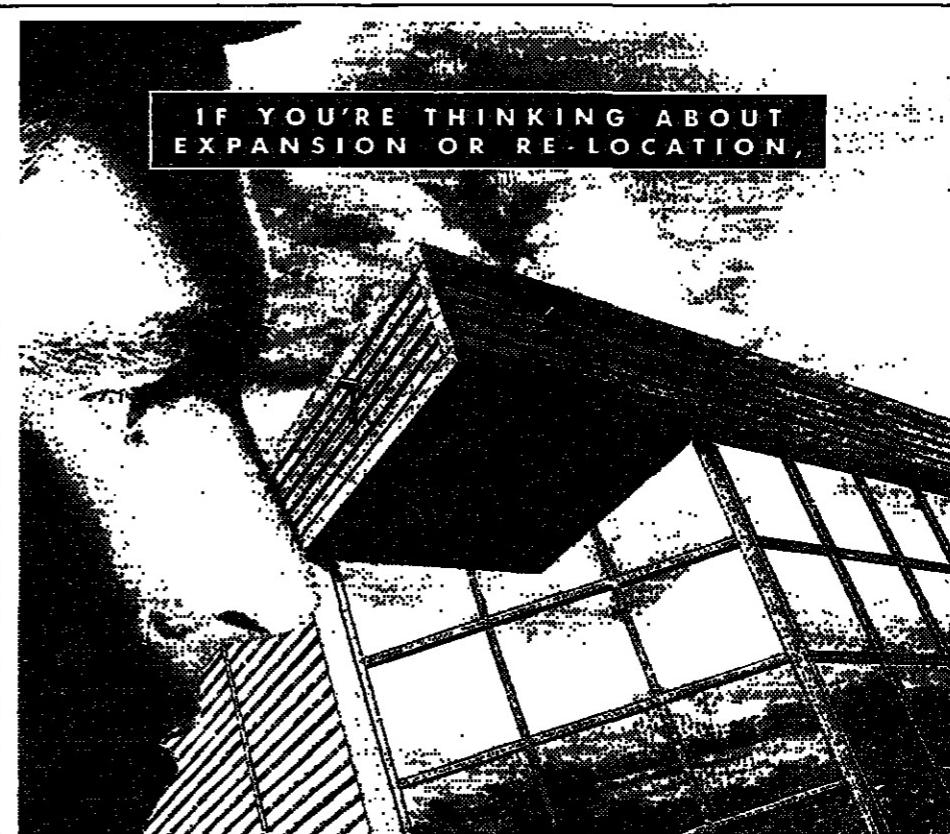
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APT 21

## COMMODITIES AND AGRICULTURE

## EC legislation planned on oil and gas licensing

By Andrew Hill in Brussels

THE EUROPEAN Commission is today set to approve draft legislation that would guarantee free and open competition between companies applying for oil and gas exploration and drilling licences in the European Community.

It is the first EC directive aimed directly at ensuring that oil producers enjoy the benefits of the single European market from January 1, 1993. Controversial measures to guarantee a free market in other energy sectors – electricity and gas – have already been approved by the commission.

Under the new directive, governments would be required to publish the criteria on which they grant licences to oil and gas companies and would be unable to discriminate against applicants – for example, on

grounds of nationality.

According to EC officials, some member states allow only their national natural resources companies to drill for oil and gas. Others attach unacceptable conditions on price and the location of production plants or insist applicants work with particular partners or supply specified customers.

The draft directive would not force national governments to accept the lowest bid for exploration and drilling contracts, and member states could continue to impose restrictions on the grounds of national security, or to prevent the depletion of natural resources. But they would have to eliminate other discriminatory conditions.

Britain, which controls licen-

sing in much of the North Sea oil and gas fields, will back the broad thrust of the proposal, which it believes will help open up new EC markets to its oil and gas producers. "We already operate a transparent and non-discriminatory regime in the North Sea," said one British official yesterday.

Meanwhile, controversial

proposals to build up Community oil stocks have been dropped from today's commission agenda. The plan – a brainchild of Mr Antonio Caros e Cunha, the EC energy commissioner – is still likely to come before the commission in the coming weeks and will increase many EC oil producers' costs.

The soyabean producers had until 1987 to go to the General Agreement on Tariffs and Trade with their complaint against oilseeds, but the annoyances had been building up for years. In 1982, US negoti-

## US soyabean growers' patience runs out

Producers say they will wait no longer for EC action on subsidies, writes Nancy Dunne

**O**UR NEIGHBOURS had a little dog that yapped all day until 8 o'clock at night," said Mr Ken Bader, a spokesman for the American Soybean Association. "It kinda annoyed us, but we didn't say anything. Then they got a Great Dane and the two dogs barked until 10 at night. When we complained they said 'Why didn't you ever say anything before?' It's the same with the EC and its oilseeds regime."

The soyabean producers had reacted until 1987 to go to the General Agreement on Tariffs and Trade with their complaint against oilseeds, but the annoyances had been building up for years. In 1982, US negoti-

ators had won them a zero rating (duty-free status) on soyabeans in the Kennedy Round, and for years they had made full use of the advantage. In 1970s there was a "little spike" in the European Community's subsidies programme. In the early 1980s there was a "tremendous spike" and then the subsidisation began "in spades", said Mr Bader.

"They kept telling them, they'd keep importing American beans, and we kept waiting for things to get better." Ultimately, the sector's sales fell by an estimated \$2.3bn a year.

US soyabean exports to the

EU fell from 9.97m tonnes in

1987-88 to 5.42m tonnes in

1990-91. Soyabean meal sales went from 3.09m tonnes in 1986-87 to 16.00m in 1990-91.

In December 1987, the USA filed a Section 301 Unfair Trade Petition in the Gatt, charging that the EC had "nullified and impaired" their duty-free commitment for soyabeans and soyabean meal by offering lucrative subsidies to growers and processors of EC soya.

Two years later the Gatt dispute panel ruled the EC programme illegal. The ruling was formally adopted by the Gatt Council in January 1990, and EC authorities promised to implement the report starting with crops harvested in 1991.

The EC failed to act until late

last year, however, and, according to the US government, the new plan it proposed continued to violate previous trade agreements.

The original Gatt panel was reversed to rule if the new EC oilseeds programme complied with the original panel finding. It ruled last week that it did not.

Now the soyabean producers say their patience is exhausted and they will no longer wait for the EC to take action. Although repudiated, they are insisting that a real reform programme be addressed to 1992 crops. There is still spring rape to be seeded as well as some sun-

flower seeds, Mr Bader said.

Either the US and the EC would reach an agreement before the next Gatt Council meeting on April 20 or the US would begin to draw up lists for sanctions.

However, said Mr Bader, the USA wanted market access,

"The EC must realise that this issue is not going to go away," said Mr Gary Riedel, president of the ASA. "If the US cannot depend on trade agreements already in effect, what is the point of pursuing additional agreements? The integrity of existing and future trade agreements is on the line."

### Aluminium jump 'reporting error'

FEARS ABOUT a sudden aluminium production surge were allayed yesterday. The International Primary Aluminium Institute admitted a reporting error had caused it to report last Friday that daily average output in February had jumped by 900 tonnes when, in fact, it was unchanged from the January level, wrote By Kenneth Gooding, Mining Correspondent.

Aluminium for delivery in three months had fallen to \$1,290 a tonne on the London Metal Exchange and seemed set to go lower before the IPAL statement. Then it recovered to \$1,307.50, unchanged from Monday's close.

Mr Nick Moore, analyst at Ord Minnett, commented: "This shakes confidence in the IPAL. We will be wary until we know the full story."

• Hoogovens, the Netherlands metals group, said it was shelving a Fl525m (£163m) plan to modernise and expand annual capacity at its Delfzijl smelter from 97,000 to 120,000 tonnes.

### German backing for Portugal's reform plan

By Patrick Blum in Lisbon

GERMANY WILL support new Portuguese proposals aimed at breaking the impasse over reform of the European Commission's Common Agricultural Policy, Mr Ignaz Kiechle, German agriculture minister said in Lisbon yesterday.

Portugal currently holds the six-month rotating EC presidency and Mr Kiechle held bilateral talks with Mr Arlindo Cunha, the Portuguese minister for agriculture, over ways of speeding up agricultural reform.

"We wanted to study and seek jointly [with Portugal] the possibility of common action at the European level. We want to do everything possible to complete agricultural reform rapidly. Without doubt, these talks represented progress. Our Portuguese partners have our full confidence and will have our full support at the European level," Mr Kiechle said.

The talks covered all the

main aspects of agricultural reform put forward by the European Commission, and were designed to prepare for the next meeting of EC agriculture ministers at the end of this month. Many of the proposals have met opposition from member states, particularly those dealing with production controls for cereals and cattle, with the system of "set aside" whose opponents say discriminates against large farms, and over future prices for cereals, Mr Cunha said.

Portugal as EC president had to try to find flexible and more acceptable alternatives "that did not prejudice production controls and the budget", he said.

The two ministers agreed that reform could not be achieved without taking into account the lives of the community's farmers. "We agree on the need for a policy with a human face," Mr Kiechle said.

### MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min. 99.5 per cent, \$ per tonne, in warehouse, 1,630-1,720 (same).

BISMUTH: European free market, min. 99.9 per cent, \$ per lb, in tonne lots in warehouse, 2,403-2,503 (2,503-3,000).

CADMUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4,80-5,50.

TUNGSTEN ORE: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,630-1,720 (same).

COBALT: European free market, 99.5 per cent, \$ per lb,

in warehouse, 27.00-28.00 (28.50-29.50).

MERCURY: European free market, min. 99.9 per cent, \$ per lb, in flask, in warehouse, 115-125 (same).

MOULDYBENUM: European free market, drummed molybdenite oxide, \$ per lb Mo, in warehouse, 2,15-2,20 (2,15-2,23).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4,80-5,50.

TIN: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,630-1,720 (1,630-1,720).

Turnover: 2,000 (1,850) lots of 10 tonnes (ICO indicated prices (SDRs per tonne), Daily index 2,200-2,250 (SDRs 950) 10 day average for Mar 24 1992 (427.42)

kg WO<sub>3</sub>, cif. 56-66 (same).

VANADIUM: European free market, min. 99.9 per cent, \$ a lb V-O, cif. 2,15-2,25 (2,15-2,30).

URANIUM: Nucleo exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 8.00 (same).

LME WAREHOUSE STOCKS (As at Monday's close)

tonnes

Aluminium +6,800 to 1,160,775

Copper -500 to 302,700

Lead -50 to 100

Nickel -78 to 2,100 to 216,500

Zinc +5 to 12,020

LME CLOSING 25 rates: \$/tonne

3,745-40 to 7,430-35

7,265-72/73 to 7,307-72/73

7,284-86 to 7,340-80

22,304 lots

Total daily turnover 901 lots

Cadmium Special High Grade (\$ per tonne)

Cash 346.25 to 350.00

3 months 347.00-352.00

3 months 343.00-348.00





## LONDON SHARE SERVICE

## INVESTMENT TRUSTS - Cont.

Notes	Prcs	1991/92	Mkt	Ytd
MSIC National Inc.	14	100	719	102
MS Cap.	12	100	112	102
Stepped Pl.	129	4	323	113
Warrants	52	12	172	141
Scal Vale	57	12	40	41
Sea Alliance	728	12	143	138
Scal Corp.	23	226	120	57
Scal Tel Soc.	23	226	151	57
Select Assets	113	12	128	278
Sted Int'l	113	12	121	89
Stiles	113	12	121	89
11pc Cr Ltr 102/04	682	12	191	191
Stiles Select	12	12	121	89
MSMader Cos.	12	12	121	89
Warren	12	12	121	89
MSSpire Inc.	1312	12	223	277
Warren	12	12	121	89
Stearns	12	12	121	89
Stearns Corp.	12	12	121	89
MTTR City of Los. M.	12	12	121	89
Pig Pub.	12	12	121	89
MSMader Int'l	12	12	121	89
Warren	12	12	121	89
TR High Inc.	12	12	121	89
MSMader Pl.	12	12	121	89
MTTR Smaller	12	12	121	89
Stepped Pl.	12	12	121	89
Zero Pl.	12	12	121	89
Epc Cr Ltr 2000	247	12	174	210
Templeton Em.	12	12	121	89
Warren	12	12	121	89
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## FOREIGN EXCHANGES

**Dollar fails to sustain gains**

THERE was an early rise in the dollar against the D-Mark yesterday, as the market reacted to gloomy predictions from former Soviet president Mikhail Gorbachev and news of a radiation leak at a Russian nuclear plant. The US currency opened in European trading at DM1.6720, compared with a DM1.6712 close in Asian trading and the DM1.6667 at which New York finished.

Mr Mark Austin of Hong-kong and Shanghai Banking's London office said: "Any bad news from the Commonwealth of Independent States (the former Soviet Union) tends to support the dollar and undermine the D-Mark."

The rally did not last, however. One US bank trader told the Reuter news agency: "The dollar gain was mostly down to interbank players trying to relieve the boredom, and the real long-term customers showed absolutely no interest." By mid-morning the dollar had eased to DM1.6667.

As Mr Neil McKinnon of Yamachii Securities in London pointed out, the dollar had again failed to break through the important DM1.6720 resistance level. For it to make the breakthrough, he said, "the market really needs firm evi-

dence that the beginnings of a US recovery, signalled in number of indicators, are sustainable". Once that happens, he says, "we could see a test of DM1.7400 within three months".

The US unit ended European trading at \$1.7200, mildly below Monday's European close of DM1.6700. In New York the dollar eased further to finish at DM1.6637.

Against the yen, the dollar retained its gains slightly better. It finished marginally from the Y133.70 at which it ended Tokyo trading and unchanged from the Y133.70 of Monday's close to European trading.

Sterling continued to display some evidence of strength against the D-Mark, but remained stuck firmly at the bottom of the ERM. It opened the day at DM2.8755, and at one point touched DM2.8863.

Later, however, as rumours about forthcoming opinion polls suggested bad news for the Conservative party, the pound lost its gains and ended at DM2.8625, compared with Monday's DM2.8650.

Against the dollar, sterling stood at \$1.7200, up from Monday's \$1.7150. On the Bank of England trade-weighted index, the UK currency ended the day at 90.0, unchanged from the previous close.

Several analysts pointed out that it is common for pressure in EMS currencies to show up not so much in the exchange rate but in short-term interest rates. Thus, they argued, there was no necessary contradiction between the relative firmness of sterling and the tension displayed in the money markets about a possible Labour victory.

**Peter Martin**

## EMS EUROPEAN CURRENCY UNIT RATES

Mar 24	Day	Close	Previous
1 Sec		1.7140	1.7200
2 Sec		1.7150	1.7200
3 months		1.74-2.71ex	2.71-2.71ex
12 months		4.12-8.02ex	4.02-8.02ex

Forward premium and discounts apply to the US dollar

STERLING INDEX	Mar 24	Day	Close	Previous
9.20	Jan	92.1	92.5	
9.00	Jan	90.1	89.8	
10.00	Jan	89.1	89.8	
11.00	Jan	89.1	89.8	
1.00	Jan	90.1	90.4	
2.00	Jan	90.1	90.4	
4.00	Jan	90.1	90.4	

Commercial rates taken towards the end of London trading. Six-month forward dollar \$2.57-2.52pm. 12 Month

8.99-8.89pm

Forward premium and discounts apply to the US dollar

CURRENCY MOVEMENTS	Mar 24	Bank of England Index	Morgan Guaranty Currency Quotations %
Starling	99.0	-2.14	
US Dollar	1.62	-1.24	
Austrian Schilling	110.1	+1.22	
Belgian Franc	1.59	-0.50	
D-Mark	1.67	-0.56	
Netherlands	118.4	+0.48	
Swiss Franc	1.45	-0.42	
British Guilder	1.52	-0.42	
French Franc	10.5	-12.6	
Italian Lira	128.7	+2.2	
Pounds	10.71	-18.7	
Margins	1960-1982 -100	Bank of England Index	average changes, average 1982-1985 -100. Short rates for Mar 23

Commercial rates taken towards the end of London trading. Six-month forward dollar \$2.57-2.52pm. 12 Month

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Commercial rates taken towards the end of London trading. Six-month forward dollar \$2.57-2.52pm. 12 Month

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## WORLD STOCK MARKETS

AUSTRIA									
March 24	Sch.	+ or -	March 24	Frs.	+ or -	March 24	Fr.	+ or -	Kroner. + or -
Austrian Airlines	2,670	-30	Bongrain	2,872	+2	Austrian B Fr.	181	+1	
Autostadt	1,045	-10	Bouygues	600	+1	Budapest B Fr.	241	+1	
EVN	948	-1	Bundes-Aer.	258,30	+10	Cadiz B Fr.	150	+10	
E.ON	1,150	+10	Daimler-Benz	137	-1	Calais B Fr.	200	+10	
DPG	1,220	+19	Dedel Pr.	137	-1	Calais Free	150	+10	
Deutsche Bahn	1,110	+10	Degussa	334,50	+10	Procordia B Fr.	200	+10	
Deutsche Post	962	-10	Deutsche Bahn	177	-1	Procordia Free	200	+10	
Peripherie Zentrale	1,000	+10	Deutsche Bahn	177	-1	Augsburg	149,10	+10	
Reitnauer Bank	1,500	+10	Deutsche Bahn	177	-1	Autres	149,10	+10	
Steyr-Daimler	258	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Steyr-Daimler	262	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Waagner-Biro	2,670	-40	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Wiesberger	1,670	-40	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Z-Landerbank	1,070	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
BELGIUM/LUXEMBOURG			Deutsche Bahn	177	-1	Autres Free	149,10	+10	
March 24	Frs.	+ or -	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
ACEC-Union Min.	3,290	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
AGS Group	4,170	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Alcatel Alsthom	4,170	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Bank Int'l Luxembourg	11,800	+50	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Bank Int'l Luxembourg	12,000	+50	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Banque Gobet	1,750	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Baskat	11,750	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
CBR Cement	8,320	+40	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Colpays AFV	2,030	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Colysseus	1,590	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Elfazur Fz Line	9,100	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Electracrafts	2,650	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Electracrafts ACT	2,540	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
GBL AFV	3,600	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
GIB Group	1,330	+4	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Givaudan AFV	1,570	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Grochem AFV	375	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Geno Banque AFV	5,580	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Geverest	6,970	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Hochimilh	1,420	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Kreisfeuer AFV	4,650	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Pan Holding Lux	13,40	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Powerfin	2,460	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Powerfin AFV	2,440	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Reitvelds AFV	4,150	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Soc Gen Belge	2,140	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Sofinsa	11,500	+200	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Schwar	1,750	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Tessenderlo Kluh	5,650	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Tractebel	7,960	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Transp. AFV	1,000	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
UCB	20,575	+75	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
UCB AFV	19,500	+200	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
DENMARK			Deutsche Bahn	177	-1	Autres Free	149,10	+10	
March 24	Kr.	+ or -	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Baltic Holding	600	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Borsen	295	+3	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
DS/CSA	15,000	+3,000	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Dunisco	800	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Elm Atlantic	1,550	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
FLS Ind B	607	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Globe	310	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Hafnia Hldgs A	248	-14	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Hafnia Hldgs B	248	-14	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
HSB Inv B	1,740	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
HSB Inv C	1,740	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Kontum A	211	-3	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
FIRLAND			Deutsche Bahn	177	-1	Autres Free	149,10	+10	
March 24	Mts.	+ or -	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Amer R	66	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Cutter	63	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Ensp R	16,70	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
KOP	12,20	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Kone B Free	429	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Koninklijke	1,500	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Sophie Berend B	1,740	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Sopha Berend	5,150	-50	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Torpedofin	1,740	-10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Utanmark A	211	-3	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
FRANCE			Deutsche Bahn	177	-1	Autres Free	149,10	+10	
March 24	Frs.	+ or -	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
AGF	502	+40	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Acqua	2,670	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Air Lignes	255	+3	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Alcatel Alsthom	592	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Aut. Finl	1,000	+20	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
BIC	624	-	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
BSP Inv	277,60	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
BNP Inv	1,450	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Banque Cie	450,70	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Banque Cie	450,70	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Banque Cie	450,70	+10	Deutsche Bahn	177	-1	Autres Free	149,10	+10	
Banque Cie	450,70	+10	Deutsche Bahn</						

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*4:00 pm prices March 24*

**Continued on next page**

## **NYSE COMPOSITE PRICES**

**1982** Vid. PV Sta.  
**High Low Stock Dtr. % E 300s. High**  
**Continued from previous page**

*Price data supplied by Telekurs.*

Yearly highs and lows reflect the period from Jan 1 excluding the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration. Sales figures are unofficial.

a-dividend also xtra[a], b-annual rate of dividend plus stock dividend, c-equidating dividend, d-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividends paid mile year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, m-accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, ss-splits. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-widistributed, wi-when issued, ww-with warrants, x-ex-dividend or ex-rights, xds-ex-distribution, xo-without warrants, y-ex-dividend end sales in full, yd-yield z-sales in full.

## **NASDAQ NATIONAL MARKET**

*4:00 pm prices March 2-*

	P	Sis	Div.	E	100s	High	Low	Last	Chng	Stock	DIV.	E	100s	High	Low	Last	Chng	Stock	DIV.	E	100s	High	Low	Last	Chng	DIV.	E	100s	High	Low	Last	Chng		
AIWBrands	0.44	23	941	374	351	381	-1	-1	-1	Dig Micro	44	1282	84	87	2	-1	-1	LDDS A	24	921	311	304	304	-1	-1	Seagate	93	8979	154	147	15	-1		
AIWCo	0.16	10	16	16	16	16	-1	-1	-1	Dig Syst	36	358	412	47	43	-1	-1	La Politte	48	515	84	88	84	-1	-1	Sequoia	1.00	17	17	16	17	-1		
Akcent E	38	514	77	75	75	75	+1	-1	-1	Dixie Co	12	227	22	21	124	-1	-1	Lodg Farm	0.12	18	388	111	111	111	-1	-1	SEI Co	0.16	22	470	292	284	294	+1
AlconSal	49	207	17	16	16	16	-1	-1	-1	Dixie One	0.23	3	384	114	105	103	+1	-1	Linn Ranch	21	81	134	133	132	-1	-1	Selkirk B	0.36	2	482	8	51	51	-1
AlconSp	28	326	154	152	152	152	-1	-1	-1	Dixie Pak	0.20	9	842	73	73	72	+1	-1	Lodge Inc	0.66	20	198	254	244	244	+1	-1	Sequoia	1.00	17	17	16	17	-1
Adaptach	65	863	34	33	33	33	+1	-1	-1	Dolan Gr	0.44	27	419	143	134	134	-1	-1	Lodging	11	2339	13	124	124	-1	-1	Sequoia	16	634	142	141	141	-1	
ADC Tele	24	1673	27	28	28	28	-1	-1	-1	Dowm Brn	0.44	27	419	143	134	134	-1	-1	Lodging	7	1866	64	65	64	-1	-1	Sequoia	14	12	104	94	94	-1	
Advantek	154	110	84	84	84	84	-1	-1	-1	Dowm Hrh	0.20	38	2100	84	84	84	-1	-1	Lotters S	18	423	164	155	154	-1	-1	Sen Tech	14	12	104	94	94	-1	
Advantek	0.16	2	16	16	16	16	-1	-1	-1	Drex Engy	7	418	104	91	92	-1	-1	Lotters Pr	0.40	22	912	284	273	273	-1	-1	SenTech	10	793	24	2	24	-1	
Advantek	0.32	23	6402	55	523	541	-1	-1	-1	Dress Barn	19	1367	122	121	124	-1	-1	Lodi Co	8	34	143	134	133	-1	-1	SenTech	13	38	11	104	104	-1		
Advantek	0.4	4	7800	94	85	85	-1	-1	-1	Drex Engy	0.24	27	1514	304	264	264	-1	-1	Lodgers	27	141	43	414	423	-1	-1	Sentex	0.06	7	122	134	123	-1	
Adv Logic	10	359	210	93	93	93	+1	-1	-1	Drex Engy	0.12	31	211	85	85	85	+1	-1	Loyalty C	24	1570	40	382	384	-1	-1	Sentex	0.84	76	1322	212	207	207	-1
Adv Polym	24	467	115	104	104	104	-1	-1	-1	Drex Engy	1.20	33	337	144	144	144	-1	-1	Loyalty Sc	120	13	170	294	285	285	-1	-1	Sentex	0.56	25	141	125	125	-1
Adv Tele	17	1568	121	20	20	20	+1	-1	-1	Durflor	0.60	18	1584	282	274	274	-1	-1	Loyalty Sc	23	110	204	20	20	-1	-1	Sentex	13	76	8	72	72	-1	
Advantage	0.24	16	2370	47	44	45	-1	-1	-1	Durrill F	0.22	16	1562	1244	232	24	-1	-1	Loyalty Sc	5	9503	124	124	124	-1	-1	Sentex	22	1323	202	28	294	-1	
Adv Sys	17	1012	20	184	184	184	-1	-1	-1	DVI Fin	26	1512	114	103	114	+1	-1	Lublynd A	0.52	27	6	174	174	-1	-1	Sentex	24	1460	163	174	163	-1		
Affiliate	0	504	4	62	62	62	-1	-1	-1	Dynatech	19	7177	417	415	415	-1	-1	Lublynd B	23	115	78	77	77	+1	-1	Sentex	9	412	114	114	114	-1		
Agency R	0.18	507	105	103	104	104	+1	-1	-1	Dynatech	19	415	194	d184	781	-1	-1	Lublynd C	0.25	26	990	424	424	424	+1	-1	Sentex	6	154	6	5	5	-1	
Agmico Es	0.02	2	73	44	44	44	-1	-1	-1	Eagle Fd	9	50	75	74	72	+1	-1	Lundstr M	19	1244	36	35	35	+1	-1	Sentex	0.06	7	122	134	123	-1		
Algco	1.43	10	317	48	36	36	+1	-1	-1	Easel Cpp	55	143	412	39	39	-1	-1	Lunatic	31	200	284	261	261	-1	-1	Sentex	308	22	64	8	64	-1		
Allegro AW	0.86	14	1755	29	26	26	-1	-1	-1	Eastpoint	0.12	31	211	85	85	85	+1	-1	Lunatic	1.00	19	78	85	85	-1	-1	Sentex	0.56	26	200	134	134	-1	
Allex Org	0.48	7	141	54	54	54	-1	-1	-1	Eastwest	143	7	24	24	24	-1	-1	Lunatic	0.02	26	146	151	151	-1	-1	Sentex	0.86	16	178	174	174	-1		
Allen Pr	22	273	314	294	301	301	-1	-1	-1	EatingFn	0.9	31	2	15	15	-1	-1	Lunatic	2.00	1442	38	38	38	-1	-1	Sentex	0.26	23	8	72	72	-1		
Alliant	0	627	4	62	62	62	-1	-1	-1	Ectel Tel	0.18	31	255	52	57	-1	-1	Lunatic	4	2128	46	42	42	-1	-1	Sentex	13	76	8	72	72	-1		
Allcap Cpt	1.00	98	234	22	22	22	-1	-1	-1	Engage P	23	1922	28	27	27	-1	-1	Lunatic	0.93	92	2100	1584	156	154	+1	-1	Sentex	0.30	1	482	104	94	-1	
Allianz	1.27	2	48	18	19	19	-1	-1	-1	Engage P	4	2405	44	34	45	-1	-1	Lunatic	14	275	25	24	24	-1	-1	Sentex	14	253	26	24	24	-1		
Allianz Gold	0.22	23	190	111	92	92	-1	-1	-1	Engeltric	1.68	45	160	45	45	-1	-1	Lunatic	1.00	17	6180	35	343	-1	-1	Sentex	0.06	7	107	38	374	-1		
Allers Co	27	228	241	24	25	25	-1	-1	-1	Engeltric	154	1184	48	47	48	-1	-1	Lunatic	0.10	17	6180	35	343	-1	-1	Sentex	0.20	23	25	35	30	-1		
AlliS Bank	35	5	18	17	17	17	-1	-1	-1	Engeltric	14	3462	151	113	-1	-1	Lunatic	0.15	17	6180	35	343	-1	-1	Sentex	0.06	7	112	112	104	-1			
AlliStar	0.16	21	2165	20	19	19	-1	-1	-1	Engeltric	68	370	64	56	56	-1	-1	Lunatic	0.50	18	53	152	152	-1	-1	Sentex	0.20	23	25	35	30	-1		
AlliStar B	31	101	161	161	161	161	-1	-1	-1	Engeltric	16	758	143	134	134	-1	-1	Lunatic	2.64	1	21	31	30	-1	-1	Sentex	0.36	16	160	14	14	-1		
AlliStar C	0.28	20	1869	185	185	185	-1	-1	-1	Engeltric	17	46	104	84	84	-1	-1	Lunatic	0.14	22	21	31	30	-1	-1	Sentex	0.36	16	160	14	14	-1		
AlliStar D	0.76	5	159	159	159	159	-1	-1	-1	Engeltric	0.12	19	3111	92	91	-1	-1	Lunatic	0.64	17	6180	35	343	-1	-1	Sentex	0.06	7	112	112	104	-1		
AlliStar E	1.00	84	313	37	38	38	-1	-1	-1	EquityPr	0.02	10	3755	22	22	-1	-1	Lunatic	1.00	17	6180	35	343	-1	-1	Sentex	0.06	7	112	112	104	-1		
AlliStar F	0.87	18	210	21	21	21	-1	-1	-1	EquityPr	0.24	12	25	10	10	-1	-1	Lunatic	0.06	7	112	112	104	-1	-1	Sentex	0.06	7	112	112	104	-1		
AlliStar G	0.87	18	210	21	21	21	-1	-1	-1	EquityPr	0.24	12	25	10	10	-1	-1	Lunatic	0.06	7	112	112	104	-1	-1	Sentex	0.06	7	112	112	104	-1		
AlliStar H	0.87	18	210	21	21	21	-1	-1	-1	EquityPr	0.24	12	25	10	10	-1	-1	Lunatic	0.06	7	112	112	104	-1	-1	Sentex	0.06	7	112	112	104	-1		
AlliStar I	0.87	18	210	21	21	21	-1	-1	-1	EquityPr	0.24	12	25	10	10	-1																		

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## AMERICA

## Decline in car sales helps push Dow lower

## Wall Street

NEWS OF weak mid-March domestic car sales depressed market sentiment yesterday as investors continued to hold back amid uncertainty about the short-term direction of share prices, writes Patrick Harverson in New York.

The Dow Jones Industrial Average ended down 11.18 at 3,260.96. The Standard & Poor's 500 slipped 1.02 to 408.89, while the Nasdaq composite of over-the-counter stocks declined 3.15 to 518.68. Turnover on the New York SE was a moderate 12m shares.

The release of mid-March car sales figures disappointed the market, which had hoped they would show further evidence of a recovery in consumer spending. After the biggest manufacturers had reported, it was clear that the annual selling rate based on the 10-day period earlier this month was below 6m cars, some way short of the 6.2m rate expected by the market and an indication of the continued weakness in consumer demand.

Motor shares were in the lime-light following the sales data. General Motors fell 31/4

to \$37.75 after reporting US-made car sales in mid-March were 6.1 per cent lower than at the same period a year earlier.

Ford dipped 3/4 to \$28.14 on a 5.4 per cent decline in car sales in the same period, while Chrysler edged 3/4 lower to \$17.10 on a 26 per cent fall in sales. The one bright spot was a rise in truck sales over the period for Ford and Chrysler.

K Mart, one of the country's biggest retailers, improved 3/4 to \$34 after announcing a two-for-one stock split and an increase in quarterly dividend.

BancOne rose another 3/4 to \$47.50 as investors continued to react positively to the regional banking group's \$782m purchase of Team Bancshares, the third largest bank in Texas.

Gap firmied 3/4 to \$43.14 in spite of news that Mr Millard Drexler, the retail group's president, had sold 1.6m shares in February for about \$25.6m. A Gap spokesman said the sale was part of the normal diversification of the president's portfolio.

SFS Transaction Services appreciated 3/4 to \$20.40 after Alex Brown & Sons, the brokerage house, initiated coverage of the recently floated company with a "buy" recommen-

dation.

Sterling Chemical rose 3/4 to \$4.74 on its agreement to acquire Tennessee's pulp chemicals operations in Canada. Tenneco eased 3/4 to \$38.34.

Among over-the-counter stocks, Microsoft weakened 3/4 to \$127.74 after stating that it would be acquiring Fox Software. Sun Microsystems dropped 3/4 to \$29.00 on the day that the company reduced prices on its three-dimensional display workstations and its microprocessor server family of products.

## Canada

TORONTO ended slightly lower as the cash flow difficulties at Olympia & York kept market participants cautious.

A trader said: "That hanging over us as well as the constitutional (uncertainty) is really killing our market."

The composite index finished 5.8 down at 3,437.8. Declines led advances by 32 to 222 after volume of 32.9m shares.

"Obviously they are going to do something to help them (Olympia & York) restructure. It just puts a big pall over our financial institutions," the trader added.

## EUROPE

## Euro Disney falls 4% on Goldman Sachs report

MOST BOURSES recovered after a shaky start to the week, writes Our Markets Staff.

PARIS recouped some of Monday's losses but failed to break decisively above 1,900. The CAAC-40 index touched 1,903.47 before closing 11.68 better at 1,896.26 in turnover of FF1.2bn.

Euro Disney was the day's most active share, dropping FF16.40 or 4 per cent to FF153.50 with a heavy 1.6m shares traded, on rumours that Goldman Sachs had issued a negative report.

Goldman Sachs's analyst in New York, Mr Richard Simon, later confirmed that he was telling clients to sell the stock because it was overvalued and that earnings growth would be modest. His new EPS forecasts stand at 63 centimes for 1992, FF1.75 for 1993, and peaking at FF1.65 in 1995.

News that the Italian media magnate, Mr Silvio Berlusconi, had decided not to rescue the troubled television station, La Cing, hit the market five minutes before the close. Hachette, which owns 25 per cent of La Cing, dropped FF1.40 or 2 per cent to FF170.10, while TF1 added FF4.40 to FF393.30 on good volume of 88,441 shares on hopes that it will win advertising revenue from La Cing.

FRANKFURT recovered from an early fall, and dealers detected cautious buying interest from domestic and foreign institutions. The DAX index fell to 1,703.66 in the first half-hour but support around 1,700 helped it to rebound to close just 4.44 down at 1,713.11. The FAZ index, calculated at mid-session, fell 4.19 to 694.94 in steady turnover of DM5.7bn.

BMW built on recent gains with a rise of DM9.10 to DM57. Reluctance to sell ahead of the dividend payments at the end of April kept chemicals steady, with Hoechst up 70 pfg to

DM255.40 and Bayer off 30 pfg to DM256.70.

Financials were neglected on news that M3 money supply grew by 8.5 per cent in February, well outside the Bundesbank's target and reducing the chance of an early cut in interest rates. Deutsche Bank fell DM3.50 to DM7.13.

Hoesch rose DM7 or 2.8 per cent to DM255.50 in speculative buying. News that Krupp, which has 51 per cent of Hoesch, has been changed into a joint stock company revived speculation that it would buy in the outstanding shares in Hoesch.

Aiko added another DM15 to DM885 on rumours that its share price was being lifted ahead of a capital increase, which could take place earlier rather than later this year.

MILAN disappointed dealers who had expected a firmer market following Credito Italiano's better-than-expected 1991 results on Monday and widespread speculation that the Agnelli group would come out of the Perrier battle unscathed. After a promising start, a lack of buying interest pushed prices lower. General in particular, and open outcry trading finished earlier than usual. The Comit index fell 5.11 to 505.50 in turnover estimated at L60.800 after L71.70n.

Ifi, the holding company of the Agnelli group, rose L500 or 4 per cent to L12,870 but Fiat only rose L19 to L4,865. General fell L490 or 1.7 per cent to L28,990 but dealers said there

were no reasons for the fall. Pirelli rose L17 to L1,232 on news that its capital increase was almost fully subscribed.

ZURICH recovered from a disappointing morning session when higher interest rates depressed sentiment, and the SMI index closed 5.9 higher at 1,824.11.

Nestle bearers advanced SF40 to SF9,480 following the successful conclusion in its fight to win control of Perrier. But its registered shares slipped SF60 to SF9,330.

Volume increased slightly to 300m shares from 230m. Falls overwhelmed rises by 800 to 198, with 149 issues unchanged.

The Topix index of first section stocks ended 20.33 weaker at 1,934.55, and in London the ISE/Nikkei 50 index dipped 4.09 to 1,119.53.

Heavy selling by companies ahead of the last trading session for March accounts today pulled down share prices.

Index-linked sales by arbitrageurs also depressed the index, as low-liquidity component stocks of the Nikkei lost ground.

Rumours that financial troubles at a Canadian real estate company would hit Japanese banks added to the pessimism. Most market participants are now hoping for an easing in monetary policy after Friday's announcement of the government's economic stimulus package and industrial production figures for February.

Nippon Telegraph and Telephone, the benchmark for market sentiment, dropped Y19,000 to set an all-time low of Y640,000. Other leading high-technology issues also declined, with Sony shedding Y20 to Y4,080.

Small-capital component stocks of the Nikkei average fell sharply on concern that group remains good.

STOCKHOLM featured Volvo, its B shares adding SKr3 to Skr415 on renewed speculation that it will merge with Renault of France. The Affärsvärlden General Index closed 0.2 lower at 1,001.4.

Volvo's B shares adding SKr3 to Skr415 on renewed

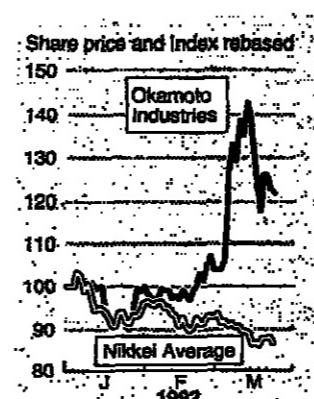
## Searching for a longer-term strategy

Emiko Terazono looks at Tokyo's need for a change of tactics to revitalise its market

WHILE last week's fall of the Nikkei average to below the psychologically important 20,000 level shook investor confidence, some short-term traders and brokers still seem to be hoping old tactics will push up share prices.

A surge of speculative activity during the past month has boosted shares of bio-technology companies as Japanese brokers, eager to lift faltering commission revenue, have turned to "themetic trading" by promoting drug and food companies which are developing new "miracle" drugs. Amid a slowing economy, brokers also hauled the drug sector's defensive qualities, unaffected by the economic cycle or currency movements.

A recent announcement by the Tokyo Stock Exchange to put Okamoto Industries, a leading condom maker, on its watch list due to the stock's volatility has dampened the enthusiasm. Okamoto had been one of the leading stocks in the AIDS theme, and some brokers criticised the TSE's



has given another reason for brokers to promote the stock, on the back of speculation that its main underwriter will try to lift the share price.

Thematic trading has been a driving force in the Tokyo market in the past. Themes were frequently generated by the Big Four brokerages — Nomura Securities, Daiwa Securities, Nikko Securities and Yamachi Securities — trying to promote shares of companies of which they are the main underwriters.

The themes provided a basis for brokers to recommend stocks. The orchestrated move would prompt short-term trading by institutional investors, and convince individuals to commit funds to the market. A consensus would be made in the market as second and third-tier brokers would, in turn, promote the theme stocks

action as harming the market. Okamoto rose to Y1,370 on March 12, 6.87 per cent above its 1,362 low of Y883 on January 27, but it has since retreated, closing at Y1,170 yesterday.

Last month the share price of Ono Pharmaceutical, a medium-sized drug company based in Osaka, surged on reports that sales from its new diabetes drug "Kinideal", to be launched in April, would reach an annual Y25bn. Ono's warrant bond expiring in August

sided after the revelation of last year's stock scandals, where brokers allegedly manipulated share prices of Tokyo, a leading department store.

Japanese brokers claim they have now changed their strategy to promotion of middle to long-term investments and advising clients on their "portfolios", rather than trying to increase turnover by urging them to quickly take profits.

Mr Yoshinobu Isokawa, managing director of Yamachi Securities' market planning department, says most branch managers, who had been used to recommending stocks with prospects of rising within a month, were initially shocked by such methods.

"Both client and sales people were too obsessed with short-term gains that has to change."

However, analysts say that without trading themes brokers are at a loss about how to do business. Now some brokers are complaining that the main cause of the current slump is the Big Four not coming up

with scenarios and themes, says Mr Kiyoshi Nakanishi, senior economist at Japan Securities Research Institute.

Daily average volume on the Tokyo market's first section dropped to 172m shares in February, the lowest since June 1982. Mr Minoru Nagatka, president of the Tokyo Stock Exchange, expressed his frustration about the trading conditions by sending out letters urging brokerages to step up sales activities. Mr Nagatka said investors need information to make investment decisions.

Brokers, desperate for themes, have tried to revive old stories such as the AIDS theme. Along with Okamoto, Meiji Milk Products, a dairy company which is developing an AIDS cure, has seen volatile share price movements.

Mr Nakanishi says that unless brokers break off from the thematic trading and learn the basics of stock sales, the market will not recover from its current slump. Until then, the Tokyo stock market will probably remain its obscure self.

## ASIA PACIFIC

## Nikkei below 20,000 as Bank fails to act

## Tokyo

SHARE PRICES turned down on broad-based selling yesterday, and the Nikkei average once again fell below the 20,000 level on disappointment that the Bank of Japan had failed to cut the official discount rate, writes Emiko Terazono in Tokyo.

The 225-issue average was finally 348.03 down at 19,891.57 after opening at the day's high of 20,198.52 and moving to the session's low of 19,866.32 in the afternoon.

Volume increased slightly to 300m shares from 230m. Falls overwhelmed rises by 800 to 198, with 149 issues unchanged.

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Volvo's B shares adding SKr3 to Skr415 on renewed

the index may be restructured later this year, after financial authorities complete their review. Daito Woolen Spinning and Weaving lost Y20 to Y1,350 and Shimagawa Refractories Y20 to Y1,110.

Financial shares ran into selling by companies ahead of the March book-closing while banks were affected by market rumours.

Industrial Bank of Japan finished Y30 cheaper at Y2,360 and Nomura Securities Y30 off at Y1,220.

Bio-technology issues were lower on profit-taking. Meiji Milk Products fell Y26 to Y891 and Mochida Pharmaceutical Y90 to Y890. However, Nagase, a chemical product trader, jumped Y38 to Y150 on rumours of a new AIDS cure.

In the strong utility sector, Hong Kong and China Gas added 60 cents at HK\$15.80 as investors switched out of China Light, which slipped 75 cents to HK\$2.57.

The market was also weighed down by the 3bn-peso share offering by Philippine National Bank, which ends on Friday, and the overnight decline of Philippine Long Distance Telephone in New York.

AUSTRALIA eased slightly, the All Ordinaries index losing 3.3 to 1,583.4 in turnover of 87.5m shares, down from 91m.

NEW ZEALAND moved ahead slightly and the NZSE-40 index ended 1.89 firmer at 1,438.18 in turnover of N\$281.5m. Lion Nathan appreciated 4 cents to N\$23.36, with foreign buying noted.

A \$1.91: it said on Monday that it expects its European distribution network to move into profit by 1992/93. News Corp declined 4 cents to A\$17.96 on profit-taking.

BOMBAY closed on Monday, reached a record high yesterday, the BSE index ending 426.05 ahead at 3,689.58, after touching 3,688.53.

SINGAPORE's Straits Times Industrial index put on 4.04 to 1,439.78 in volume of 33.5m shares, against 35.3m.

KUALA LUMPUR rose in early trading before profit-taking pulled the market back.

The composite index finished a marginal 0.37 up at 609.90 in turnover of M\$1.8m.

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